

FINANCIAL TIMES

TUESDAY AUGUST 3, 1993 D8523A

US threatens air
strikes if Serbs
continue advance

US officials sought to step up pressure on Bosnian Serbs to halt their military advance by presenting to a Nato conference in Brussels plans for tougher military action, including the use of air strikes. Bosnian president Alija Izetbegovic (left) has threatened to pull out of peace talks in Geneva if fighting continues. Page 14

US warns of peace talks delay: US secretary of state Warren Christopher blamed the violence in southern Lebanon on failure to make progress in the Middle East peace talks. Page 4

Japan's political strains: Splits are showing in Japan's prospective seven-party coalition, with members arguing over appointments to a cabinet expected to be installed this week. Page 14

Weir Group, Glasgow-based engineering company, is buying a package of UK, US and Australian engineering businesses for £16m (£23.8m). Page 20

Carnaudmetalbox, Anglo-French packaging group, said first-half net profits would fall because of adverse exchange rates and difficult market conditions. Page 15

Motorola completed the first round of financing for the launch of 66 telecommunications satellites to create the world's first global mobile telephone service. Page 15

US steelworkers offered board places: Half the 100,000 steelworkers in the US will have representatives on company boards in return for changed working practices if deals with Bethlehem Steel and National Steel are ratified. Page 4

Japan's car sales drop: New car sales in Japan in July fell 10.8 per cent from those of a year earlier, while sales of imported vehicles were down 11.3 per cent, reflecting a lack of consumer confidence. Page 5

Power stations to burn 'filthiest fuel': The UK's Pollution Inspectorate is to allow power stations in Merseyside and Kent to burn oil instead of a mixture of bitumen and water, which has been denounced as 'the world's filthiest fuel'. Page 6

US growth held back: The pace of US economic activity quickened slightly in July, according to the Purchasing Managers' Index, but recessions abroad continued to take a toll on US exports. Page 14

Abbey National, UK home loans and banking group, reported an 11 per cent rise in half-year pre-tax profits to £301m, against £270m in the same period last year, but its continental European operations sustained an £86m loss. Page 17; Lex, Page 14

Housing market brightens: Borrowing by UK house-buyers is picking up and house prices are continuing their slow rise, according to two reports. Page 6

BT censured over cheap calls: British Telecommunications was told its offer of cheap long-distance calls on Sundays for a limited period was discriminatory to competitors and must not be repeated. Page 6

BBA to focus on core businesses: Engineering group BBA reported first-half profits before tax and exceptional items of £31.1m, up from £23.9m in the same period of 1992. The group is to focus on core businesses. Page 17

Muslims sentenced to death: A special court in Algeria sentenced seven Muslim fundamentalists to death for derailing a train and killing two railworkers. Two other men were acquitted.

Eight killed on Mont Blanc: An avalanche on the Italian side of Mont Blanc killed eight climbers from Italy, Germany and France.

20 die in mudslides: Twenty people died and eight were missing after heavy rain caused mudslides in large areas of southern Japan.

Guildhall may be hiding palace: Archaeologists working at the Guildhall in London's business district believe the remains of a Saxon palace may lie beneath it.

Chocolate pandas for China: Cadbury Schweppes is to build a joint venture plant near Beijing to produce 5,000 tonnes of confectionery products - including chocolate pandas. Page 15

STOCK MARKET INDICES
FT-SE 100: 2941.7 (+15.2)
DAX: 1952.48 (+1.42)
Nikkei: 20,343.53 (+36.61)
New York Composite: 2554.58 (+15.03)
S&P Composite: 448.30 (+1.17)

US LUNCHTIME RATES
Federal Funds: 3.75% (same)
3-mo T-bill: 3.125%
Long Bond: 107.5
Yield: 6.599%

LONDON MONEY
3-mo Interbank: 5.75% (same)
Life long gilt future: Sep 109 1/2 (Sep 109 1/2)
Brent 15-day (Sep): \$16.75 (16.78)

NORTH SEA OIL (August)
Brent 15-day (Sep): \$16.75 (16.78)
Gold: \$406.9 (407)
New York Comex (Aug): \$406.25 (405.75)

STERLING
New York lunchtime: \$ 1.4885
London: \$ 1.4885 (1.4885)
DM: 2.355 (2.355)
FF: 6.555 (6.555)
Sfr: 2.2375 (2.2375)
Y: 155.5 (155.75)
£ Index: 81.4 (81.5)

NEW YORK LUNCHTIME
New York lunchtime: DM 1.7150 (1.7405)
FF 6.4125 (5.9525)
Sfr 2.2375 (2.2375)
Y 155.5 (155.75)
£ Index: 81.4 (81.5)

COMMODITIES
Austrian: \$200 Germany: 100.00
Belgian: \$1250 Greece: 100.00
Brazilian: \$1250 Hungary: 100.00
Canadian: \$1250 India: 100.00
Chinese: \$1250 Japan: 100.00
Czech: \$1250 Korea: 100.00
Danish: \$1250 Mexico: 100.00
Egyptian: \$1250 Pakistan: 100.00
Finnish: \$1250 Philippines: 100.00
French: \$1250 Saudi: 100.00
German: \$1250 South Africa: 100.00
Greek: \$1250 Taiwan: 100.00
Hungarian: \$1250 Thailand: 100.00
Indian: \$1250 Turkey: 100.00
Italian: \$1250 USA: 100.00
Japanese: \$1250 UK: 100.00
Korean: \$1250 West Germany: 100.00
Lithuanian: \$1250 Yugoslavia: 100.00
Luxembourg: \$1250

Waigel says Maastricht still on course as Schlesinger refuses to cut interest rates

EC governments
strive to contain
ERM differencesBy Andrew Fisher in Bonn, John
Hidding in Paris and Lionel
Barber in Brussels

EUROPEAN Community governments struggled to suppress their economic and monetary disagreements yesterday after allowing their currencies to fluctuate widely in an bid to preserve a semblance of exchange rate co-operation.

France and Germany led a chorus of governments insisting that the agreement by EC finance ministers early yesterday to reform the rule of the Community's tattered exchange rate mechanism would not derail plans for economic and monetary union.

Mr Theo Waigel, German finance minister, said the next stage of European monetary union would start on schedule next January in spite of the decision to create new fluctuation margins of 15 per cent for the eight ERM currencies.

"Germany is sticking to Maastricht," he said at a joint press conference with Mr Helmut

Pages 2-3

- Bands produce harmony
- Balladur blames Germany
- Bundesbank wins time

Maastricht ratified, Page 6;
School of hard knocks, Page 13;
Editorial comment, Page 13;
Lex, Page 14; Capital markets, Page 18

Schlesinger, Bundesbank president. "The European Monetary System is a central building block of this."

But as the French franc and several other currencies came under sustained pressure within their newly widened ERM bands, tensions remained evident between France and Germany over interest rate policy. Mr Schlesinger again refused to bow to public pressure from Germany's EC partners for an early cut in German rates and reiterated his scepticism over progress

towards Emu.

Officials in Brussels and other capitals conceded that yesterday's compromise in Brussels had loosened the constraints of the EMS to a point not far short of allowing all EC currencies to float. "It is marginally better than floating," said one Brussels official.

Adding to the impression of disarray, the founding fathers of the EMS, former French president Valéry Giscard d'Estaing and former West German chancellor Helmut Schmidt issued a joint statement saying the agreement was tantamount to suspending the EMS. "This solution may offer some practical advantage only if it remains an adjustment phase of limited duration," the statement said.

In Paris, Mr Edouard Balladur, the French prime minister, explicitly blamed high German interest rates for the crisis that ended the strong link between the French franc and the D-Mark. But he put a brave face on the weekend compromise, saying it



Bank of France governor Jacques de Larosière (left), prime minister Edouard Balladur (centre) and finance minister Edmond Alphandery blamed high German interest rates for the currency crisis

had prevented a devaluation of the franc and ensured the survival of the ERM. "The European Monetary System remains in working order with a considerable loosening, but its founding principles remain in effect," Mr Balladur said.

The prime minister said he had favoured a temporary withdrawal of the D-Mark to ease the strains on the currency system, but had agreed to a widening of the fluctuation bands to preserve the process of European integration.

By contrast, Mr Waigel said there had been no suggestion at the EC meeting that Germany should leave the EMS.

At his Bonn press conference, Mr Waigel gave a strong hint that he expected further interest rate cuts from the Bundesbank after the results achieved in Brussels. "With these decisions, the Bundesbank can continue its policy of step-by-step interest reductions without pressure from outside," he said.

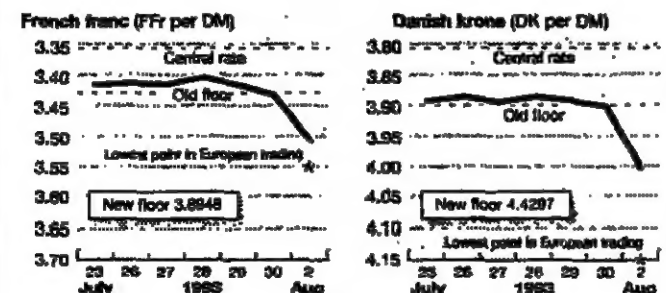
However, Mr Schlesinger, who

said the Bundesbank had had to cope with speculative inflows of some DM60bn in July - nearly half of this last Friday as the French franc came under renewed pressure - said he could not forecast what the bank might do.

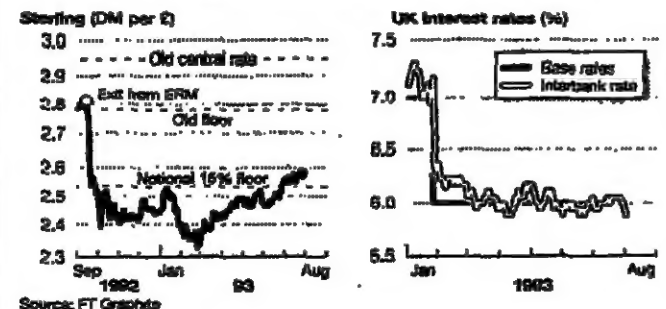
Casting doubts on progress towards Emu, he said: "We have to consider to what extent convergence exists in the EMS. As far as Germany is concerned, it

Continued on Page 14

Weaker currencies find their new level



Could the pound live within a 15% band?



Franc and krone under pressure

By Peter Marsh and James Blitz
in London

THE French franc and the Danish krone came under strong selling pressure yesterday, casting doubt about how quickly the relaxation of the European exchange rate mechanism would allow these countries to reduce interest rates.

The stretching of both currencies' lower limits in the ERM encouraged investors to test how far they could push down the value of these currencies against the D-Mark.

At one stage yesterday, the franc was being sold 3.4 per cent below its former ERM floor against the D-Mark, while the krone initially fell more than 6 per cent.

Both currencies later recovered some of the lost ground, but dealers said this had only occurred because Denmark had raised a

key borrowing rate to 25 per cent while France left its official interest rates unchanged.

In further developments arising from the decision early yesterday to make the ERM more flexible by widening its fluctuation bands, Portugal, Denmark, and Belgium all indicated their reservations about giving all currencies except the Dutch guilder a 15 per cent margin of movement around the D-Mark. This replaced existing bands of 6 per cent or 2.25 per cent.

As the Belgian franc, Spanish peseta and Portuguese escudo also lost ground against the D-Mark, the German currency and the Bundesbank emerged as the main beneficiaries of the

agreement hammered out in Brussels to revamp the ERM to increase confidence in it by international investors.

The accord reduces the obligations on the Bundesbank to buy weak currencies in costly intervention operations. Also, the central bank has been spared having to compromise its record on monetary management by promising interest-rate reductions.

The introduction of extremely wide currency bands has been interpreted as essentially allowing the system's currencies to float while preserving the appearance of a managed-exchange-rate system.

Foreign exchange trading was uneven as investors weighed up

the implications of the new-look ERM, devised in nearly 12 hours of crisis talks by European Community finance ministers after the substantial selling at the end of last week of the fragile ERM currencies.

The developments boosted the D-Mark, which appreciated strongly against the dollar, rising 2 1/2 pence on the day to close in London at DM1.7155, as dealers took the view that Germany was unlikely to cut interest rates in the near future. In early US trading, the weaker dollar was also trading at a post-war low against the yen of ¥104.05. Sterling, which had risen

Continued on Page 14

Major says timetable for
monetary union unrealistic

By David Owen in London

THE MAASTRICHT timetable for European monetary union was now "totally unrealistic," Mr John Major, UK prime minister, said yesterday, as he claimed that the emergency steps taken to salvage the exchange rate mechanism vindicated his decision to suspend sterling's membership last September.

As government loyalists and Euro-sceptics alike sought to draw comfort from the day's events, which also saw Britain become the eleventh European Community state to ratify the Maastricht treaty on European unity, Mr Major said he hoped the decision to allow wider fluctuation of currencies within the ERM would promote economic recovery in Europe.

In the timetable, if a commencement date for stage three of monetary union has not been set by the end of 1997, then EMU must in any case go ahead by 1999.

In a remark later played down by Downing Street, he appeared to hold out the prospect that the changes could herald lower domestic interest rates.

There remained "no prospect" of Britain returning to the ERM "in the near future," he said. The government would continue to set monetary policy by "what's right for the United Kingdom."

But as senior ministers trumpeted the message that recent developments justified the government's European policy, their thunder was partly stolen by Mr Norman Lamont, the former chancellor of the exchequer, who predicted that there would now be no single European currency and described Maastricht as "a bit of a fossil".

Conservative party Euro-sceptics, meanwhile, pointed to the "supreme irony" of Britain ratifying Maastricht on the day the ERM collapsed.

Downing Street emphasised that "relative currency stability" remained a desirable objective and looked ahead to a process of examining why the old system had not worked and how existing fault-lines could be eradicated.

It planned the blame for the system's difficulties squarely on the strains resulting from German reunification. It indicated that an autumn summit of member states to discuss possible solu-

tions was likely.

In his forthright reaction to the decision to create a 15 per cent fluctuation band for all ERM currencies except the D-Mark and the guilder, Mr Lamont said: "This does mean the end of a single currency, the end of monetary union in Europe. This makes the Maastricht treaty redundant." It was "extraordinary that we have spent so much time constructing this artificial creation and, frankly, it has gone out of the window". He added: "Maastricht is now truly dead. There will be no single currency and we should not attempt to create one again. It was always an artificial creation."

Mr Kenneth Clarke, the chancellor of the exchequer, spoke of "a good 24 hours for Europe" as he stressed the need for co-operation rather than "beggar-my-neighbour" devaluations among EC partners. The system was now proceeding "on more pragmatic lines," he said. Britain would "follow our own domestic guidelines about determining... interest rate levels in the light of British needs."

Maastricht ratified, Page 6

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THE ERM: PICKING UP THE PIECES

How ministers agreed to march to common tune

ERM bands produce sort of harmony

By Lionel Barber in Brussels

IT WAS Mr Karlheinz von den Driesch, the amiable, grey-bearded spokesman for the German finance ministry, who first broke the news.

Stepping into the foyer of the Borschett building in the centre of Brussels, he pushed his way through a wall of television cameras and frantic reporters, to whisper five words to a familiar German journalist: "Wide fluctuation bands for everyone."

At 1.55pm - just 15 minutes before the Tokyo financial markets opened - the world learned that European Community finance ministers had, after a fashion, saved the European exchange rate mechanism.

The ministerial meeting was a tense, at times brutal power-struggle involving almost 60 officials from 12 member states, including central bank governors and members of the European Commission. It led to a solution which, in the words of Mr Wim Kok, Dutch finance minister, is "the worst but one solution".

Each state had its own "bottom line", each had a de facto veto on the outcome of the crisis talks which began on Saturday afternoon with a seven-hour session of the secretive EC monetary committee.

That meeting produced only the barest agreement on principles: that the ERM and its central parity grid had to be preserved. There was no agreement on how this goal was to be achieved, according to an official.

The main difficulty centred on France's absolute refusal to countenance a devaluation of the franc, and Germany's absolute insistence that the Bundesbank could not be expected to open unlimited intervention, not least because of the risk of bloating its money supply and triggering a new spiral of inflation.

In the early afternoon session on Sunday, Franco-German divisions appeared momentarily to have abated when Mr Theo Waigel, German finance minister, and Mr Edmond Alphandery, French economy minister, put forward a joint initiative suggesting the D-Mark leave the ERM.

A European monetary official said Germany's preferred solution was to widen the margins of fluctuation for all ERM currencies in order to limit intervention; but the exit of the D-Mark suggested an apparent willingness to patch up differences with the French. It led to Mr van den Driesch's confident prediction - "There is a solution" - followed by a report from Paris that Mr Edouard Balladur, French prime minister, was due to hold a news conference at 7pm.

Suddenly the talks stumbled. The Netherlands, which has traditionally maintained a currency parity with the D-Mark, signalled that it intended to follow the Germans out of the ERM. It would not endanger the monetary stability which flowed from the guild's close link with the D-Mark.

The Dutch protest led to a stampede among the rich northern European countries,

with Luxembourg, Belgium and then Denmark indicating that they, too, wanted to leave. "Suddenly we were looking at France sitting alone in the ERM with Spain and Portugal," said one source.

At this point, news came that Mr Balladur had cancelled his press conference. The talks shifted to a widening of the fluctuation bands, with Germany calling for France to shift from its narrow 2.25 per cent margin to 6 per cent.

According to a European monetary official, the Germans sweetened their 6 per cent offer with an implicit cut in short-term interest rates - a promise which had added credibility since Mr Helmut Schlesinger, Bundesbank president, and Mr Hans Tietmeyer, his deputy and successor-designate, were present in the talks.

However, French officials turned down the offer on the grounds that it would have amounted to a devaluation which again would have put France in a "second tier" with Spain and Portugal. France also turned down an offer of a 10 per cent fluctuation band.

"They did not want the margin to be tested," said one official present at the talks.

Then the French counter-attacked. In one tense quadrilateral meeting between Germany, France, and the Netherlands chaired by Belgium in its role as president of the EC, the Dutch came under "tremendous" pressure to break their link with the Germans; but Mr Kok and Mr Wim Duisenberg, Dutch central bank governor and front-runner to head the putative European central bank, refused to budge.

Mr Jacques Delors, European Commission president, also weighed in on behalf of the Germans leaving the ERM and declaring that he was opposed to a general flotation of currencies. The statement was not cleared with the rest of the Commission, a senior EC official said.

The British, forced out of the ERM last September along with the Italians, remained low-key throughout, despite earlier talks of an "honest-broker" role played by Mr Kenneth Clarke, chancellor of the exchequer. He appears to have accepted advice that it could encourage a backlash from Europeans frustrated that the British, after all, might have had a point about "fault-lines" within the ERM.

Finally, after numerous variations of wider bands involving various member states, the solution was found: a fluctuation band of 15 per cent for all currencies barring the D-Mark and guilder.

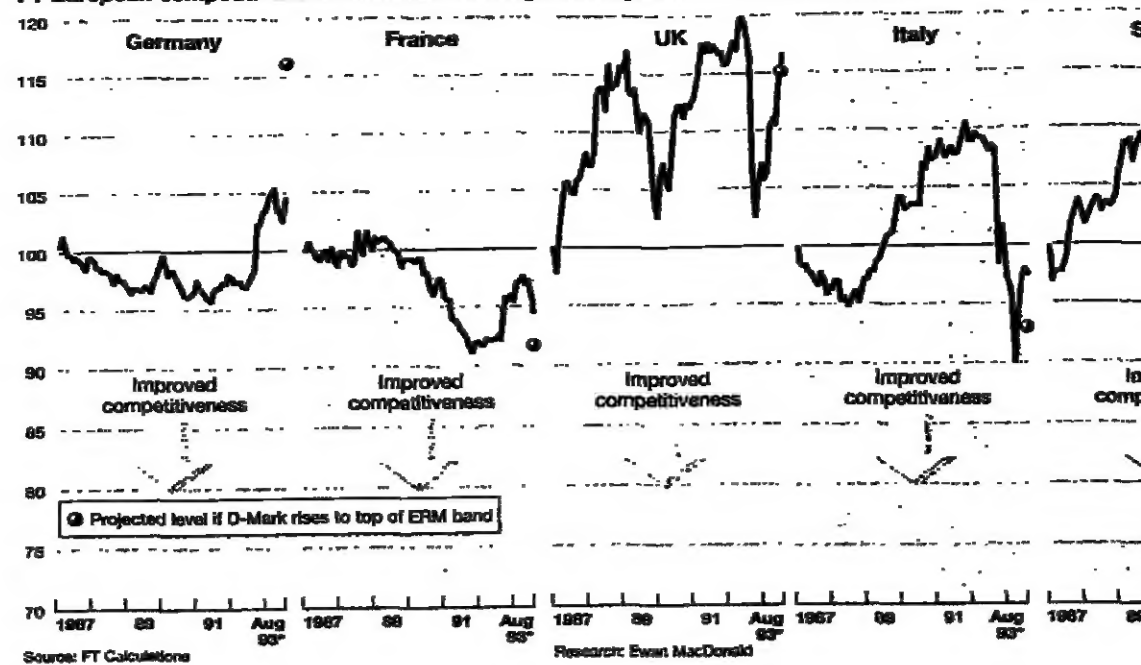
The aim was two-fold: to disguise a de facto French devaluation as well as the de facto suspension of the system.

Grim ministerial faces early yesterday revealed the tensions of the previous 12 hours. They also pointed to the lack of unity within the Community, summed up by the fact that the German-Dutch agreement to maintain parity was not even included in the official communiqué.

The ERM had survived, but at a substantial price.

Europe's monetary policy dilemmas

FT European competitiveness index: real exchange rates against 13 Western European countries, Jan '87=100



Welcome flexibility, goodbye simplicity

Life in the new system promises to be more complicated, writes Edward Balls

FOR ALL its flaws and inflexibilities, the semi-fixed version of the exchange rate mechanism, which Europe's leaders effectively abandoned last weekend, had one great advantage: simplicity.

Europe's new dirty floating regime may, at last, be about to deliver cuts in interest rates that France and most of its other ERM partners desperately need.

But, after one day of practice with the new "flexible ERM", it is already apparent that life will continue to be economically complicated, as well as politically difficult, for Europe's finance ministers.

Part of the new challenge of life after the hard ERM is technical: until last weekend, those European countries with narrow ERM bands had no effective power to pursue an independent monetary policy.

Now, with the freedom to appreciate and depreciate by as much as 15 per cent either side of the old parities, national central banks have much more discretion to cut interest rates below the Bundesbank's. The UK, for example, has lowered interest rates well below those of the ERM countries but would still have managed to remain within the system's new and gaping bands.

This new freedom should bring welcome relief to Europe's troubled economies, assuming that they take advantage of their bands and cut interest rates. Indeed, the reason for the exchange pressure on France, Belgium and Denmark, which effectively destroyed the ERM last Friday, was a belief in the markets that these economies could not sustain Germany's high rates.

The right-hand chart above shows just how distorted the structure of European real interest rates had become. Germany, battling with a persistent public sector inflation problem, needs higher rates than low inflation countries like France. But measured by inflation-adjusted real interest rates this monetary squeeze was doubly severe.

The result is that countries in the "soft core" of the loose ERM - Belgium, Denmark and France - have real interest rates which are twice as high as those in Germany.

The economic case for substantial cuts in French, Belgian and Danish interest rates is therefore compelling. The depressed state of their economies, low levels of inflation and falling producer prices all suggest that the inflation risk from depreciation can be ignored for now.

In any case, the British experience of the past few months suggests that, once the markets become used to the floating rate and convinced that lower interest rates are delivering economic recovery, the exchange rate is at least as likely to go up as to fall further.

Yet things may not be that simple. For the deal early on Monday morning did not solve the economic and political problems that German unification has bequeathed to Europe. It

merely began a new, and maybe equally turbulent, period of effectively floating, rather than effectively fixed, exchange rates.

The hard ERM's collapse, and the publicly expressed desire of leading governments to keep to the timetable of the Maastricht treaty and thus return to narrow ERM bands by the

beginning of next year, make the monetary choices more complicated.

For if the French government is to avoid the charge that it has broken its promise not to devalue and recapture the anti-inflationary credibility that the hard ERM provided, then it must seek a return to narrow ERM bands as soon as possible. But the further France cuts interest rates, the longer it will have to wait for the Bundesbank to catch up and the further the monetary union timetable will be delayed.

That may help explain why France

did not cut rates yesterday, even though the markets were previously selling the franc because French interest rates were too high.

A second reason for concern is that the ERM's new flexibility might lead to complaints about "competitive devaluations" of the sort that France has accused Britain, in particular, of engaging in over the past nine months. This worry would be exacerbated if interest rates cuts and exchange rate depreciation occurred in a relatively unco-ordinated fashion.

Might these worries about competitive devaluations make sense? The charts above show the Financial Times' measure of price competitiveness in Europe, based on nominal effective exchange rates which are then weighted by European trade shares and adjusted for relative producer price inflation rates.

In fact, the evidence suggests that France has already made substantial gains in competitiveness over the past six years.

Yesterday's 3 per cent franc depreciation only goes part of the way to recapturing the losses that France has suffered since sterling and the Italian lira left the ERM last September. But if the franc's policy was about improving French price competitiveness, then it has already been a success. The further the franc falls, the greater the gains.

The UK, by contrast, has not taken great advantage of floating exchange rates to recapture its lost competitiveness.

But it is German industry which stands to lose the most from a sizeable fall in the value of the French franc over the next few months.

The chart shows that the inflation-adjusted D-Mark has already appreciated by 5 per cent since last September. And the logic of the Bundesbank's high interest rate policy, the German government's fiscal problems and the softening of the ERM, all point to a further rise in the currency.

Whether Europe's governments will be able to live with the differential movements in interest rates and shifts in exchange rate competitiveness that the new soft ERM implies could prove to be an equally severe test of their ability to put collective concerns above national interests.

That Mr Theo Waigel, the German finance minister, used a press conference yesterday to point out that Europe's finance ministers and central bank governors have agreed "not to abuse monetary policy to acquire artificial competitive advantages", is a worrying sign of tensions to come.

British exporters take a positive view

By Emma Tucker, Economics Staff

INTEREST RATE cuts in Europe could speed up economic recovery in Britain.

But the benefits of stronger European growth need to be weighed against loss of UK competitiveness in big continental economies such as France, as well as the uncertainty and instability of effectively floating exchange rates.

With the scope for exchange rate fluctuations so wide, UK industrialists were yesterday facing the problem they used to face before the European exchange rate mechanism was established: how to assess prospects for the newly liberated currencies.

"I would be surprised to find any UK exporter or importer signing a contract for anything over the next few days," said Mr Richard Brown, deputy director-general of the British

Chambers of Commerce. "They just won't know what it is worth."

Even in the longer term, currency instability could upset business. Said Mr Richard Freeman, chief economist at Imperial Chemical Industries: "It is all very well talking about lower interest rates boosting growth, but currency instability does impact on trade. It is what causes protectionist pressures."

Volatile exchange rates are unlikely, however, to upset the advances exporters have made since sterling was devalued. Britain had a 10-month start over the countries that devalued yesterday and interest rate cuts in Europe - if or when they come - will make it easier for the UK government to cut sterling's rise with further rate cuts of its own, allowing the pound to stay competitive.

"Our exporters have done well in European markets, so stand to do well from European growth," said Mr Brown.

The companies that will suffer most are likely to be those that compete directly with France and are particularly price sensitive, such as chemicals and pharmaceuticals.

Yet, on balance, most economists believe the boost to UK exports from faster growth in Europe will outweigh the loss of competitiveness.

Mr Howard Davies, director-general of the Confederation of British Industry said: "If the new ERM arrangements allow France and other European economies to cut interest rates and boost growth, then that would be good news for British business. The chancellor should be ready to cut UK rates if rates fall elsewhere, or if the pound rises sharply."

A possible negative factor for European growth and for UK exports, is that the stronger D-Mark might slow Germany's

recovery from recession.

"Germany needs a stronger D-Mark like it needs a hole in the head, and so does Europe," said Mr Freeman of ICI.

Mr Michael Saunders, UK economist at Salomon Brothers, said: "Near term, the stronger D-Mark is likely to deepen the German recession and reduce inflation pressures. Thus, hopes for an early recovery in Germany are even more tenuous than had previously been the case."

Alternatively, the appreciation of the D-Mark versus other ERM currencies strengthens the argument that German interest rates will fall further than expected, paving the way for more aggressive cuts across the rest of Europe.

There was a degree of disappointment that plans for monetary union and a single currency have suffered a setback.

Mr Brown said UK industrialists would be disappointed that monetary union was further away, while Mr Freeman said he feared that the problems of the ERM would slow completion of the European single market.

The UK's Institute of Directors believes a "single currency is off the agenda for the foreseeable future. However, Mr Peter Morgan, director-general, said European finance ministers should "give urgent consideration to the adoption of a 'common' currency, in parallel with national currencies to restore stability".

Such a common currency could be used by businesses to reduce the cost of cross-border transactions, he said.

Economists were reluctant to quantify what the revamped ERM meant for growth in the UK. Most agreed, however, that the net effect, while slim, would at least be positive.

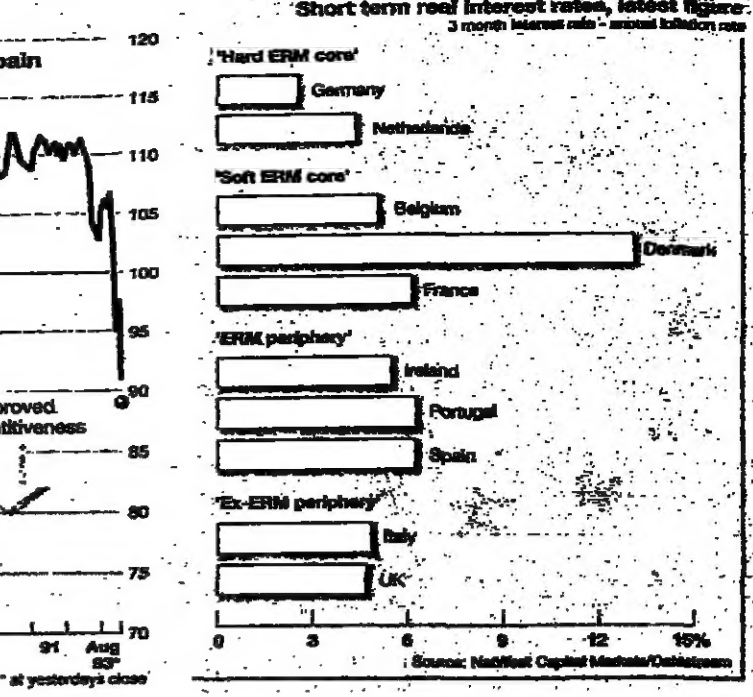
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Short term real interest rates, latest figures: 3 month interest rate - against inflation rate



Same rules but easier to play

By Stephanie Flanders

WIDENING the currency bands to 15 per cent for all except the D-Mark and the guilder makes it much less demanding to be a member of the ERM. But the basic rules of the system are otherwise the same.

It is a "parity grid system", meaning each currency can only fluctuate a certain amount from a fixed "par value" with regard to every other member currency in the revamped mechanism, all the par values are unchanged, but these rates will be a lot less relevant now that currencies can oscillate so widely.

Before last weekend, a currency's maximum deviation from its par value was only plus or minus 2.25 per cent, except for the Spanish peseta and the Portuguese escudo, which could move 6 per cent either way.

With 15 per cent bands, a currency could be theoretically devalued by 30 per cent -

from its ceiling to its floor - against another member without falling out of the system.

A look at the new floor and ceiling values for each member currency shows the impact of the broader bands. The French franc can now fall as low as FF3.8948 against the D-Mark, or rise as high as FF4.2881, before endangering its position in the ERM grid.

Until yesterday morning, the franc's floor and ceiling against the D-Mark since 1987 had been FF3.4305 and FF3.2792, respectively.

According to the ERM's rules, whenever a currency is at its floor against another member, the central banks of both countries have to intervene to prevent the currency from falling out of the system.

In practice, the monetary authorities used to prop up a weak currency well before then. Even so, many economists doubt that the situation will arise very often while the wider fluctuation bands are in place.

Denmark took even more drastic measures, raising one-month interest rates to 25 per cent, after the krone had fallen to DKr4.15 against the D-Mark from the previous floor of DKr3.9016. Both Belgium and Denmark have reasons to be more concerned than other countries about the prospect of a general exchange rate float against the D-Mark.

Belgian equity and bond markets have benefited from international flows of funds because of the close monetary and exchange rate relationship that the Belgian franc has had with the D-Mark in recent years.

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ERM PARITY GRID									
Bilateral central rates and selling and buying rates from August 2 1993									
BF/		LFr 100=	DKr 100=	FFr 100=	DM 100=	£ 1=	FI 100=	Esc 100=	Pta 100=
Belgium-Lux.	S	-	627.860	714.030	2395.20	57.7445	2125.60	24.2120	30.2715
	C	-	540.723	614.977	2062.65	49.7289	1830.54	20.8512	26.0896
Bfr/LuxFr	B	-	465.585	529.660	1776.20	42.8280	1576.45	17.9570	22.4510
Denmark	S	21.4747	-	132.066	442.968	10.6782	393.105	4.47770	5.59850
	C	18.4938	-	113.732	381.443	9.19676	336.537	3.55618	4.82126
DKr	B	15.9265	-	97.9430	328.461	7.92014	291.544	3.32080	4.15190
France	S	16.8800	102.100	-	366.480	9.38950	345.850	3.93700	4.92250
	C	16.2608	97.9257	-	335.338	8.08331	287.861	3.35056	4.23911
FFr	B	14.0050	75.7200	-	288.810	6.96400	256.350	2.91990	3.65050
Germany	S	5.63000	30.4450	34.6250	-	2.80000	(103.059)*	1.17400	1.46800
	C	4.84857	26.2162	29.8164	-	2.41185	88.7526	1.01094	1.26395
DM	B	4.17500	22.5750	25.6750	-	2.07600	(76.4326)*	0.87100	1.08800
Ireland	S	2.33503	12.62610	14.3599	48.1696	-	42.7439	0.486881	0.698731
	C	2.01080	10.6734	12.2666	41.4757	-	36.6105	0.418295	0.524232
£	B	1.73176	9.36403	10.6500	35.7143	-	31.7007	0.361082	0.451462
Netherlands	S	6.34340	34.3002	39.0091	(130.834)*	3.15450	-	1.32266	1.95388
	C	4.46286	29.3398	33.5953	112.6730	2.71662	-	1.13906	1.42413
Fl	B	4.70454	25.4365	29.9381	(97.0325)*	2.33952	-	0.99094	1.22644
Portugal	S	558.890	3011.20	3424.80	11481.10	276.938	10134.30	-	145.180
	C	479.590	2593.24	2949.37	9891.77	238.495	8779.18	-	125.027
Esc	B	413.020	2233.30	2540.00	8517.90	205.389	7560.50	-	107.670
Spain	S	445.418	2408.50	2739.30	9191.20	221.503	8153.70	92.6790	-
	C	383.589	2074.15	2356.98	7911.72	190.755	7021.83	79.9828	-
Pta	B	330.342	1788.20	2031.50	6812.00	164.276	6047.10	68.8800	-

* = Exchange rate at which the central bank of the country in the left hand column will sell the currency identified in the row at the top of the table.
C = Central bank rate.
B = Exchange rate at which the central bank of the country in the left hand column will buy the currency identified in the row at the top of the table.
(These buying and selling rates will not be operational, reflecting a bilateral agreement between the German and Dutch monetary authorities. The following rates will continue to apply: Netherlands (DM) selling 115.2500, buying 110.1075; Germany (FF) selling 33.7700, buying 35.7500. Source: Bank of England.

Dollar to gain most from forex turmoil

The CAC-40 index rose by more than 2 per cent to close at 2,129 on hopes that the easing of the currency link with Germany would allow interest rate cuts in France.

"The European recovery will be gradual, and probably disappointing."

Continued its slide against the D-Mark

to pay for greater competitiveness in their export markets. "The only real problem would be if the currency markets became very unstable," said Mr Taittinger. "After all we want to concentrate on making champagne, not on gambling on exchange rates. We don't want the franc to become a yo-yo."

growth. For now, he is his own man.

growth. For now, he is his own man.

NEWS: INTERNATIONAL

Companies make concessions to secure worker flexibility

Steel unions to have board seats in US

By Richard Waters
In New York

HALF the steel workers in the US will have representatives on company boards in return for more flexible working practices, if deals at two of the biggest steel companies are ratified.

Bethlehem Steel, the country's second largest producer after USX and National Steel, the fourth biggest, reached initial agreement with the United Steelworkers of America over the weekend. These new, six-year deals would double the length of previous labour agreements in the industry.

The agreements are similar to those already completed between the union and two other producers, Inland and LTV. These have been ratified.

The new accords in all would cover some 50,000 of the country's 100,000 steelworkers.

Under both the Bethlehem and National deals, to be ratified within coming weeks, union members would be able to appoint a representative to the board and participate in joint committees with management "at all levels of their company, right down to the shop floor", the union said.

These committees, known as local boards, would participate in all decisions affecting their area of work, including capital

spending and planning, the union said.

Pension benefits would also be raised and health care benefits frozen. The union would be given a lien on some of the companies' assets to assure these benefits were maintained, the union said.

In return, steelworkers would agree to work more flexibly and be trained in a wider range of skills to make this possible. Also, they would receive no pay rise until August 1995 when the average hourly wage of \$13.59 (\$9.13) would be raised by 50 cents. They would also receive up to \$3,000 each in bonuses, \$1,000 of which to be linked to company profitability. The wage deal would be subject to renegotiation after only three years.

Bethlehem refused to comment on the deal, before it is put to the workers' vote, beyond saying: "It assures an uninterrupted supply of steel to our customers for six years. There are provisions which allow an increase in productivity, and which will result in a closer partnership with our staff."

Preliminary discussions between the union and USX broke down last year. The current USX labour agreement is not due to expire until January.

Tutu seeks foreign force to restore peace in S Africa

ARCHBISHOP Desmond Tutu yesterday called for foreign peacekeepers in South Africa as the body count from one of the bloodiest weekends in the transition from apartheid to democracy neared 100, *Reuters* reports from Johannesburg.

A police spokeswoman said 89 people were killed between Friday night and yesterday morning in factional fighting which raged through the Johannesburg townships of Tembisa, Tokoza, Katlehong and Vosloorus.

Police in Natal province said six people were killed over the weekend, bringing to almost 600 the death toll in the month since democracy negotiators named April 27 as the date for the first non-racial election.

Archbishop Tutu, a Nobel Peace Prize winner, said the slaughter "demonstrated beyond doubt" that South Africans were incapable of restoring law and order themselves.

"We need to appeal to the international community to send in, as a matter of urgency, a corps of police officers experienced in handling civil turmoil," he added.

Negotiators at democracy talks outside Johannesburg expressed horror at the slaugh-

ter, which threatens to wreck progress to democracy.

Mr Nelson Mandela's African National Congress urged the conference to agree to form a joint peacekeeping force, representing black and white South African political groups.

"We should have a joint peacekeeping force, to be installed within a matter of weeks," said Mr Cyril Ramaphosa, ANC chief negotiator.

He said the ANC wanted to discuss Archbishop Tutu's plan with him. The more radical Pan Africanist Congress said it had been advocating international involvement for a long time.

Black parties distrust the white-led South African police, despite its claims of impartiality in township wars that have claimed more than 9,000 lives in three years.

Rail authorities announced yesterday they were temporarily suspending trains serving the volatile townships east of Johannesburg, to protect commuters and property.

Political leaders expressed frustration and helplessness over the second most bloody month of fighting since President F W de Klerk lifted apartheid in 1990.

Decision time in Mideast 'fast approaching'

By Mark Nicholson in Cairo
and Julian O'Connell in Jerusalem

MR WARREN Christopher, US secretary of state, yesterday said that the violence in southern Lebanon last week had illustrated the price of failure to make progress in the Middle East peace talks. He warned the participants that "decision time is rapidly approaching".

Speaking in Alexandria after a two-hour meeting with President Hosni Mubarak of Egypt, the secretary of state said the intense Israeli shelling of southern Lebanon and Hizbollah's raids into northern Israel had served as a "reminder to all parties that the Arab-Israeli negotiations can quickly deteriorate if we do not

take this moment for peacemaking".

Mr Christopher's warning appears designed to put pressure on all participants to the talks - Israel, Syria, Jordan, Lebanon and the Palestinians - not to allow the Israeli bombardment to preclude immediate movement in the deadlocked peace talks.

In Jerusalem, however, both Israeli and Palestinian officials were pessimistic about chances of a breakthrough in their negotiations during the secretary of state's visit. Several members of the Palestinian delegation to the peace talks, including Mr Haider Abdel Sha'n and the People's party, said they would boycott Mr Christopher's visit because the US continued to back unacceptable Israeli proposals.

Even those Palestinians who plan to meet him today said they did not expect a breakthrough on the two fundamental obstacles: Palestinian control over Arab East Jerusalem and territorial jurisdiction over the settlements in the Israeli-occupied territories during an interim period of self-rule.

For its part, Israel is urging Mr Christopher to concentrate on the Syrian track of the peace process, which focuses on prospects for an Israeli withdrawal from the occupied Golan Heights. Israeli officials yesterday continued to promote the view that the crisis last week could be turned into an opportunity to focus on stalled talks over the Golan Heights.

Mr Christopher said yesterday that, as "partner" in the talks, the US was "prepared to stay the course".

The Lebanese government, meanwhile, yesterday decided to send troops from the Lebanese army into southern Lebanon villages under the control of the United Nations Interim Force in Lebanon. Lebanese officials said the move was designed to "preserve people's security" in villages along the north of Israel's self-declared "security zone" inside Lebanon.

The deployment appears to be a gesture to bolster the "understanding" which followed a US-brokered ceasefire in the Israeli bombardment on Saturday and in which, despite its protestations to the contrary, Hizbol-

lah appears to have undertaken to stop firing Katyusha rockets into northern Israel.

However, the movement of Lebanese troops will not constitute an attempt to disarm or contain Hizbollah, officials in Beirut said.

Mr Rafik al-Hariri, Lebanon's prime minister, has repeatedly said he cannot act against what he calls the "Lebanese resistance" while Israel remains a presence inside Lebanon's borders.

Israel said that more of the 400 Palestinian deportees stranded in Lebanon no man's land for eight months would be eligible to return in September, taking the number of deportees to have returned to around 200, *Reuters* reports from Jerusalem.



TENS OF THOUSANDS of Romanian coal miners (picture above) began an indefinite strike yesterday after the government had refused to give in to demands for big pay rises. *Virginia Marsh* reports from Bucharest.

All but a few hundred of the 43,000 miners in the Jiu Valley, which produces more than 90 per cent of the country's

black coal, joined the strike, the industry ministry said.

The miners, who led anti-reform riots in Bucharest in 1990 and 1991, are demanding an average monthly wage equivalent to nearly \$400 (\$288.40), four times the national average, and lower income tax.

Mr Nicolae Vacaroiu, prime minister, said the state did not have the funds to

meet the demands. It would be unfair to approve "over the top" pay awards, given that miners already earned more than 90 per cent of the population.

Mr Vacaroiu, who met miners' leaders last week, refused to go to the Jiu Valley to continue negotiations after unions had failed to appear for scheduled talks in Bucharest.

Killings highlight Russia conflict

By John Lloyd in Moscow

THE MURDER of two senior Russian officials, one of them a deputy prime minister, has brought home to the Russian public the increasingly bitter struggle between two ethnic groups in the north Caucasian region.

Mr Viktor Polyanichko, temporary governor of the areas of Ingushetia and neighbouring North Ossetia, was murdered when gunmen fired on his car late on Sunday afternoon.

Major General Anatoly Koretsky, commander of the Russian forces in the area, was also killed.

Mr Sergei Shakhrai, deputy Russian prime minister for nationalities, and General Pavel Grachev, defence minister, immediately flew to the Ossetian capital of Vladikavkaz for talks with local leaders.

Mr Polyanichko, a former senior communist official in Azerbaijan whose appointment as special governor of the

region had sparked controversy among democrats in Russia, had emergency powers to rule in the region as increasingly violent conflict followed efforts by Ingush families deported from their homes to resettle in areas of South Ossetia.

A state of emergency was declared last week by President Boris Yeltsin, confirmed by parliament on Saturday. Thousands of refugees from both sides have fled their homes in the wake of what Mr

Ruslan Aushev, president of Ingushetia, has called "planned ethnic cleansing" of Ingushes. Both sides blame the other for the murders. The press centre of the North Ossetian government claimed the area where Mr Polyanichko was killed was controlled by Ingush forces.

The Ingush president's press secretary said last night that "the blood of these officials are on the hands of those who tried to stop the Ingush returning to their traditional homes".

EBRD urges reform in banking

By Gillian Tett

RADICAL reform of the banking sector must be a priority for east European governments and western donors seeking to implement economic change in former communist countries, Mr Mario Sarcinelli, vice-president of the European Bank for Reconstruction and Development, said yesterday.

Commenting on the EBRD's latest quarterly review, which showed how recession in the west and last year's drought had contributed to a deteriorating foreign trade balance in most of the region, Mr Sarcinelli said banking structures were ill-equipped to finance the reform process.

Hungary, Poland and the Czech and Slovak republics had gone furthest in implementing banking reforms, but most east European banks still lacked western-style auditing practices, had little understanding of risk control, and were burdened by huge levels of bad debt, he said.

The EBRD declined to issue figures showing the scale of the problem, claiming the statistics were too unreliable and politically sensitive. But bank officials estimate that bad debts represent more than 60 per cent of the balance sheet in some of the largest east European banks.

Mr John Fleming, chief economist of the EBRD, added that most east European countries still lacked effective bankruptcy

laws so enterprises were continuing to trade and receive bank funding, although they were technically insolvent. "There is clear evidence of a big build-up in many countries of inter-enterprise arrears."

The banks now need recapitalisation and the introduction of competition, ideally through a process of privatisation. The EBRD plans to increase its stake in east European banks, such as Poland's recently privatised Wlokopolski Bank Kredytowy in which the EBRD has become a majority shareholder.

It also plans to increase its provision of credits through local financial intermediaries, in an effort to spread credit risks and boost local financial sectors.

NEWS IN BRIEF

Former Eni chief arrested in Rome

MR Alberto Grotti, former deputy chairman of Italy's state-owned Eni energy and chemicals group, was arrested in Rome yesterday on the instructions of Milan magistrates investigating political corruption, writes *Hugh Simonian* in Milan.

Mr Grotti's arrest, on allegations of illegal political financing, is the latest in a string of detentions linked to investigations into the former Enimont chemicals joint venture between Eni and Montedison, the chemicals arm of the Ferruzzi group.

Last week magistrates warned eight senior politicians and former party leaders they were under investigation for alleged political corruption involving Enimont. According to leaked testimony from two former Ferruzzi executives, the company paid about L135bn (\$56m) in kickbacks to ensure favourable treatment when Enimont was established and when it was wound up in late 1990.

Egyptian oil investment

The International Egyptian Oil Company (IEOC), a subsidiary of Agip of Italy, will invest \$2.3bn (\$1.54bn) in oil and gas development projects in Egypt over the next four years, the Middle East Economic Survey (MEES) reported yesterday. *Reuters* reports from Nicosia.

The specialist newsletter quoted Mr Hamdi El-Banbi, Egyptian oil minister, as saying the new investments would be used for maintaining output levels from existing fields and developing new finds, especially gas.

MEES said some of the main oil producing fields, operated by Petrobel, a joint venture between IEOC and the Egyptian General Petroleum Corporation, were ageing and needed maintenance work to increase recovery yields.

MEES also reported that the return of Iraq to world oil markets would probably be delayed because of Baghdad's attempts to link oil talks with UN weapons negotiations. However, Iraq's resumption of oil exports was not totally ruled out, it added.

Apple in BellSouth deal

Apple Computer said it had signed a deal with BellSouth Corp. mobile systems group to offer wireless communications products and services based on Apple's Newton technology, *Reuters* reports from Atlanta.

Apple said BellSouth would provide wireless messaging through its paging network for Newton-based products. In addition, BellSouth said it intended to work with Apple to "investigate market opportunities for a series of wireless communications products and services based on Newton".

Separately, Apple said it signed a deal with Sprint Corp as primary contractor and British Telecom North America Inc to provide network carrier service in North America for Apple's future on-line information services. Under the Sprint-BT deal the companies would provide, in the US and Canada, a key component of the new services being developed by Apple Online Services.

Tanzania aligns currency

Tanzania harmonised its exchange rates yesterday bringing the central bank's "official" local currency rates into line with market-determined rates offered by commercial banks, *Reuters* reports from Dar es Salaam.

A Bank of Tanzania statement said the official rate, previously used for a range of government imports, western aid and items such as oil, would conform with market rates used by the private sector since last year.

Angolan mining hit

Angola's state diamond company Endimasa said the occupation of diamond areas in the north-east by UNITA rebels had cost it 50 per cent of production in the key Lunda Norte province, *Reuters* reports from Luanda.

Company officials, quoted by the official news agency Angop, said only 20,000 carats were being produced monthly in the province, half the level before UNITA took over and sabotaged important mining areas.

Taiwan charts uncertain course over China

TENSIONS are emerging between the Mainland Affairs Council, responsible for charting Taiwan's policy towards Beijing, and the unofficial group established to conduct negotiations with China.

"We have our foot on the brake, while the Straits Exchange Foundation has its on the accelerator," says Mr William Li, director of the MAC.

His comment reflects broader divisions in the community - between business which, by and large, wants closer ties forged across the Taiwan Strait and political groups, such as the opposition Democratic Progressive party, which counsel against a further slide into China's embrace.

Just a few months after historic talks in Singapore in April between Mr CF Koo, the millionaire head of the SEF, and his Chinese counterpart, Mr Wang Daohan of the Association for Relations Across the Taiwan Strait (ARATS), Taiwan appears like a startled rabbit caught in a car's headlights, uncertain which way to move.

For the moment, Taipei is unlikely to make further gestures in the direction of Beijing, beyond maintaining the dialogue started in April.

Divisions widen between business seeking closer ties with the mainland and cautious political groups, writes Tony Walker

Mr Jason Hu, chief government spokesman, says a Beijing proposal that Taiwan allow direct trade and travel should be treated with caution. "These are some of the final chips in our hands," he says. "Why play them now?"

Business, on the other hand, is becoming restless, asking why it should be subjected to the added cost and inconvenience of channelling its dealings with the mainland through third parties, namely Hong Kong. The SEF, set up in February 1991 as the unofficial intermediary between Beijing and Taipei as neither recognises the other, has become a conduit for these concerns.

Mr Ching Ping Lee, SEF deputy director, notes that since an absolute ban on visits by Taiwanese to the mainland was lifted in November 1987, trade has soared. Exports are expected to total US\$8bn (\$8bn) this year, and direct utilised investment exceeds US\$2bn, with many times that figure committed to new projects. Mr Ching estimates that about 12,000 Taiwanese companies are represented in China. He criticises the MAC's "go-

slow policy" as impractical, saying his body favours more frequent contact with Beijing and at a higher level. "Our aim is to reduce tensions and build up mutual trust," says Mr Ching, who visited the Chinese capital in June for talks following the Wang-Koo Singapore meeting.

Taiwan's President Lee Teng-hui set the tone for the latest phase in an intriguing relationship when he said in May that it was important to maintain peace in the Taiwan Strait, encourage close interaction across the divide and build mutual trust. "To go from mutual trust to mutual recognition that each government is a legitimate entity would be a major advance," he added.

Beijing, for its part, seems anxious to force the pace. Since elections last year brought the independence-committed Democratic Progressive party within sight of gaining power in a democratising Taiwan, the Chinese have accelerated efforts to engage the Taiwanese in discussions about the future.

Opinion polls, which show that more than 80 per cent of Taiwanese favour independence from the mainland (up from the usual 10-12 per cent), appear to have concentrated minds in Beijing, where leaders had traditionally maintained there was plenty of time to bring about reunification.

For the moment, it seems, the political tide in Beijing is running against Taiwan, although the meshing of economies across the Taiwan Strait provides a powerful countervailing force.

Officials of the DPP, which gained 51 out of 161 seats in Taiwan's legislature with 31 per cent of the popular vote in the recent election, are adamant reunification is out of the question. They want a plebiscite to allow Taiwanese to pronounce on their future.

Mr Chiu Jen, the DPP's deputy secretary-general, cautions against the Wang-Koo talks, "not because China has a bad attitude, but simply because no consensus exists in Taiwan in support of those talks".

which clings to the notion that its remains the legitimate government of all China. Some KMT members, however, make little secret of their sympathies for the independence option espoused by the DPP.

The MAC, meanwhile, has been cast in the role of buffer in what could become an acrimonious and divisive debate. Mr Li insists any step towards a "united China" must be gradual. He is candid about the political dangers. "If we go too fast the government may lose the next election," he says.

He believes that Mr Deng Xiaoping, China's senior leader, is a barrier to swift progress because of his outdated ideas about reunification. Mr Deng has talked about a "one China, two systems" special administrative region solution for the Taiwan issue, similar to the one proposed for Hong Kong.

Among conditions laid down by Taiwan for progress in the Wang-Koo process are that Beijing renounces the military option to bring about reunification, and that it refrains from

harming Taipei's entry to international organisations. Taiwan is presently engaged in a "noisy reconnaissance," as one western official put it, to gain entry to the United Nations. The MAC and other elements of Taiwan's propaganda machine have taken to issuing warnings about the dangers to the local economy of becoming too dependent on the mainland.

A recent MAC publication warned that "with the rapid increase in Taiwan enterprises investing across the Taiwan straits... the threat that the local industrial sector will be hollowed out looms large." It cited a study which showed that, in 1992, manufacturing accounted for 33.7 per cent of GDP while the service sector's share was 46.82 per cent. By the second quarter of 1992, manufacturing had shrunk to 33.6 per cent against 54 per cent for services.

The propaganda also falls back on the perceived evils of communism. "Communist Chinese leaders love to boast that what they practise on the mainland is socialism with Chinese characteristics," wrote one commentator recently. "We in Taiwan sincerely hope there will be more and more Chinese characteristics, and less and less socialism on the Chinese mainland."

MARKET TESTING Competing for Quality

The Home Office is conducting a market test of the typing services provided for its 3700 staff located in central London offices. Typed outputs in 1992 were 518,000 Treasury Typing Units (TTUs), primarily copy typed, but with some audio. Some work will be required to be completed and returned to authors within a maximum period of 2-4 hours but the majority of text is required within 24-48 hours.

Commercial organisations with a proven track record in this field who wish to be considered for inclusion on the tender list should write to the address below to register their interest. All companies registering an interest will be provided with additional background information and be required to complete a comprehensive pre-qualification questionnaire.

It is intended that an Invitation To Tender package, including a detailed specification will be issued during September to those companies placed on a short list. Notification of interest must be received by 14 August 1993. Late applications may not be accepted.

Any companies who have previously responded to general enquiries for this work or who have expressed interest by other means are required to re-confirm their interest by response to this advertisement.

All correspondence should be addressed to: Meg Jeffries, Home Office Market Testing Unit, Room 9/10, Riverwalk House, 157-161 Millbank, London SW1P 4RT. Tel: 071 217 3758.

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Car sales hit as Japanese cut spending

By Robert Thomson in Tokyo

NEW CAR sales in Japan in July slipped 10.8 per cent from those of a year earlier, while sales of imported vehicles were down 11.3 per cent, reflecting the lack of consumer confidence in an economy still apparently in decline.

July is traditionally a good month for car dealers, as it comes just after workers have received bonuses and just before annual summer holidays, but the Japan Automobile Dealers' Association said sales had fallen by more than 10 per cent for four consecutive months. Except for March this year, when they rose 1.7 per cent, sales have been down year-on-year every month since July 1992.

The period of double-digit drops is the longest since 1974, and also reflects the curbing of corporate capital spending.

Lorry sales fell 9.3 per cent, while those of buses fell 11.6 per cent.

Jada officials said the recent

appreciation of the yen had further bruised consumer confidence, which has been weakened by a cut in new jobs and in overtime work.

Meanwhile, the Co-operative Credit Purchasing Company, established by Japanese banks this year to buy their non-performing property loans, announced that it had purchased 14 loans with a face value of ¥94.2bn (\$605.7m) for a total of ¥36.1bn during July.

The CCPC is paying less for the collateral rights it purchases, suggesting that property prices are still falling and that banks are bringing in loans of lower quality. By selling the loan rights to the CCPC, banks are able to write off their exposure.

But the CCPC is having difficulty fulfilling its stated aim of putting a floor under property prices by announcing details of collateral sales. Of the ¥502.58bn in outstanding loans purchased by the agency, only ¥990m has so far been recovered.

Hard landing in sight for Japan-US air feud

Michiyo Nakamoto previews aviation rights talks seen as threat by Tokyo carriers

MR Susumu Yamaji has been busy for the past year on a personal mission to save his company and the Japanese airline industry from what he sees as the adverse effects of a US-Japan aviation accord.

As the chairman of Japan Air Lines, the country's main international carrier, Mr Yamaji has travelled widely and used his contacts and influence to deliver his message that the bilateral accord places Japanese carriers at an unfair disadvantage.

His efforts will be put to the test this week when negotiators from the two countries meet in Washington for a second round of talks that will seek resolution of a long-festering dispute.

On the agenda are two thorny items: the number of landing slots Japan gives to US carriers at the new Kansai International Airport and the use by US carriers of their "beyond rights" - the right to fly from the US to Japan and beyond to a third country.

At stake is a large and lucrative market for international air travel to and from Japan, in particular to the Asian Pacific region, but possibly including travel to and from Europe in the future.

The US wants a much larger number of landing slots at Kansai airport than Japan is prepared to give. It also believes that the beyond rights US carriers are entitled to under a bilateral aviation accord should not be restricted.

At stake is a large and lucrative market for air travel to and from Japan

The aviation accord, which was agreed in 1982, gives each side the right, among others, to fly over the other's territory and to carry their nationals to the other country. A supplementary right provides for the carriers of one country to fly to the other country and from there to a third destination. It is this one that the Japanese want restricting.

There is already an oversupply of air travel services that is hurting the profitability of Japanese airlines, Japanese aviation authorities say. As primary carriers, domestic airlines should have first claim over flights between Japan and

other countries. US carriers flying mostly Japanese travelers out of Japan are poaching, they say.

Furthermore, by pricing their flights at a lower level than that which Japanese carriers can afford to offer, US carriers are threatening to put Japanese airlines out of business.

Based on that view, the Japanese authorities tried to get Northwest Airlines to limit the number of passengers getting on at Osaka in its New York-Osaka-Sydney flights to less than 50 per cent of the total.

They then rejected a United Airlines' application to extend its New York-to-Tokyo flights to Sydney, prompting United to file a complaint with the US transport department. Threats of sanctions and counter-sanctions were exchanged across the Pacific.

Both sides have refrained from taking further action that could raise tensions but the first bilateral meeting last October to tackle the issue ended inconclusively. For the US industry, which is losing money in its domestic market, the market centred on Japan is enticing, given that Asia is one of the few growth markets in world air travel and the US carriers are more cost-compet-



Susumu Yamaji: mission to save industry from accord's effects

For that, it needs an aviation accord modelled on the Bermuda 2 agreement between the US and the UK which restricts capacity and provides for a balanced sharing of that capacity, Mr Yamaji believes.

Protection for the Japanese airline industry would not benefit Japanese airline users, however. By providing Japanese airlines with a regulated market in which competition is kept to a minimum, the Japanese authorities would be allowing them to charge high prices and make profits without taking fundamental steps to improve their international competitiveness, according to Mr Takatoshi Ito, professor of economics at Hitotsubashi University.

"What has ruined the Japanese airline industry is the over-protective administration of the ministry of transport... and the dependence of the management of airline companies on regulation," Mr Ito wrote in a recent magazine article.

For Japan to ask that US-Japan market share in air traffic be pre-established in a bilateral aviation accord, is as much a results-oriented policy as the market share targets proposed by the US, which Japan so firmly rejects, he says.

Moslems blamed for Thai arson attacks

By Victor Mallet in Bangkok

THE THAI army has blamed Moslem separatists for a series of arson attacks on Sunday, in which 33 schools in southern Thailand were set on fire.

No one was hurt in the fires, which were lit before dawn, but Thai newspapers said at least 12 of the schools were destroyed or badly damaged. A local government office and the homes of teachers and an official were also hit.

Gen Kitti Rattanasachaya, the regional military commander, accused a hardline faction of the Pattani United Liberation Organisation (PULO) of having set the fires.

"I was stunned," Gen Kitti told local journalists. "I [had] just told the prime minister that the situation in the region was improving."

Thai Moslems, concentrated in the south, make up only about 4 per cent of the country's population. Religious freedom is guaranteed by the constitution, but Moslems frequently complain about the influence of the Buddhist majority, especially in education.

PULO has campaigned sporadically for the secession of Thailand's five southernmost provinces, and was blamed for a bomb explosion at Hat Yai railway station last year in which three people were killed. Several schools were set alight on a general election day in September.

The latest incidents could strain relations between Thailand and Malaysia, as Thai officials say that PULO activists receive support from Moslem fundamentalists in Kelantan on the Malaysian side of the frontier.

Last month, however, Thailand, Indonesia and Malaysia launched a "growth triangle" designed to increase cross-border trade and investment between southern Thailand, northern Sumatra in Indonesia, and the northern part of the Malaysian peninsula.

Singapore restricts Economist circulation

By Victor Mallet

SINGAPORE yesterday imposed restrictions on the circulation of The Economist magazine, the latest in a series of moves against the media by the island's notoriously sensitive government.

In a statement, the Ministry of Information and The Arts said the government was restricting the circulation of The Economist, which is 50 per cent owned by the Financial Times, to its current level of 7,500 and would reduce it progressively unless the magazine published a letter relating to a story about Singapore which appeared in June.

The story concerned the trial of five people accused of breaking secrecy legislation by publishing a government estimate of second quarter gross domestic product growth before it was officially released.

Headlined "Pst - wanna see a statistic?", the article went on to discuss the travails of politicians who oppose the ruling People's Action party.

Singapore's declared reason for restricting The Economist was "for refusing to print a reply from the government", but the authorities are also incensed by the magazine's occasional levity, or what one senior official called the "mocks and taunts" in its pages. The Economist did print two of Singapore's letters replying to the article, but a sentence was omitted from one of them.

Yesterday The Economist said it declined to print a third letter because it did not want to publish two letters from the same person and the same organisation in one issue. Last night Mr Bill Emmott, the editor of The Economist, said he did not rule out publishing the letter in a future issue.

He told the Singapore government last month that he might transfer the magazine's printing contract from Singapore to its other regional site in Hong Kong.

Flour mill to be built in Sumatra

By William Keeling in Jakarta

A \$100M FLOUR MILL is to be built at Belawan in North Sumatra, taking advantage of the Indonesian government's decision last June partly to deregulate the flour sector.

Indonesia is one of the world's largest importers of wheat, having bought more than 2m tonnes last year.

The country is also home to what is reputed to be the world's largest wheat-miller, Bogasari Flour Mills, a subsidiary of Salim Group, which has a monopoly in the country's flour sector.

The group is a major consumer of flour, with its subsidiary Indofood Group enjoying a 90 per cent share of Indonesia's instant noodle market.

The new mill, with capacity of 1,000 tonnes a day, will be a joint venture of Bogasari, the Rodamas Group and ABC Group, both of Indonesia, and Gold Coin of Malaysia.

With plants at Ujungpandang on Sulawesi, and in Jakarta and Surabaya on Java, Bogasari has a capacity of about 11,000 tonnes a day.

In June, the government opened the sector to foreign investment but requires that all new ventures, domestic or foreign, export at least 65 per cent of production.

Indonesia, however, produces no wheat and the export requirement effectively closes most avenues for new investment.

Industry officials say the participation of Bogasari in the new plant's consortium reflects the limitations of the deregulation package and the continuing stranglehold of Salim Group over the sector.

The consortium is likely to argue that the plant be considered an expansion of the existing Bogasari operations and thus escape the export requirement.

Interim Results 1993

	PROFIT AND LOSS ACCOUNT		
	Half Year to 30.6.93 £m (Unaudited)	Half Year to 30.6.92 £m (Unaudited)	Full Year '92 £m
Interest receivable	2619	3097	5963
Interest payable	(1935)	(2497)	(5529)
Net interest receivable	684	600	129
Other income and charges	174	144	318
Operating expenses	(381)	(336)	(706)
Provisions for loans and advances	(176)	(138)	(322)
Profit before tax and exceptional items	301	270	601
Net exceptional items	—	—	(37)
Profit on ordinary activities before tax	301	270	564
Tax on profit on ordinary activities	(137)	(97)	(247)
Profit after tax	164	173	317
Transfer to non-distributable reserve	—	—	(7)
Dividend	(54)	(50)	(151)
Retained profit	110	123	159
Earnings per share	12.50p	13.20p	24.20p
Dividend per share	4.15p	3.80p	11.50p

FINANCIAL HIGHLIGHTS

Group Review

- Pre-tax profit 11% up at £301million (£270million), despite 35% increase in bad debt charges
- Interim dividend declared of 4.15pence (3.80pence), an increase of 9%
- Cost:income ratio improved to 44.4% from 45.2%
- Bad debt charges (provisions and suspended interest) of £222million (£165million)
- Group margin reduced to 2.00% (2.11%)
- Capital expenditure £43million (£48million)
- Shareholders' funds £3,288million (£3,184million at December 1992)
- Total assets £75,491million (£71,812million at December 1992)

Retail Operations

- Profit before tax of £300million (£229million), up 31%
- Estimated UK net mortgage lending market share of 23.3% (12.4%)
- UK net lending of £2.0billion (£1.2billion) - around two thirds as fixed rate mortgages
- Total retail inflows were £0.4billion (£0.7billion), giving an estimated share of liquid savings of 3.3% (4.1%)
- Stock of repossession down over 1,500 to 7,801 (9,331 at December 1992)
- New repossession 33% down at 2,777 (4,139)

Life Assurance

- Pre-tax profit of £18million (£14million) for Scottish Mutual and Abbey National Life
- Scottish Mutual's new business £191million (£68million)
- Abbey National Life began business on 1st February 1993 and has made an encouraging start - 60,000 policy proposals made in its first five months

Treasury Operations

- Pre-tax profit of £56million (£38million)
- Active funding programme in first half, supporting Retail Operations mortgage lending and Treasury asset growth

Continental Europe and Offshore

- Pre-tax loss of £86million (£9million loss)
- Bad debt charges of £94million (£16million) in France, primarily against commercial lending

Estate Agency

- Pre-tax loss of £7million (£10million)
- Negotiations on sale of the Cornerstone network continue

Other Operations

- Other operations contributed £5million (£8million)

FUTURE PROSPECTS

Looking to the future, Abbey National will concentrate investment on its major businesses, UK Retail, Life Assurance and Treasury Operations, in order to achieve its objective of growing shareholder value. These businesses should continue to perform well for the remainder of the year, particularly as the UK economy improves. The problems in France will continue to be managed with vigour. Negotiations on the sale of Cornerstone are proceeding.

The 9% increase in the interim dividend reflects the Board's confidence in the Group's ability to grow earnings this year.



This advertisement contains only a summary of the Interim Results 1993 statement issued by Abbey National on Monday August 2nd. Copies of the full statement can be obtained from Abbey National branches, or by writing to Shareholder Relations Office, Abbey National plc, Abbey House, Baker Street, London, NW1 6XL or by telephoning 071-612 4000. The ex dividend date is 15th August; the record date is 27th August; the payment date is 11th October, 1993. Abbey National plc, Abbey House, Baker Street, London, NW1 6XL.

NEWS: UK

Power stations to burn 'world's filthiest fuel'

By David Lascelles,
Resources Editor

BRITAIN'S pollution authorities have given permission for two power stations to burn orimulsion, a mixture of bitumen and water which has been denounced by environmentalists as "the world's filthiest fuel".

The Pollution Inspectorate has issued authorisations to PowerGen, the UK's second largest private sector power generator, for its stations at Ince on Merseyside and Richborough near Sandwich in Kent.

Both stations have been burning the fuel on an experimental basis for three years to enable emissions tests to be made. But the authorisations, issued last Friday, mean orimulsion is now officially deemed to be environmentally acceptable.

Orimulsion is a proprietary product made in Venezuela and imported into the UK by a

company jointly owned by Petroleos de Venezuela, the state oil company, and British Petroleum. It has the advantage of being cheaper than oil or gas, but its highly controversial environmental reputation has prevented widespread use. In particular, environmentalists have said it causes acid rain.

The UK pollution authorities have decided orimulsion is no dirtier overall than other fuels such as coal or heavy oil, and that it can be burnt without jeopardising the UK's commitment to reduce acid rain and prevent global warming.

Pollution inspectors have built up records of emissions and studied the experience of other countries, notably Canada, where orimulsion is also burnt. The tests show orimulsion emits more sulphur than oil or coal, but less of some other harmful matters.

The authorisations carry a number of conditions. PowerGen must closely monitor and

report its emissions. It must also draw up a plan to install equipment at both power stations to clean up exhaust gases, though this does not need to be in operation until April 1998. The inspectorate has also set emission limits which should prevent the stations being run at full capacity.

Official stress they have attached conditions to the authorisations as part of a general tightening of controls on power stations, not because they think orimulsion is dirty.

The authorisations "will anger the environmental lobby which has campaigned strongly against orimulsion. But they also come at a sensitive time for the coal industry which is battling to retain a share of the power generation market. British Coal is due to start talks in the autumn with the generators aimed at securing additional sales of coal above the long term contracts agreed after the recent pits crisis.

Britain in brief



UK economy hit by losses at Lloyd's

The losses suffered by the Lloyd's of London insurance market have significantly damaged the domestic economy and the UK's balance of payments, according to a report published today.

Mr Ian Shepherdson, economist with Midland Global Markets Research, says in the report that Lloyd's losses over the last five years of more than £5.5bn are equivalent to the money lost on two or three "Black Wednesdays". He estimates Names - the individuals whose assets support underwriting - will need to find £2.5bn to fund the 1990 deficit of £2.9bn, announced in June in line with Lloyd's three year accounting system.

BT criticised by regulator

A recent British Telecom "special offer" to customers was discriminatory to competitors and must not be repeated, Ofcom, the telecommunications watchdog, ruled yesterday.

BT will be obliged to agree new rules with Ofcom to ensure that future special offers do not favour its business to the detriment of competitors.

House prices rise again

House prices rose for the fifth consecutive month in July, with the Nationwide Building Society's monthly index registering a 0.7 per cent increase on June's level. Nationwide said prices had risen by 4.3 per cent since the end of 1992, but were still 2.4 per cent lower than in July last year.

Hope of upturn in construction

The construction industry should see an upturn in its fortunes in the second half of this year after three years of recession, said a forecast by the National Council of Building Materials Producers. But the improved outlook depends on the government maintaining public sector investment at current levels, the Council said. The recovery in private sector activity was fragile.

Investment exceeds target

Private sector investment in Tyne and Wear Development Corporation sites exceeded its target by 43 per cent in the last financial year, according to the Corporation's annual report and financial statements. In the year to March 31, the private sector channelled £86.2m into TWDC sites alongside the rivers Tyne and Wear, against a target of £60.3m.

Indicator falls

Britain's longer leading indicator fell 0.2 percentage points in July to stand at 107.5, indicating slightly weaker economic activity.

Climbdown on education policy

By John Authers

THE government yesterday signalled a full-scale retreat on education policy, announcing a dramatic reversal of its plans for testing, publication of school league tables and content of the national curriculum.

The changes, which follow a report by Sir Ron Dearing, appointed in April to review the curriculum by Mr John Patten, education secretary, appear likely to bring an end to boycotts by teachers' unions which wrecked tests for seven- and 14-year-olds this year.

They also signalled a climbdown from several policies the government has attempted to introduce to education since 1988, and led to opposition calls

for Mr Patten's resignation. Baroness Blatch, the education minister who responded to the Dearing report on behalf of Mr Patten, who is ill, announced that league tables of school performance based on tests for seven- and 14-year-olds, planned to start this year, will be abandoned. Teachers' unions had lobbied heavily for this change, which was not covered in Sir Ron's recommendations.

The government plans to publish league tables for tests taken by 11-year-olds, which will not start on a compulsory basis until 1995 at the earliest.

Other climbdowns included restricting compulsory tests to the three core subjects of English, mathematics and science - it had been planned to

introduce them across the full range of ten national curriculum subjects - and raising teachers' assessment to equal status with the tests.

In a surprising step, Sir Ron announced that he will consult employers and teachers on introducing vocational courses for 14-year-olds. Baroness Blatch denied that the move was a government climbdown: "The early architects of the system built into the system too much bureaucracy, too much convolution and that has been substantially addressed by Sir Ron."

"We will be supporting that, and we will get back on to track where it was envisaged we should have been after the reforms were on the statute book in 1988."

Teachers' unions which are boycotting the tests all gave the news a cautious welcome. The traditionally moderate Association of Teachers and Lecturers is to ballot members in the new term. Mr Peter Smith, ATL general secretary, said: "Our members will need to see that the government intends to act." Mr Nigel de Gruchy, general secretary of the National Association of Schoolmasters Union of Women Teachers, hailed the decision as a "vindication of the boycott".

Mrs Ann Taylor, shadow education secretary, described the news as "a significant blow to the government's original position", and said ESSE had been wasted on attempting to introduce tests this year.

London authority wants a permanent cordon, says Vanessa Houlder

City gets an insecurity complex

THE security cordon thrown around the City of London following a devastating IRA bomb attack earlier this year should be made permanent, according to proposals by the Corporation of London.

The cordon which was introduced on a temporary basis on July 4, involves the closure of 18 roads and the introduction of eight checkpoints where police, sometimes armed, stop vehicles.

The proposal, which is part of a package of anti-terrorist measures, is controversial. Opponents argue that the move risks handing a propaganda victory to the IRA and could undermine security in surrounding boroughs. Moreover, it may disrupt traffic within and around the City.

The Corporation, the authority which oversees the planning, local services and policing of London's financial quarter, will subject its proposals to a period of public consultation. But its biggest hurdle will be convincing the government to give formal approval to the road closures. Road traffic regulations limit the period in which roads can be closed, on a temporary basis, to a maximum of 12 months.

The Corporation argues that it has to be seen to take a visible anti-terrorist measure if it is to retain the confidence of international businesses and continue as one of the world's leading financial centres.

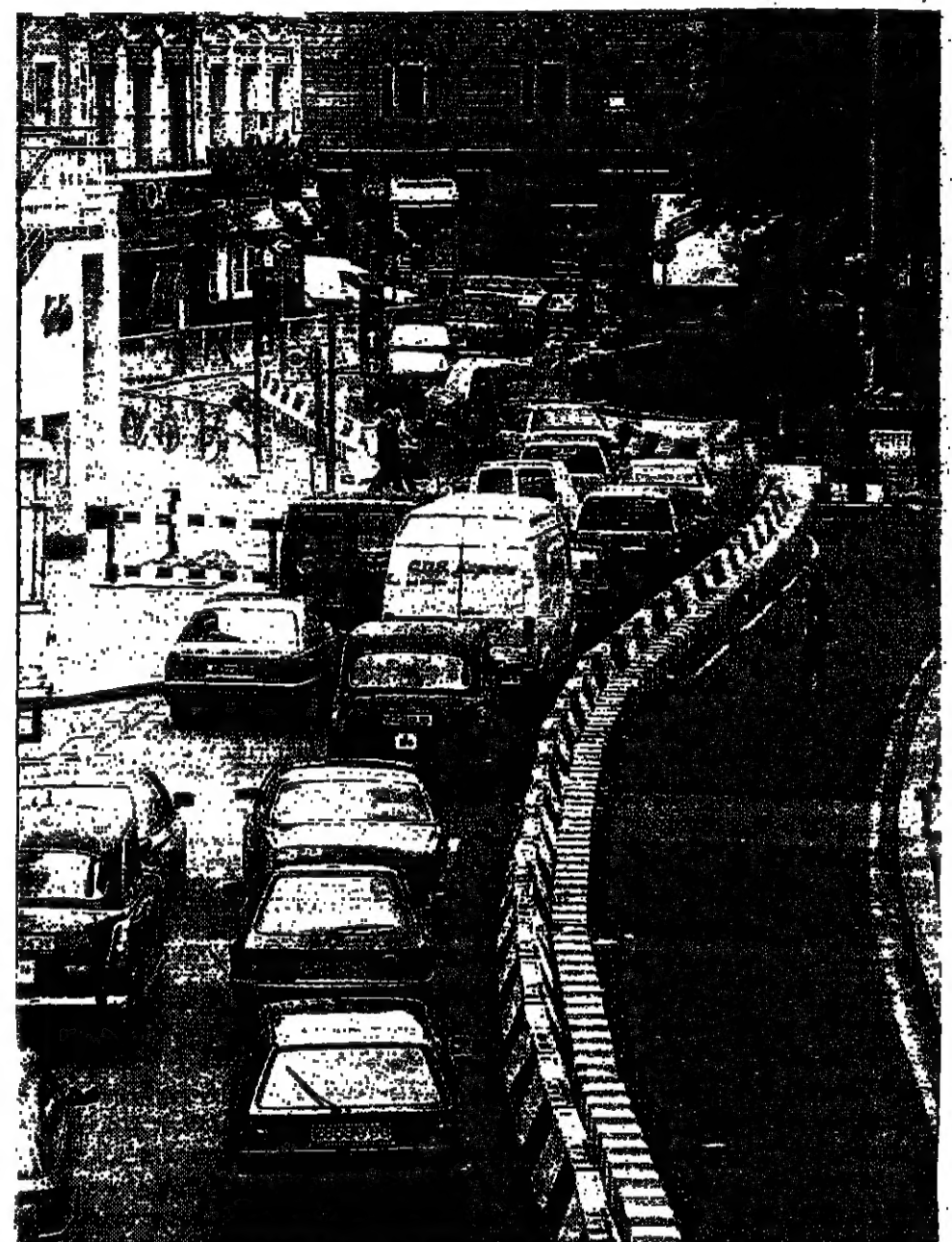
It says that some banks, particularly Japanese and US banks, are anxious about the risk of a further attack. The Japanese Chamber of Commerce and Industry voiced its concerns in a letter written in the wake of the Bishnaghe bomb, which raised the possibility that Japanese firms would look for an alternative to London if safety measures were not improved.

Although the Corporation accepts that publicity about the "ring of steel" around the City's core may tarnish its image, it believes the damage to its image would be far greater if the City suffered another serious bomb attack.

The City will not initially attempt to persuade the government to introduce legislation allowing for the closure of the roads on security grounds.

Instead, the Corporation intends to make a case for closing the roads on environmental grounds under the Road Traffic Act. It will argue that the road closure has led to lower pollution, less traffic and greater use of public transport.

If surrounding boroughs



Cordoned off: the Corporation of London claims traffic congestion caused by the 'ring of steel' outweighs the damage another bomb blast would inflict to London's status as a financial centre

oppose the road closures, the proposal will go to a public inquiry. The issue would be ultimately decided by Mr John MacGregor, the secretary of state for transport.

Surrounding authorities, such as Tower Hamlets, are critical of the City's decision to take unilateral action "without understanding the knock-on effect on surrounding boroughs".

Tower Hamlets is worried that it may suffer from traffic being diverted from the City and from increased car parking by people who switch from driving into the City to using the underground for the final part of their journey.

The RAC motoring organisation

is sceptical about the Corporation's claim that the cordon will not create congestion around the City. "For the City to say it is confining the problems to the City is ridiculous."

London Transport says the effect of the cordon is less disruptive than it originally thought, although buses are being delayed by up to 8 minutes for an average journey across the City.

The City police says it has not detected any detrimental effects of the increased security measures. Extra police presence on the streets and extra cameras has contributed to a fall in the crime rate by 16.4 per cent in the first six

months of the year, it says. When the time comes the Corporation believes that the relatively easy acceptance of the temporary cordon will strengthen its case for making it permanent.

Several senior politicians are not convinced. Some ministers, such as Mr Stephen Morris, transport minister, have expressed doubt about the effectiveness of the scheme.

Mr Michael Cassidy, chairman of the Corporation's policy and resources committee, argues that the City deserves special treatment because of the wealth of the businesses it is trying to protect. "Ministers have to recognise that the City is a prime target," he says.

Britain ratifies Maastricht as legal challenge is dropped

By Robert Rice
and David Owen

BRITAIN yesterday ratified the Maastricht Treaty just hours after Lord Rees-Mogg announced that he was abandoning his legal challenge.

Ratification was completed when Sir Patrick Fairweather, British ambassador to Italy, deposited the necessary instrument at the Italian Ministry of Foreign Affairs just after 3pm.

It brought to a close an epic 18-month struggle which has exposed bitter and lasting divisions in the Conservative party.

The move which made Britain the eleventh of the 12 EC states to ratify the treaty - Germany has yet to ratify it - marked the end of the road for Tory Euro-sceptics who had fought tenaciously to kill Maastricht off.

Prime minister John Major will be hoping the government can finally draw a line under what has been an immensely damaging episode for the Conservative party.

But Euro-sceptics are already threatening a fresh revolt when the government brings forward legislation implementing an agreement to increase national governments' contributions to the European Commission in November. Euro-sceptic leaders were yesterday in defiant mood with Mr Bill Cash MP arguing that Britain should not have ratified a treaty whose heart was "torn out" with the "collapse" of the exchange rate mechanism.

Mr Michael Spicer MP said it was "a matter of supreme irony that on the day that the ERM collapses we ratify a treaty whose objective is to create fixed exchange

rates forever, with all the economic misery that this has been seen to entail."

Lord Rees-Mogg's lawyers said the former editor of the Times had decided not to appeal against last Friday's High Court ruling rejecting his claim that the government was acting unlawfully by seeking to ratify the treaty without parliamentary approval.

A statement put out by his solicitors said Lord Rees-Mogg's decision had also been influenced by the ERM crisis which had "effectively removed one of the key pillars to Maastricht. In those circumstances, an appeal is not necessary: indeed there is not much of the Union Treaty left standing." Lord Rees-Mogg and his main backer, Sir James Goldsmith, the international financier, had both agreed it was right to go no further.

Recession hits investment in E Europe

By Anthony Robinson,
East Europe Editor

THE reluctance of UK companies to invest in eastern Europe has grown during recession which has led a third of UK companies to cut back on their overall overseas investment, according to a study by Coopers and Lybrand, accountants and management consultants.

Only 35 per cent of 100 companies selected from the FT Top 500 surveyed by Gallup regarded central or eastern Europe as an important priority area for new investment. That compared with 85 per cent which chose western Europe and 77 per cent which picked North America or the Far East/Asia as priority areas.

More than a third of sample companies had some form of investment in eastern Europe, but a third said they would not even consider investing in the former Soviet Union.

Compensation limit 'unlawful'

By Robert Rice,
Legal Correspondent

EMPLOYERS face the prospect of higher claims for compensation from victims of sex discrimination after the European Court of Justice ruled that Britain's statutory £11,000 ceiling on tribunal awards was unlawful.

The Luxembourg court ruled that the limit on compensation in the Sex Discrimination Act is in breach of European Community law. Those who have suffered sex discrimination must be compensated in full for loss and damage suffered even if that means exceeding the current ceiling. The government will now have to legislate to remove the limit.

The court's decision was made in the second case brought by Miss Helen Marshall, a retired dietician, against her former employers, Southampton and South West Hampshire Area Health

Authority. In 1986 Miss Marshall won a ruling from the European Court that she could rely on an EC directive in her action against her employers for discriminatory early retirement.

Following that decision the industrial tribunal awarded her £18,405 in compensation which included £7,710 in interest on her financial loss from the date of her dismissal to the date of the tribunal's decision. In reaching its decision the tribunal disregarded the £6,250 limit on compensation under the Sex Discrimination Act at the time. The health authority paid the capital sum but refused to pay the interest, and her case was eventually referred back to the European Court by the law lords.

Lawyers said the ruling had dramatic implications for UK employers. Mr David Pannick, a senior lawyer, said: "It is of very great significance for securing equality in the workplace."

PEOPLE

Bridon: high hopes for a healthy future

After nearly a year of management upheaval, largely due to illness, Bridon, which manufactures and distributes wire rope and engineered products, has found a new chief executive. He is 46-year-old American Ronald Petersen, who has lived in the UK since 1981.

The last chief executive but one, David Allday, stepped down last September because, as the then chairman John West put it at the time, "he has had to push water uphill and has had enough".

In an internal appointment, Brian Clayton took over as chief executive with the aim of "revitalising group strategy and looking for a long-term successor". Then, in February, John West stepped down as non-executive chairman because of his ill-health, to be succeeded by Derek Edwards, who, however, died suddenly last month.

Hence Clayton, 60, steps down from his executive role, as planned, but instead of becoming a non-executive

director, becomes non-executive chairman. Clayton adds that the company will "in the short to medium term" be looking for one or two more non-executive directors.

Petersen, who was picked primarily for his sales and marketing skills, was previously chief executive of Insituform Group Ltd, responsible for all the non-US activities of the American parent which sells systems for the non-invasive lining of pipes.

Before that, he had worked, in North America and Europe, for Armstrong World Industries, which manufactures and distributes flooring and ceiling systems. With a total of 17 of the last 22 years spent in the UK, Petersen is characterised by Clayton as "very anglicised".

While Bridon has been the subject of persistent bid speculation, Clayton says it has all "probably been without foundation".

He says Petersen is on "a perfectly normal contract with no strings attached".



Jeremy Lancaster, 57, chairman and managing director of Wolseley, the world's biggest plumbers' merchant, has been appointed a non-executive director of Kleinwort Benson Group. Lord Rockley, who took over as chairman of Kleinwort in April, says that he had been looking for a successful industrialist to help fill the gap on his board following the retirement of Sir David Steel and the late Sir George Turnbull.

Lancaster, who has headed Wolseley since 1976, is well regarded in the City. Educated at Rugby and Christ Church, Oxford, he did his apprenticeship at GKN before joining the family company in 1961. In 1976 he took over from his father, Norman Lancaster, since then the company's sales have risen from £72m to £1.5bn and pre-tax profits have gone up more than 20 fold. Another sign of City approval came earlier this year when Wolseley joined the FT-SE 100 index.

Paul Bennett is retiring as chairman of Aquascutum, the upmarket fashion retailer renowned for supplying outfits to Baroness Thatcher. Bennett is handing over to James Stokes, who has worked closely with him as joint managing director for the past two years.

Bennett, 65, joined the chain in 1960 as the company's representative in Japan. He built up the Far East business from virtually a one-man operation into one of Aquascutum's most important markets. After the company was bought for £74m by Renown, the Japanese clothing company, Bennett was invited back to the UK to become chairman and joint managing director in 1991.

James Stokes, 58, trained as an accountant and joined Aquascutum in 1962. He was financial director until 1991, when he was appointed joint managing director with Bennett, and has also acted as deputy chairman of the company since 1982.

Bennett says he he has overseen the transition of Aquascutum from a "closed enterprise" to a subsidiary of an international group and feels he can now "gracefully retire".

Naylor leaves MAM for a pizza the action

James Naylor, who has been running MAM Leisure, the amusement machines business which parent Chrysleris Group has decided to wind up, is moving to City Centre Restaurants, the operation that includes Deep Pan Pizzas and Garfunkels. He becomes chief executive from the beginning of October.

"The timing was absolutely appalling for me," agrees Naylor, stressing that he was approached by the restaurant group in May and had decided to go well before Chrysleris's decision to close MAM.

Naylor, 47, steps into the shoes of Phillip Kaye, who is 61, and has decided to give way to a younger man. Kaye will, however, stay on as an executive director, something Naylor claims he welcomes. "He is someone I have long admired from a distance. He has even more experience in the leisure business than I do and I think I've got a lot to learn from him." Naylor's past experience includes First Leisure, where he was joint managing director

until 1988, Forte and Thorn EMI.

Kaye, who dreamed up Golden Egg and Strikes as well as Garfunkels, Deep Pan and Chiquitas, will continue to be involved with new business development.

Naylor's spell at MAM had only lasted a year. He came in "largely in a company doctor role, to see what could be done. When Chrysleris decided it did not want to continue underwriting the losses, it was hard to gain any ground," he comments.

Before MAM he had set up Whitgate Leisure with an ex-colleague from Columbia University MBA days, Nick Oppenheim. He parted company with Oppenheim, with whom he says he now has little contact. "An unfortunate act of timing," is how he describes the decision to set up Whitgate just as the 1980s boom was ending. Kaye on the other hand is not concerned by the Whitgate experience: "We did investigate it very carefully and we concluded that no blame attached to him."

Departures

Paul Cassidy, and of HEYWOOD WILLIAMS' UK glass division, has left the company following the sale of much of the division to Pilkington earlier in the year.

Gianfranco Migliardi has resigned as joint md of RENISHAW, but remains md of the Italian subsidiary.

Gerry Townsend, market development and public relations director Europe for LAWSON MARDON GROUP, has retired. He is a former chairman of the BSI PKM/ packaging, programming and policy committee and remains chairman of the board of the Institute of Packaging and president of the World Packaging Organisation.

Roger Graham, chairman and chief executive of the BIS Group, is leaving following its acquisition by ACT GROUP.

Christopher Houseman has resigned from KLECK HOLDINGS.

Nicolas Thum has resigned as a director of TIME PRODUCTS.

Reginald Lowman, joint md of Ultramark Adhesive Products, has resigned from SPANDEX.

Andrew Fisher looks at companies which have flourished with the help of instant data

Speed is of the essence



At your service: using point-of-sale equipment, McDonald's can locate the cause of delays at its new UK drive-in restaurants

If you want to shop with comfort in the US these days, just pick up the telephone and talk to Tootie. She will take your order, agree on the method of payment, and tell the warehouse to send off your product.

Tootie is not human. She is the recorded voice that answers consumers contacting Home Shopping Network, the main player in the \$2bn (£1.3bn) business of electronic shopping, while watching one of the company's television sales promotions.

Not everyone, however, likes dealing with a recorded voice, even one whose responses have been programmed to match the goods on offer. A live operator will come on if the caller does not speak to Tootie within five seconds.

Florida-based HSN, which collects a massive array of near-instant computerised data on its sales and financial performance, is a prime example of how information technology can make life easier for companies and organisations, as well as their customers. With IT costs falling rapidly and hard-pressed computer companies pushing deeper into the services and software market, users can take their pick of technology to suit their needs, though they may not always make the appropriate choice.

Not only can this lead to faster and more reliable service for consumers and in public services, it also provides information of strategic value for enhancing efficiency, giving businesses new insights about their performance or lack of it, and streamlining their marketing activities.

Whether people like the idea of shopping from home or not, electronic retailing is an impressive demonstration of what can be achieved with IT. But there are plenty of more mundane ones. In the Netherlands, for example, the telephone company (Royal Dutch PTT Telecom) is refining the process of ordering a line connection to a minimum.

In one short visit to a Dutch PTT office, the customer can obtain a new number, a telephone contract, and the precise time of a connection within two days instead of the two weeks this used to take. By 1995, connections should be instantaneous.

What the Dutch PTT did was channel the information from its mainframe computers - including equipment from IBM, Digital Equipment, Unisys and Olivetti - to individual terminals in the sales offices. Thus sales staff have all necessary operational details about debtors, lines, payment methods, and other aspects of the business at their fingertips.

Modern IT methods have replaced the legendary Silk Road, and whose exchanges are computerised.

to put this data from several different systems together instead of requiring employees to switch between software programs on the same screen. This has cut errors and speeded up service. A big stimulus to its technological push was the need to raise efficiency ahead of the time when its monopoly status is reconsidered in two years.

The technology for this and other applications is not brand new, says Martin Stone, visiting professor at Kingston University in the UK and a partner in Avant! Consultancy Services. But it has become much cheaper and better understood as computer companies have been forced by fierce competitive pressures to concentrate more on finding solutions for customers' needs and less on selling their own hardware.

In some areas, the technology enables companies to do things they couldn't do before," explains Stone. Advanced software and computer networks mean that HSN, whose underwritten QVC Network has proved a merger, can not only process orders rapidly and automatically, but also provide an immediate, accurate and comprehensive picture of how goods are selling.

HSN's data is updated every 10 seconds so the hosts of its TV "Infomercials" can see on a computer screen exactly how well the products on offer are selling. If they are moving slower than usual for the time of day or type of product, the host and producer can switch immediately to another line or promotional pitch. They are also kept up to date with inventory levels and told whether products are running out.

Thus HSN, which developed its own software, can monitor its sales progress in "dollars per minute", says Stella Tavilla, executive vice-president for management information systems.

At management level, this volume of product-tracking data is used to influence reordering and assist in marketing strategies, since HSN has full details of purchasers' names and addresses. "There's no doubt," adds Stone, "that in the

direct marketing area, the ability to build a database on millions of customers, and process the information on-line and respond to it, has made a difference to what they can do."

This is a result of the sheer processing power and speed of today's computer equipment. A new study, initial results of which were presented at a conference in Nice, southern France, says companies are increasingly keen to use IT to improve service, and thus their competitive and financial position, while public service bodies want to respond more effectively to people's needs, sometimes under legislative pressures.

"Perhaps the most striking conclusion is that most large organisations are now seeing IT as one of the most important bridges to enhancing customer service," the report's authors, headed by Stone, state. "They now rarely see customer service as having separate components, such as marketing, selling, after-sales service and invoicing, each with their own system."

At the conference, organised by Unisys, the US computer group which sponsored the study, Stone said the UK was often 10 years behind the US in marketing. Companies like HSN, with its sin-

The company can monitor its sales progress in 'dollars per minute'

gle-minded focus on a few performance indicators and its attention on "dollars per minute", showed what could be achieved with effective use of IT.

Nowhere is speed of service more important than in the fast-food industry. The UK operation of McDonald's, the US hamburger chain, is applying IT to improve and accelerate information flows between its restaurants and the London head office. As it upgrades point-of-sale equipment in its outlets, it can use POS data to pinpoint exactly where delays have been occurring, at what times of day, and why.

Previously, the UK company's performance indicators were based on averages for each store. "The fact that we serve one customer very well, or maybe even 10 customers very well, and one very poorly could be masked in that average," says Dan Fishman, assistant vice-president, information services. We need to be able to get away from that."

Fishman sees exciting possibilities in drive-in restaurants, more of which are being built in Britain, and remote ordering of fast-food meals. Queues in drive-ins can cause havoc at busy times. So, with the help of detailed data from its IT installations, McDonald's will track transactions to find the source of delays and decide how to tackle these.

Eventually, he hopes, customers will be able to order meals from office computers, using cheap software, or tap in their request at a special machine before entering, say, a shopping mall containing a McDonald's.

Not everyone likes McDonald's food, and shopping HSN-style in front of the TV is still only a minority form of retailing in the US. But, the activities of these and other companies show the extent to which the intelligent application of computer technology is changing both business and customer attitudes.

The IT companies are certainly being swept along by the change. With economic growth in western economies expected to be plodding rather than brisk in the next few years, users are increasingly calling the tune. By 1997, when the world IT market is expected to reach around \$700bn, services and software are forecast to account for 60 per cent against just over half at present.

Customers now want more than the promise of ever faster and more powerful equipment, says John Perry, head of Unisys in the UK. They expect to be helped to use their IT systems more effectively, and that means more business in consultancy and less in hardware. "We think it's going to be a decade of battling for the customer."

Sealed with innovation

Advances at an Austrian group are helping industry, says Ian Rodger

It is difficult even for engineers to get excited about seals, the rubber or plastic rings that are fitted at joints in fluid pipes to prevent leakage. But this is a business with a \$4bn (£2.6bn) annual worldwide turnover and vital to the functioning of most industrial machinery.

It is now being shaken up by a small Austrian company, Economos, that has achieved an impressive series of innovations in materials and production technologies and distribution methods.

There are thousands of seal types and sizes, and customers expect their distributors to keep stocks available of most of them. Seal makers, too, put pressure on distributors to buy large stocks. This is because their production technology and injection moulding encourages them to make large batches.

In the mid-1980s, Helmut Mayerhofer, founder of Economos, and his associates began investigating the possibility of developing compounds that could be machined on a numerically controlled lathe. When an order came in for a small quantity of an item not in stock, they could simply take a rough block of polyurethane or synthetic rubber and turn the required few pieces.

The problem was that few existing polyurethane compounds could be machined and those that could were not flexible enough to make suitable seals.

They approached the Department of Material Science and Material Testing of the Mining University of Leoben in Styria in 1988 for help, and within a year a formula was found that would produce a machineable polyurethane material suitable for seals.

Meanwhile, Economos, working with a plastic machine maker, developed a process for extruding the material into rough seal moulds - in industrial quantities. The challenge in producing material for seals and extruding it into rough shapes is that the finished product must have highly consistent elastic properties and be free of babbles.

Achieving these aims becomes more difficult as the desired diameter of the seal increases. The company's third innovation was the development of a lathe, cutting tools and software for machining the rough stock into precisely dimensioned seals.

Economos considers these developments to be so valuable that it does not allow any employee to learn both the chemical and production aspects of the technology. Moreover, it has not taken out patents, fearing that competitors would quickly find ways of getting around them.

An unexpected benefit came as a result of the speed and degree of automation of the company's lathe. It can machine a seal in about a minute, slice it off the rough stock and immediately machine another from remaining stock. This meant the system could be applied more widely than originally anticipated. Economos can use it to produce normal volumes as well as occasional seals.

Since production could be done in response to orders, why not set up for business as close to the customers as possible? Under that model, distributors would no longer need to carry large stocks, making possible lower prices and higher margins. Machinery producers might even be tempted to abandon the stocking and supply of replacement seals.

In the past two years, Economos has set up, together with local partners, what might be termed seal service centres worldwide. Economos supplies the rough blocks of material and the lathes, while the local entrepreneur, under a franchise agreement, machines and delivers seals in response to orders. So far, there are 250 such centres operating with the brand name Seal-Jet. Ernst Stocker, Economos managing director, estimates their combined annual sales at about \$120m.

Economos had revenues last year of \$ch420m (£23m) almost all of it from selling machines and materials. It is now revising its strategy to gain greater control of the seal service businesses outside Austria.

SIEMENS NIXDORF

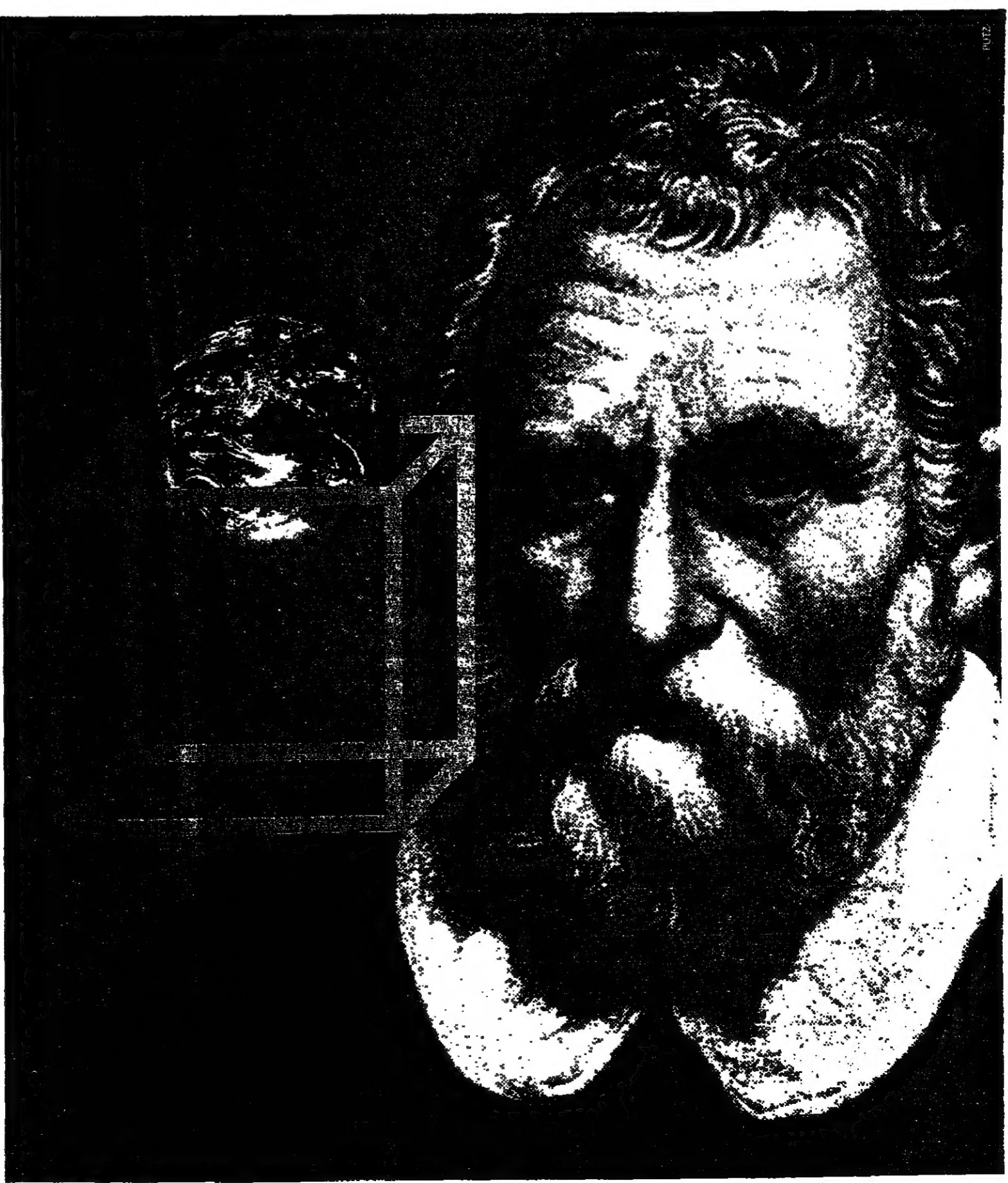
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MANAGEMENT: THE GROWING BUSINESS

Radical proposal for loans

Further radical changes in the government's loan guarantee scheme are needed if it is to be of maximum benefit to businesses recovering from the recession.

This suggestion is made in a new study* by the Small Business Bureau, a Conservative party lobby group. The report comes within weeks of changes intended to make the scheme more useful.

The scheme provides a government guarantee on loans to viable businesses that lack either a track record or security. On July 1 the government increased the maximum loan from £100,000 to £250,000 and the guarantee from 70 to 85 per cent.

The bureau suggests:

- Make the scheme available to larger businesses. The recent increase in the maximum size of the loan was not accompanied by an increase in the size of eligible businesses.
- Simplify the complex eligibility rules. At present manufacturing companies must have a turnover of less than £3m, construction companies must have fewer than 25 employees and road transport companies must have fewer than five vehicles.

The bureau wants a two-tier scheme. Loans up to £100,000 would be available to businesses less than two years old with up to 50 employees and sales of £3m. Loans of up to £250,000 would be available to businesses of any age that have up to 125 employees and £7.5m of sales.

- Publish a more helpful explanatory booklet.

The present booklet makes qualifying for a loan appear too easy while a separate supplement, not always provided with the booklet, sets out the numerous restrictions.

- Start a debate about the possibility of requiring borrowers to show either that they have business experience or that they have had training.

CB

*Enhanced Loan Guarantee Scheme Report. Small Business Bureau, Suite 16, Westminster Palace Gardens, Artillery Road, London SW1P 1RR. Tel 071 976 7262.

Hunter Plastics, a manufacturer of pipes and guttering, thought it knew what its customers wanted. But market research came up with some unexpected answers and set the company off on a quest to really get to know its customers.

"That research was our Rubicon," says Chris Nunn, managing director of the south London company, which has turnover of £15m and 200 employees. "We thought that price and quality would be at the top of the list. It turned out that customers wanted service and profits. They are related but different."

Hunter's customers - mostly builders merchants - were looking for products promoted and priced so as to leave them a satisfactory profit margin. They wanted the products delivered at convenient times, in handy quantities with a minimum of fuss.

As a result, Hunter has spent the past three years working much more closely with its customers. Buyers have been invited to Hunter's factory to meet staff in production, stores and quality assurance, not just sales. Customers have been visited to discuss their requirements and products, such as a new line of guttering, have been developed.

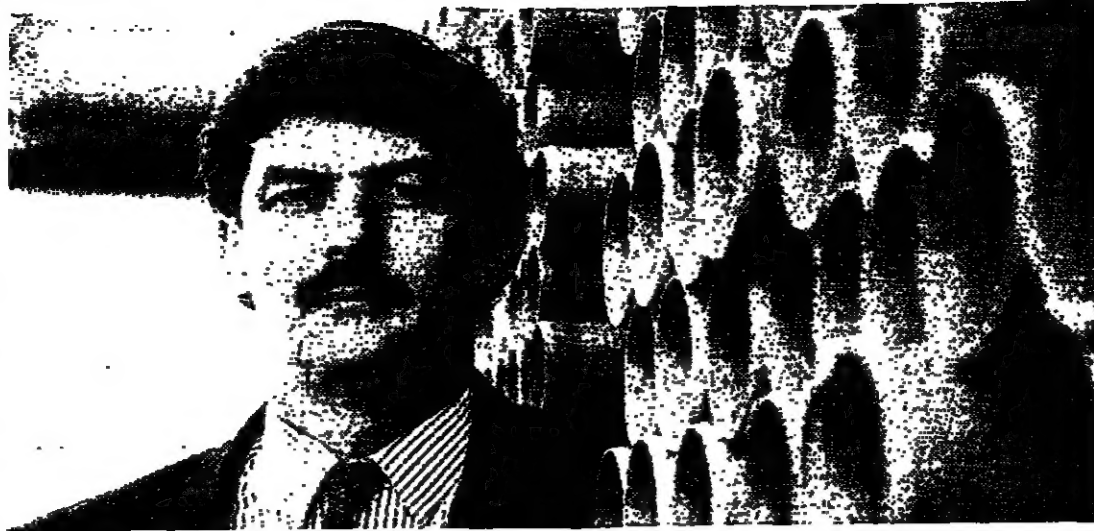
Better ways of running the business have been discussed and Hunter has replaced its cumbersome, labour-intensive method of processing orders with a computerised system. Closer links with certain customers have led to Hunter becoming the single source for some supplies.

Nunn says the closer relationship with customers has developed naturally. But the strategy - known as partnership sourcing - has been growing in popularity around the world in recent years. In the UK the Department of Trade and Industry and the Confederation of British Industry have established a joint venture, called Partnership Sourcing, to promote the concept.

Hunter was somewhat unusual in suggesting the partnership idea. In other cases of partnership sourcing the impetus has usually come from large companies buying from smaller suppliers. IBM UK, Nissan and British Airways are among the large purchasing organisations featured in one explanatory Partnership Sourcing booklet.

Not surprisingly, suppliers used to the traditional adversarial relationship with buyers have often reacted cautiously to the idea. "If a buyer has been aggressive for years and then suddenly wants to give you a cuddle there is bound to be some initial suspicion," comments Norman Hosford, deputy director of Partnership Sourcing.

Adapting to relationships based on partnership requires considerable change on the part of both sup-



Chris Nunn: 'We thought price and quality would be at the top of the list. It turned out customers wanted service and profits'

Planning your future together

A closer relationship with customers can bring benefits to both sides, writes Charles Batchelor

pliers and purchasers. Companies that commit themselves to a single source of supply run the risk that the supplier could be hit by a strike, go bust or attempt to push up prices.

Suppliers that become overdependent on one large customer, or who reveal too much about the details of their business, might also be making themselves vulnerable.

What has brought the two sides together in a growing number of instances is the realisation that hard-nosed confrontation, based on price alone, benefits neither side. "If price is everything, the time comes when the law of diminishing returns begins to apply," says Malcolm Diamond, managing director of TR Fastenings, TR, based in Uckfield, East Sussex, with sales of £27m and a workforce of 400, was introduced to the idea of partnership sourcing by a DTI initiative.

"You reach the point where savings don't reflect the time involved," Diamond says. "When there is nothing else to grab then something else will go wrong - deliveries will be late or quality will be poor or inconsistent."

Contacting potential suppliers, sifting through the quotes and

selecting the cheapest products from a number of companies is enormously time consuming, Diamond says. It can lead to uneven quality and create an administrative jungle.

For basic products such as the nuts and bolts supplied by TR, 30 per cent of the cost to the purchaser goes into handling deliveries, breaking up bulk consignments and getting them to the right place in the production line.

For those customers with which TR has reached partnership sourcing agreements - accounting for 30 per cent of the company's turnover - deliveries are made direct to the production line without the need to count or check them for quality.

One customer, Worcester Controls, bought more than 800 items at a cost of £200,000 a year from TR. But 35 items accounted for £130,000 of the total and involved more than 400 deliveries a month. Each delivery could take up to two weeks to pass through the goods-in and inspection departments before it was available for use.

TR's delivery driver now stocks up these 35 items himself with one

delivery note per delivery and one invoice each month.

Adapting to partnership sourcing does not require sophisticated systems but it does require a change in attitudes on the part of both partners, comments Hosford. Very few partnership sourcing arrangements involve written agreements so they depend to a great degree on trust.

Suppliers and purchasers must invest a lot of time and effort in establishing new procedures. In practice they will only do this with companies they have dealt with for many years.

"It is difficult discussing problems with a customer," says Chris Nunn. "But if something is going wrong in production or delivery it is better for the customer to know. That is the way a long-term relationship builds up."

Once a supplier can count on such a relationship it is in a better position to make long-term investment plans, says John Edser, managing director of Hatfield-based Applied Digital Devices (ADD), which repairs computer equipment for ICL and others. ICL accounts for half of ADD's £2m turnover.

ADD, which is one of more than

100 partnership suppliers signed up for ICL's vendor accreditation programme, has received help in bringing its quality assurance system up to ISO9000 standard. It has also been encouraged to adopt electronic data interchange (EDI), a paperless method of exchanging orders, and quality for Investors in People, a government-backed scheme to improve workforce skills.

Implementing such new procedures can place enormous pressure on suppliers - ADD has not found it easy changing over to EDI - but it does give a small company access to skills and systems that help it deal with other customers. "It gives us a competitive edge in the market and services we can offer to other customers," Edser says.

In theory, partnership sourcing can lead to such close contacts between the two companies involved that the supplier opens his books to the customer. The idea is that this openness allows the customer to see where further cost savings could be made and overcome any fear that the single source supplier is overcharging.

In practice open-book accounting has proved extremely controversial and has yet to be implemented by many companies.

"The idea has been raised by a few customers but I would regard it as a little high-handed," comments Diamond. "I don't mind showing people my management accounts if they really need them. But I have a certain distaste for the idea. You don't go into a restaurant and ask to look at the kitchen. Anyway production costs can change from month to month."

ADD does not give ICL access to its accounts, though it was asked to do so a few years ago. But ICL does use its partnership sourcing arrangement to maintain tight controls on costs. It expects cost reductions in return for putting more business ADD's way, explains Edser. He calculates that prices have been reduced in three of the past five years and held steady in the other two. The supplier benefits by being able to spread his overhead costs over a bigger volume of business.

Partnership sourcing may represent a move away from traditionally adversarial relationships between suppliers and purchasers but it is not a cosy alternative, says Hosford. "It requires a large investment up-front and continuous, close monitoring. It is not an easy option."

*One of three booklets entitled Partnership Sourcing, Making Partnership Sourcing Happen and Creating Service Partnerships. £7 each or £28 the set. From Publication Sales, CBI, Centre Point, 109 New Oxford Street, London WC1A 1DU. Tel 071 579 7400.

Investors sought for city

Plans for a £3m local investment fund to finance community enterprises in deprived inner-city areas have been announced by Business in the Community (BIC), which co-ordinates business support activities.

The Department of the Environment has promised £1m if corporate investors can be found to provide £2m. If the money can be raised the fund hopes to back about a dozen community projects in the north-west of England.

Community enterprises are businesses with a social purpose such as the North Kensington Amenity Trust, which has developed wasteland beneath a raised motorway in west London, and Cradles Park Community Trust, which has helped revitalise a housing estate in Newcastle upon Tyne. The projects must be in Urban Priority Areas.

"We want to show investors that they can reap a profit from investments which most people don't see as paying back," said Graham Bann, director of the investment fund.

Models for the idea are ventures such as the South Shore Bank, which has revitalised a run-down area of Chicago, and Triodos Bank, an ethical investment bank in the Netherlands. Different banking laws have meant that the project has been set up as a fund in the UK.

South Shore Bank made a loss provision of 0.5 per cent of the loan portfolio in 1991, while Triodos made a provision of 1.5 per cent, so properly monitored investments can be an acceptable lending risk, BIC said.

If the first £3m "pilot" fund is successful BIC plans to raise a larger second-stage fund. Minimum investment in the pilot fund will be £25,000 so it will appeal mainly to corporate investors.

The second fund, if it goes ahead, is expected to call upon deposit-taking institutions, companies and wealthy private individuals.

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*BIC, 8 Stratton Street, London W1X 8PD. Tel 071 639 1800. Fax 071 629 1894.

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Potential respondents are able to obtain a copy of this document by making a refundable cash security deposit with the Bank, and signing a non-disclosure statement. The Bank will reserve the right

to reject any request to issue a document to any party. For details, please contact the persons below.

A conference will be held in Kuala Lumpur, Malaysia on 20 August 1993, at 10 am, to discuss the RFEI. Participants of this conference must be holders of a valid copy of the Bank's RFEI document. They must confirm attendance by 17 August 1993.

Responses are on an obligation-free basis.

Contact Persons:

For discussion:

Name: Mr Joseph A P Heathcote,
Information Services Controller
Tel: 603-2741788 Ext 271
Fax: 603-2012125

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GREEK EXPORTS S.A.

ANNOUNCEMENT OF A PUBLIC AUCTION FOR THE HIGHEST BID

GREEK EXPORTS S.A., established in Athens (17 Panepistimion Street) and legally represented, in its capacity as Liquidator in accordance with article 46a of Law No. 1891/1990, supplemented by article 14 of Law No. 2000/1991 and following Decision No. 3089/1993 of the Athens Court of Appeal.

ANNOUNCES

A Public Auction for the Highest Bid with sealed, binding offers for the sale, in toto, of the assets of the société anonyme named GENIKI PROMITHEFTIKI (KATASKEVAI) AE ELECTRICAL, TELECOMMUNICATIONS AND PLASTICS INDUSTRY, which is under special liquidation.

ACTIVITY AND BRIEF DESCRIPTION OF THE COMPANY

GENIKI PROMITHEFTIKI (KATASKEVAI) AE is engaged in the manufacture of low, medium and high voltage electrical equipment of all kinds. In its long period of operation, the Company has succeeded in absorbing locally foreign know-how and is considered to be one of the most successful suppliers of the Public Power Corporation (DEH), the Hellenic Telecommunications Organisation (OTE) and other corporations.

The company is established in Athens and is housed in self-owned offices of about 115 sq.m. in area (25 Stourmari St.) while its plant is at Oinophita, Boeotia, on a self-owned plot of 18,286 sq.m. On this plot, there is a three-storey building consisting of a ground floor, a first floor, a second floor and a roof terrace. The built-up part covers an area of 5,493 sq.m. together with smaller, secondary buildings covering about 490 sq.m.

TERMS OF THE AUCTION

- In order to take part in the auction, interested parties are invited to receive from the Liquidator the Offering Memorandum as well as the form of the Letter of Guarantee required for the submission of a binding offer to the Athens notary public assigned to the public auction, Mrs. Andriani-Dimitra Economopoulou-Zaphetopoulou, 18 Voukouration Street, 5th floor, tel. 361.8249 up to Thursday, 2nd September 1993 at 1900 hours. Bids must be submitted in person or by a legally authorised representative.
- The bids will be accepted before the above-mentioned notary public on Friday, 3rd September at 1100 hours with the Liquidator in attendance. Bids submitted beyond the prescribed time can also attend.
- The sealed, binding offers must clearly state the price offered for the purchase, in toto, of the Company's assets and must be accompanied by a Letter of Guarantee from a bank legally operating in Greece, for the amount of eighty million drachmas (80,000,000 drs.) or its equivalent in U.S. dollars.
- The Company's assets and all fixed and circulating constituent parts thereof, such as immovable and movable property, claims, trademarks, titles, rights, etc. are to be sold and transferred "as is, where it is" and, more specifically, in their actual and legal condition and location on the date on which the sale contract is signed, regardless of whether the Company is operating or not.
- The Liquidator, the Company and the creditor representing 51% of the total claims against the Company (Law 1892/90 article 46a para. 1 as in force), known hereafter as the Majority Creditors, shall bear no liability for any legal or actual defects or for any deficiency in the effects or rights for sale nor for the possible refusal of the State to approve, as required the transfer of elements of the assets, nor for their incomplete as they stand on the date of signature of the sale contract, shall prevail.
- Prospective buyers, hereinafter referred to as "Buyers", shall be obliged, on their own responsibility and due care, and by their own means and at their own expense, to inspect the object of the sale and from their own judgement and declare in their bids that they are fully aware of the actual and legal condition of the assets for sale. The Buyers are hereby reminded that, in accordance with the provisions of Law 1892/90, article 46a, para. 4 as in force, having signed in writing to maintain confidentiality, they are entitled to have access to any information they may require concerning the Company for sale.
- Bids should not contain terms which might prejudice their bindingness or any vagueness concerning the offered price and its method of payment, or any other matter of importance to the sale. The Liquidator and the Majority Creditors have the right, at their incontestable discretion, to reject offers which contain terms and conditions, irrespective of whether these offers contain a higher price than that of other bidders. Such unacceptable terms would be, for example, requests for the repair, improvement or transfer of fixed assets, or requests for guarantees in the collection of claims or the outcome of court actions brought by the Company in this respect, or compliance with recommendations regarding the security of the installations, or safeguarding the insurance cover, etc.
- In the event that the person to whom the auction is adjudicated, fails in his obligation to appear within twenty (20) days from being invited to do so, and sign the relative contract and fails to abide by the other obligations accruing from the present announcement, then the above-mentioned guarantee of eighty million drachmas (80,000,000 drs.) is forfeited to the Liquidator in compensation for expenses of any kind, time spent, any actual or hypothetical loss sustained with no obligation on the Liquidator's part to furnish any specific proof or deem that the amount has been forfeited to him as a penalty clause and collect it from the guarantor bank.
- Guarantees deposited by other bidders shall be returned to them after the Liquidator's evaluation report has been approved by the Majority Creditors and the highest bidder's guarantee shall be returned to him after he has paid the sale price and the act of settlement has been drawn up and signed.
- The highest bidder is deemed the one whose offer has been judged by the Liquidator and approved by the Majority Creditors as being in their best interests.
- The Liquidator shall not be liable to participate in the auction either with respect to the evaluation report or for his selection of the highest bidder and neither will he be liable to them for the cancellation of the auction in the event that its outcome is not approved by the Majority Creditors.
- Participants in the auction shall acquire any right, claim or demand from the present announcement or from their participation in the auction, against the Liquidator, for any cause or reason.
- Transfer expenses of the assets for sale (taxes, stamp duty, notarial and mortgage fees, rights and other expenses for drawing up topographical diagrams as required by law 651/77, etc.) are to be borne by the Buyer.
- Those taking part in the auction will be committed to keep the enterprise operating in its present form.

- For any information, interested parties can apply to:
- The head office of E.T.S.A.S.A. Directorate of Public Holdings, 87 Stourmari Street, 5th floor, Tel: 301 92 94 95 96 97 98 99 00 01 02 03 04 05 06 07 08 09 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31 32 33 34 35 36 37 38 39 40 41 42 43 44 45 46 47 48 49 50 51 52 53 54 55 56 57 58 59 60 61 62 63 64 65 66 67 68 69 70 71 72 73 74 75 76 77 78 79 80 81 82 83 84 85 86 87 88 89 90 91 92 93 94 95 96 97 98 99 00 01 02 03 04 05 06 07 08 09 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31 32 33 34 35 36 37 38 39 40 41 42 43 44 45 46 47 48 49 50 51 52 53 54 55 56 57 58 59 60 61 62 63 64 65 66 67 68 69 70 71 72 73 74 75 76 77 78 79 80 81 82 83 84 85 86 87 88 89 90 91 92 93 94 95 96 97 98 99 00 01 02 03 04 05 06 07 08 09 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31 32 33 34 35 36 37 38 39 40 41 42 43 44 45 46 47 48 49 50 51 52 53 54 55 56 57 58 59 60 61 62 63 64 65 66 67 68 69 70 71 72 73 74 75 76 77 78 79 80 81 82 83 84 85 86 87 88 89 90 91 92 93 94 95 96 97 98 99 00 01 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Ruling on PVC overturned



EUROPEAN COURT

In an opinion of the European Court of Justice, Advocate-General Walter Van Gerven says the judgment of the Court of First Instance in a case concerning polyvinylchloride should be set aside. The case should be sent back to the CFI for outstanding issues to be dealt with.

The case concerned a Commission decision to fine certain companies for anti-competitive behaviour in the supply of PVC. The companies applied to the court to have the decision annulled.

The CFI found that the decision was non-existent in that there had been a manifest breach of the principle of "inalterability of the measure adopted", that the decision was not authenticated and that the member of the Commission responsible for competition matters who signed the decision did not have the competence to do so. The Commission appealed to the European Court.

The advocate-general first rejected a claim by the companies that the Commission had not lodged its appeal in time and that it should not therefore be heard. He then dealt with the issue that changes had been made to the decision in between the time when it was adopted by the collegiate body of Commissioners and the time when it was notified to the companies.

The CFI had ruled that the fact that the changes were more than mere spelling or grammar amendments meant that the principle that a measure adopted by the Commission could not be altered - the "inalterability" principle - had been breached.

The advocate-general said that the CFI had used the wrong test in making its decision on this point. Instead of examining the extent of the changes made, the CFI should have examined the effect of those changes on the companies and whether the changes had materially affected their understanding of the Commission's decision against them, and thus whether their legal position had been adversely affected. The CFI's findings on this point, therefore, were struck down by the ECJ.

The advocate-general moved to

the issue of authentication. The problem arose in the context of the fact the decision was authentic in five official language versions. The full Commission had adopted the final decision in three of those versions - English, French and German - but had left the commissioner for competition to adopt the other two remaining versions, namely Dutch and Italian.

The CFI had ruled that the Commission had no power to delegate the right of adoption; and that only the Commission could adopt authentic texts. The advocate-general disagreed. He said it was permissible for the Commission to delegate to a commissioner the power to adopt the text of a decision which had already been adopted by the full Commission in another language version. Essentially, the task entrusted to the commissioner was one of practical execution or internal organisation, capable of being delegated.

As to whether each decision adopted by the Commission should be signed by the president and secretary-general of the Commission, the advocate-general found that, although the Commission had breached its own internal procedural rules in this instance, the breach was not such as to nullify the decision in question.

This was because the president and the secretary-general had signed the minutes of the meeting at which the decision in question had been adopted by the full Commission, and that, as the minutes accurately reflected the contents of the decision, the rights of the companies concerned - that the decision as notified to them individually corresponded to the decision taken by the Commission - had not been breached.

Finally, the advocate-general found that the fact that the decisions individually notified to the companies concerned had not been signed by the commissioner for competition was irrelevant. The decision had clearly been adopted by the full Commission and its legal effects were not hindered by lack of a signature.

C-137/92 P: *Commission v BASF AG and others*, opinion of Mr Advocate-General Van Gerven, June 29 1993.

BRICK COURT CHAMBERS, BRUSSELS

As the Goode Committee continues its review of pensions law in the light of the Robert Maxwell affair, the ability of pension fund members to pursue their grievances through the courts received a considerable boost last week.

The High Court confirmed an order giving members of two funds run by Melton Medes, an unquoted Nottingham-based conglomerate, the right to use pension fund monies to pay their legal costs so as to enable them to continue their action against the pension funds' trustees, Mr Nathu Ram Puri, the Melton Medes chairman, and Mr James Philipotts, its chief executive.

This is the first time such an order has been made by the courts. It provides a very important means of safeguarding the rights of the members of pension funds that are controlled by their employers, according to Mr Sean Hand, a partner of the solicitors acting for the pension fund members, Dibb Lupton Broomhead.

Allowing pension fund members to use the fund to finance legal action against the trustees "could go a long way to meeting the greatest inadequacy of current pension scheme regulation, namely, the inability of beneficiaries to obtain redress for their grievances", he says.

Company law went through a similar process over the right of minority shareholders to be indemnified by the company against the costs of any legal action brought on its behalf, he says. That right was enshrined in statute law by the 1980 Companies Act.

"Maybe it is time that pension fund members were given a similar statutory right to be indemnified by their funds. The Goode Committee should take note," he adds.

The Melton Medes saga began in 1986 when Robert Fletcher (Greenfield) and Robert Fletcher (Stoneclough), two paper mills previously owned by the Imperial Group, were sold to a subsidiary of Melton Medes.

Shortly after the sale went through, the new trustees of the funds, Mr Puri and Mr Philipotts, sanctioned a £4m loan from the two funds to the parent company at an interest rate of only 2 per cent. The loan was secured by a second charge on freehold properties of the Robert Fletcher mills which had already been charged to Lloyd's Bank.

When employees discovered that pension fund money had been used to finance an inadequately secured loan to Melton Medes at an uncommercial rate of interest, they became very concerned about possible losses to the fund.

But their concern turned to alarm when the loan was repaid, not in cash, but in a transfer of shares

Redress for a grievance

Robert Rice on how some employees gained access to pension funds



James Philipotts: one of the pension funds' trustees

from Melton Medes in two small quoted companies, Delaney Group and Marling Industries, in which Mr Puri's companies had large stakes. Indeed, Mr Puri was chairman of and had a controlling interest in Delaney.

Since the transfer, the shares in both companies have plummeted by more than half.

In March 1992, the plaintiffs, seven members of the pension funds, decided to sue for breach of trust both in relation to the £4m loan and the transfer of the shares.

The launch of the main action was followed four months later by a second action seeking disclosure of certain documents to the plaintiffs as beneficiaries of the funds, the appointment of judicial trustees, and an order to prevent further disposition of the funds, pending the hearing of the main action.

Both actions were originally funded by the plaintiffs' union, the Graphical Paper and Media Union (GPMU). But when it became apparent that the costs of a long, drawn-

out court battle would be too great to expect other members of the union to fund, the GPMU withdrew.

In January this year the plaintiffs applied to Mr Justice Vinelott for an order that the costs of the actions should be paid out of the pension funds, at least until the defendants had handed over the documents requested and they had had time to inspect them.

Mr Justice Vinelott was originally against granting such an order on the basis that it might be possible for the two sides to reach a compromise on the appointment of new trustees who could then take up the members' grievances.

In March, however, the position was further complicated by the launch of a parallel action against Mr Puri and Mr Philipotts by the Securities and Investments Board, alleging breach of the Investment Management Regulatory Organisation's rules in relation to the original £4m loan.

Negotiation between the two

sides failed. Mr Justice Vinelott confirmed in a judgment given last week that he would grant the plaintiffs the pre-emptive costs order and appoint Mr Neil Cooper and Mr Ipe Jacob, partners in accountants Robson Rhodes, as judicial trustees of the funds.

The judge said that what the plaintiffs were seeking was an order that as representative beneficiaries, they should be entitled to pursue the claims on behalf of the trust estate and be entitled to the same order to which they would have been entitled if they had been trustees acting with the authority of the court.

There is clear authority, he said, for the courts to allow trustees who wish to protect themselves from possible personal liability for the costs of prosecuting or defending proceedings to fund those proceedings at the expense of their trust funds.

Mr Justice Vinelott then drew a distinction between conventional trust funds and pension funds.

"In the case of a pension fund, unlike a conventional trust fund, the beneficiaries have themselves contributed both in cash and in service to the employer," he said.

"They are entitled to be satisfied that the trust fund to which they have contributed is administered in a way which reflects their legitimate expectations by trustees in which they have full confidence."

This is a new and very important statement of the law, according to Mr Hand.

"It appears to be heading towards saying pension fund trustees must be accountable to their beneficiaries," he said.

The judge then went on to say that he intended to grant the plaintiffs' application for the appointment of judicial trustees because it was unjust in the context of a pension fund, that the administration of funds to which members had contributed and which required the continual exercise of discretion, "should be left in the hands of persons in whose fairness and probity the beneficiaries no longer have confidence".

The uniqueness of this decision lies not so much in the costs order itself, says Mr Hand, but in the mechanism the judge used to resolve the problem - combining the granting of the costs order with the appointment of judicial trustees.

In a conventional trust, this type of order would be impossible, he adds. The court would never remove existing trustees and substitute judicial trustees until the substantive case had been argued.

But the judge made it clear that different principles should apply in the case of pension funds. Mr Hand said the main action could now go ahead.

LEGAL BRIEFS

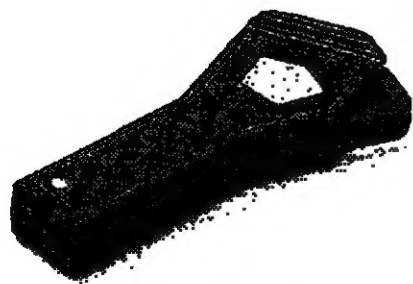


Legal auditor damaged client relationship

The trend in the US towards companies employing independent legal auditors to vet their law firm bills may be reined back by a legal action which has been launched by a Los Angeles law firm claiming a legal auditor irretrievably damaged a 20-year relationship with a valued client. Allen Rhodes & Sobelstein is suing Mr Bruce Reale of Legal Audits Inc of St Louis for \$3m in economic damages plus punitive damages for defamation and interference with business after he "erroneously" misconstrued the firm's charging rate for client RTT Hartford Insurance. Allen Rhodes claims that the auditor's comments led prospective clients and even judges to inquire about rumours that the firm had been indicted for fraud; was intending to file for bankruptcy; had laid off 17 lawyers; and was being sued by Hartford for several million dollars.

Important changes to the law covering goods bought in bulk have been put forward by the law commissions in England and Scotland. Under existing law a person who buys a specified quantity of goods forming part of an unidentified bulk - say 100 tonnes of wheat stored in a warehouse containing a much larger quantity - will not actually own the goods until they have been ascertained which is normally not until delivery. The thinking behind this is that a person cannot own something until they know precisely what it is. Although logical this causes problems for commodity traders in particular. The commissions recommend in future that buyers should be able to become owner not of particular grains of wheat but of a proportionate part of the bulk corresponding to the quantity bought and paid for. A solution of this type has been in operation in the US since 1906.

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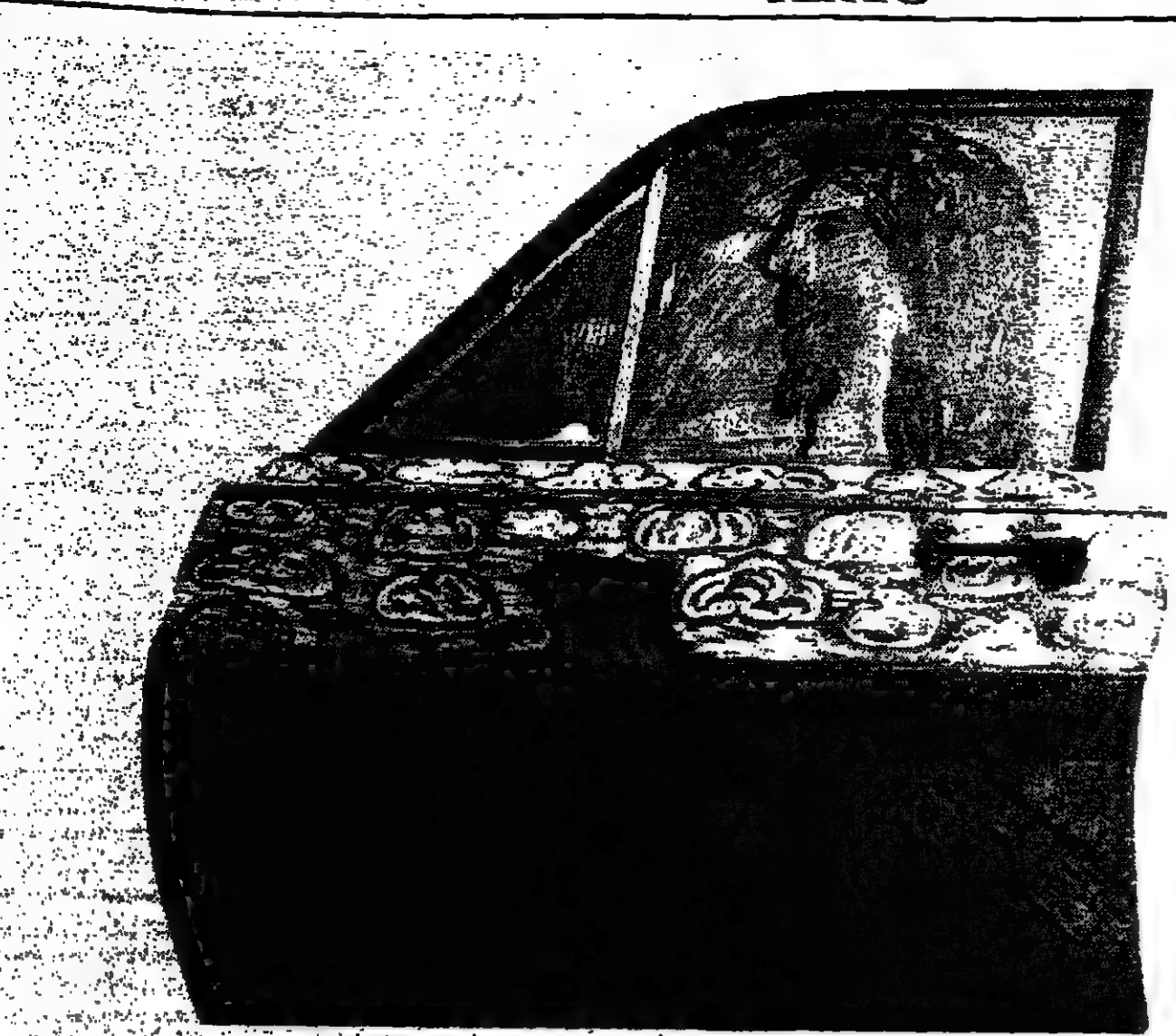
ARTS GUIDE

The resurgence of aboriginal art throughout Australia over the past 20 years is nothing short of a triumph for a people who until as late as the 1950s were believed to have been driven to the verge of extinction. The surviving Koori, Murrumbidgee, Yolngu and Anangu people with their 300 languages and culture rooted in the religious significance of the land, are now making considerable progress in their political and cultural endeavours. The survival of aboriginal art, and most importantly, the development by the artists and their communities of ways of making it available to a non-aboriginal audience both inside and increasingly beyond Australia, have been crucial in this regeneration. *Aratjara*, now at the Hayward Gallery, is the largest exhibition of aboriginal art ever to be seen in Europe.

Approaching such unfamiliar work always presents difficulties. Does one read lots of books beforehand and go in armed with theory or just plunge ahead and hope for the best? I opted for the latter, making my first circuit guided only by my own eyes. Just looking, several features were immediately obvious - the stylistic differences between various regions, and a much wider range of subjects and styles than expected. It also seemed that initial "judgment" of the work was, as in any other gallery context, made on the basis of contemplating its form, composition and colour.

There were surprises - the large, brightly coloured canvas "My Country", 1992, by Ginger Riley Munduwalawala outstanding in a room full of ochre and brown cross hatched bark paintings by his fellow artists from Arnhem land, or the politically charged paintings, screen prints and photographs from the urban south east, stylistically familiar to those who know their contemporary art. In the central and western desert, stylistic progression began to become evident, as images obviously still based on religious or ceremonial markings were painted first on composition board and then on canvas. The last room is filled with enormous paintings which although composed of signs and symbols "readable" to those who know their language also operate as superb examples of what we would term abstract art. Although study is needed to appreciate the full meaning of the images or the techniques used to create them, works such as the superb "Jardimwapa Jukurrpa" or "Fire Dreaming" make a powerful impact even before the full significance of the various elements of their composition is elucidated.

"Fire Dreaming", a communal work created by 21 women, and several men of the Yandjirrba community, was specially commis-



Acrylic paint on a car door: 'Untitled', 1990, by Mavis Homes Petyarre from Northeastern Central Australia

Glimpses of another world

Lynn MacRitchie admires the work of aboriginal artists at the Hayward

sioned for the exhibition and presents a "picture" of the community and its location, including its sacred sites, painted in the brightly coloured dotted patterns now identified as "western desert art". By its use of carefully selected images from the traditional ground or body paintings presented as a wall hung canvas, the piece demonstrates the developments aboriginal artists have made both formally in their work and in its mediation to the rest of the world.

What is most striking about the "Fire Dreaming", or about the work of Ginger Riley or that of Rover Thomas Jukurrpa, one of two aboriginal artists who represented Australia

at the Venice Biennale of 1990, is the confidence and strength of purpose of the artists. Using the expanded palette that acrylic paints have made available to them, they have reinterpreted their traditional themes specifically in order that they may be seen by non-aboriginal eyes; the concept of "outsiders" seeing the paintings is thus inherent in their composition and execution.

Those who worry about "authenticity" or that the artists somehow lose out by showing in western style galleries or selling in the western art market which flourishes in Australia should calm their fears. It is just for that market that these works have been adapted and

created. And this is a good thing; it means that the aboriginal artists are in control. The images which they trade have been created for that purpose, passed by their elders and ritual guardians as appropriate for strangers' eyes. Other, secret, images continue to be used for traditional religious purposes.

These works designed for us still offer a glimpse into another world, where artists and their communities share a dynamic relation to their creation myths, the representation and observance of which gives purpose and meaning to their lives, and now also provides a useful tool to help redress the balance against the incoming society which

has been dominant for 200 years. The creation of "Fire Dreaming" was accompanied by "Big dancing ceremony, men, women, girls... really big business," according to Dolly Daniels, one of the artists who worked on it.

These remarkable pictures command respect, both for their beauty and sophisticated combination of the assumptions of our opposing cultures, permitting a glimpse of an ancient way of life our own ancestors tried so hard, but thankfully so unsuccessfully, to destroy.

Aratjara: Art of the first Australians, July 23-October 10. Hayward Gallery, London SE1.

Theatre/Alastair Macaulay

Beautiful Thing

When people ask "But where are the new plays?", there are several different kinds of answer to give. But as good a reply as any is simply to say "Try the Bush." The Bush Theatre, above the Bush Pub on the corner of Shepherd's Bush Green, has been in the forefront of presenting new drama for years now. There are other places - e.g. the Royal Court - whose new plays may be more innovative in sheer writing and structure, but at the Bush (thanks to its artistic director Dominic Dromgoole) there is a real house style, and a real alertness to the way people live today. Play upon play there seems to be tapped right into the way things are, and audiences lap up each show.

Watching Jonathan Harvey's new play, *Beautiful Thing*, you can feel how easily its audience follows every current and allusion. Its action occurs in a modern block of tiny flats in South East London, and - like several recent Bush plays - it is mainly about adolescence. In particular, *Beautiful Thing* is a story of homosexual love between two teenage boys in next-door flats, but its most touching achievement is the gradual, oblique, funny, rounded way that it leads up to this. These boys are just the youngest of the play's five characters. What happens between them is affecting because you have come to know them in context.

Jamie lives with his mother, Sandra, a barmaid currently dating Tony, the latest in a line of boy-friends. She (the boy next door) lives with his brother and their violent father, who frequently beats him. Jamie's other next-door neighbour, Leah, is another teenager who leads a life of cheerful boredom only lit up by her obsession with the life and songs of the late Mama Cass. The walls are like paper. The play catches, very surely, the numerous tolerances and intolerances that are the fabric of daily life on any housing estate.

Jamie and Ste, who are the only characters who seem fully rounded from the very start here, are excellently played by Mark Leheren and Jonny Lee Miller. Body language,

mastery of accent, facial expressions: all these are used with such psychological accuracy that you hang on every tiny event as if it were part of a thriller. (Just watch how often both boys avoid looking each other straight in the eye in Act One; and how naturally they do so in Act Two.)

There are weaknesses. The ending, charmingly sentimental, is too rose-tinted. There could be yet more tension - and, later, more release - between Jamie and his mother Sandra (Patricia Kerrigan); their big fight is too obviously choreographed. Both Sandra and Leah look at first like comedy-cartoon "types" (sassy, quarrelsome, outspoken cockneys), but it is part of Harvey's skill - part of his *point* - is that they turn out to be as complex and troubled as Jamie and Ste.

Interestingly, Kerrigan's acting gets more relaxed as her part grows larger; but Sophie Stanton, who acts Leah exactly as she acted in the Bush's last play, cannot handle the element of despairing escapism that becomes more startling as the play progresses. But the director, Hettie Macdonald, has brought out so much truth from Harvey's play that any passing flaws are but shadows. Like most of those about me, I followed the action with my heart in my throat - and, while applauding, blinked back the odd tear.



Patricia Kerrigan

Concert/Richard Fairman

Handel's 'Deborah'

There is always an audience for the little-known works of well-known composers. While a record company knows it may struggle to find buyers for unfamiliar composers from Albeniz to Zemlinsky, there will be no trouble if the disc has Mozart or Handel on the label.

Even today there remain a few large-scale works by Handel that await successful recordings. The King's Consort recently performed and recorded the opera *Ottone*. Now it has turned its attention to the equally obscure *Deborah*, an oratorio. Obscure, but not unfamiliar. Handel, always ready to borrow from music he had written earlier, outdid himself in this score and whole sections from other previous works keep surfacing.

Deborah is a patchwork oratorio, expertly sewn together, the new positioning of choruses and arias often as good as the old. It won popular acclaim when it was first performed in 1733 and a fairly warm reception at the Proms on Sunday. With over 100 singers and instrumentalists taking part in the premiere it was the magnificence of the music which impressed early audiences ("its excessively noisy", wrote one commentator).

Robert King added to that 100, topping up the choral numbers. In Handel's day the figures for choirs

always look small against the instrumentalists to the extent that one wonders how the balance can have worked. King combined the Choir of New College, Oxford, with boy chorists from Salisbury Cathedral and was rewarded with some of the best choral singing that his group has had - a firm, decisive, sparkling ensemble.

This was all to the good, as the choral sections are among *Deborah*'s most striking moments. Choruses of Israelites are pitted against the Priests of Baal, rivaling each other with exhortations to war, for which the King's Consort armed itself with more rhythmic punch than the conductor usually delivers.

The heroine Jael, who seduces the enemy commander and nails his head to the ground with a tent peg, does not get very bloodthirsty music, but Susan Grigoriou endevoured to give her some character. Yvonne Kenny was the prophetess Deborah and Michael George the bass Abinoam, both singing well but in need of more personality. James Bowman is fully at home with the Handel style and commanded the music of Barak with easy nonchalance. The vocal decorations generally sounded as if they might have been improvised, but they added little of worth. Surely singers in Handel's day would have wanted to show off more?

Cost performances until August 7, *Die Zauberflöte* until August 29

Salzburg Festival/Max Loppert

'Così' and 'Zauberflöte'

before opening night. The final choice, Erwin Pölzl of the celebrated Seraphim Theatre in Vienna, had originally come on board as Joosten's designer, and had himself never directed opera before. Tales of troubled rehearsals were echoing well beyond city limits before the festival began. And then Cecilia Bartoli, scheduled to make as Desdemona her much-awaited Salzburg debut, caught laryngitis, to be replaced on opening night by the spunky Ekaterina Stoykova.

In such circumstances the fair-minded British visitor longs to place himself on the side of the underdog. Unfortunately, the show itself puts some fairly formidable obstacles in his path. There is an intentionally dingy, downmarket quality to the design (drab modern dress, movable screens here or else with scabbed paint-patches; a pair of MFI-style wooden tables and chairs the only furniture).

The purpose, it seems, was to

escape from the opera its sunny-asked upper-class-divertissement surface and analyse the potent, timeless emotional currents beneath. This is not intrinsically an unworthy aim - and, outside Salzburg, by no means an unfamiliar one. Here, however, the design colours, motifs and stratagems are at once too unvaried, too ill-suited to the awkwardly-shaped Kleines Festspielhaus stage, and far too fully lit to allow any chance of fulfilment.

Until the later parts of Act 2, in which the strengths of an attractive young cast begin to register, the whole show seems of undergrated calibre: ineptly plotted, fitfully characterised, uncertainly motivated in its search for novelty. Whether it is beyond rescue is a moot point - I myself should need perusing at gun-point to sit through Act 1, as it stands, a second time.

Certainly, though, there are basic

musical strengths to build on. Christoph von Dohnányi's conducting of the Vienna Philharmonic is muscular yet flexible, highly responsive to singers' demands, if sometimes distinctly un-Mediterranean in temper. (Dohnányi, not a favourite of the Salzburg public, received an unjust share of the final-curtain boos.) And already Jennifer Larmore (a punky, rich-toned Dorabella), Bruce Ford (a serious, impassioned, beautifully long-phrased Ferrando), Solvris Kringslöh (an inexperienced Florestine of radiant potential), Jeffrey Black (a fine-voiced, slightly bland Guglielmo) and Ferruccio Furlanetto (Alfonso) have proved themselves worthy of the engagement.

More happily for Mortier, he has already one "classic" Mozart staging of his own to balance the books - the 1991 *Zauberflöte*, now magically revived under Bernard Haitink's superbly strong musical direction. People who know Johannes

Schaff's views of Mozart only from those four sourly misanthropic Covent Garden productions would find this show the most gratifying of surprises. The location is reinvented - this is a South-East Asian *Flute* of exotic detail yet strictly responsible scenic perspective, and it fills the vast Grosses Festspielhaus stage as though creating a new world.

In Act 2 the move from the local to the eternal is judged with extraordinary and moving acuity, yet the mood stays light. The cast, as youthfully fresh as the *Così* but far more rewardingly employed, is without weakness, led by Deon van der Walt's manly Tamino, René Faye's magnificent Sarastro, Ruth Ziesak's tender Pamina, Sumi Jo's gloriously unfettered Queen and - best of all - a warm-voiced, adorably local-accented, Papagena from Anton Scharinger. The Vienna Philharmonic and choir from the Vienna State Opera help make this highest of high-house *Flutes* one of the most intimate, and one of the best.

Cost performances until August 7, *Die Zauberflöte* until August 29

INTERNATIONAL ARTS GUIDE

AMSTERDAM

Concertgebouw Tonight: 1 Virtuosi at Rome play concertos by Vivaldi, Corelli and Boccherini. Thurs: Paul Masi conducts Lithuanian National Philharmonic Orchestra in works by Vasks, Grieg and Tchaikovsky, with piano soloist Jean-Marc Luisada. Sat: Roderick Shaw conducts Academy of the Beethoven in choral music by Bach. Next Mon: Thierry Fischer conducts Geneva Chamber Orchestra in Mozart, Haydn, Fauré, Ravel and Frank Martin, with violin soloist Marike Blankensijn. Aug 15: Gidon Kremer. Aug 17: Dmitri Hvorostovsky. Aug 21, 25: Royal Concertgebouw Orchestra (24-hour information service 675 4411, ticket reservations 671 8345).

ATHENS

Odeon of Herodes Atticus Fri and Sat: National Theatre of Greece in Sophocles' *Antigone*. Aug 11, 12: Peter Hall Company production of Aristophanes' *Lysistrata* (322 1459).

Epidauros The annual festival of ancient drama in the 1400-seat amphitheatre at Epidauros has performances on most weekends throughout the summer. This week's performances on Sat and Sun are Euripides' *The Trojan Women*, staged by Art Theatre Karolos Koun. Next week: Euripides' *The Bacchae*. Tickets are available daily at the Athens Festival box office (322 1459) or at the theatre of Epidauros on Thurs, Fri and Sat (0753-22006).

CHICAGO

RAVINA FESTIVAL Tonight: Tony Bennett. Tomorrow: Dolly Parton. Thurs: Shlomo Mintz violin recital. Fri, Sat, Sun: Riccardo Chailly conducts Chicago Symphony Orchestra in three different programmes, featuring works by Webern, Beethoven, Stravinsky, Mendelssohn, Shostakovich, Haydn and Rimsky-Korsakov, with soloists including Yo Yo Ma and Maxim Vengerov. Next Mon: Victoria de los Angeles. Aug 12: Les Arts Florissantes of Fidelio. Aug 17, 18, 19: Israel Philharmonic. The festival runs till early September (Tel 312-728 4642 Fax 708-433 4592).

COPENHAGEN

Tivoli Tonight: Boje Skovhus, accompanied by Helmut Deutsch, sings Wolf Lied. Tomorrow: Copenhagen Chamber Soloists play works by Gade, Mendelssohn and Vivaldi. Thurs and Sat: Gary Bertini conducts Verdi's *Requiem*. Fri: Mariss Jansons conducts Oslo Philharmonic Orchestra in

Stravinsky, Bartok and Richard Strauss, with violin soloist Yuri Bashmet. Sun: Dmitri Kabaenok conducts Danish Radio Symphony Orchestra in works by Mozart, Tchaikovsky and Prokofiev. Aug 12: Murray Perahia. Aug 17, 18: Chamber Orchestra of Europe. The summer concert season runs till Sep 19 (3315 1012).

LONDON

THEATRE ● Time of My Life: new play written and directed by Alan Ayckbourn, with cast led by Anton Rogers and Gwen Taylor. Opens tonight (Vaudeville 071-896 9987). ● Here: Michael Frayn's new play, directed by Michael Blakemore, about two people who move into an empty room and begin to construct their life together. Cast includes Ian Glen, Teresa Bankman and Branda Bruce. Till Sep 11 (Donner Warehouse 071-867 1150). ● Godspell: Andy Crane and Gemma Craven star in a new production of the cult 1970s musical. Music and lyrics by Stephen Schwartz, directed by Lindsay Dolan. Previewing tonight, opens tomorrow, daily except Mon till Aug 30 (Barbican 071-638 8891). ● The Matchmaker: Prunella Scales and Frank Lazarus star in Thornton Wilder's exuberant tale of the inimitable Dolly Levi and her manipulation of the rich and curmudgeonly Horace Vandergelder into marriage. Opens tomorrow, final production of this year's Chichester Festival (Chichester Festival Theatre 0243-781312). ● Cleopatra: David Suchet stars in David Manners'

much-talked-about drama, directed by Harold Pinter (Royal Court 071-730 1745). ● A Connecticut Yankee: New Shakespeare Company's revival of a rare Rodgers and Hart musical, performed in the garden setting of Regent's Park. In repertory with two Shakespeare plays, *Romeo and Juliet* and *The Taming of the Shrew* (Open Air 071-486 2431).

DANCE

Covent Garden Birmingham Royal Ballet winds up its season with Peter Wright's production of Sleeping Beauty tonight, followed by four performances of Kenneth MacMillan's production of Prokofiev's *Romeo and Juliet*. Ends Sat (071-240 1068). Royal Festival Hall English National Ballet: this week's performances are devoted to Raisa Struchkova's production of Swan Lake, daily till Sat. Next week: Frederick Ashton's production of Prokofiev's *Romeo and Juliet* (071-628 8800). BBC PROMS In tonight's concert, Yakov Kreizberg conducts BBCSO in works by Rachmaninov, Chopin and Tchaikovsky, with piano soloist Vladimir Ovsienkov. Tomorrow: Jerzy Maksymiuk conducts BBC Scottish Symphony Orchestra in Górecki, Prokofiev and Beethoven, with violinist Anthony Marwood. Thurs at 19.00: Marilyn Brabbin conducts BBCSO in first London performance of Judith Weir's *Music Untangled*, plus works by Britten, Dvorak and Prokofiev. Thurs at 22.00: I Virtuosi di Roma play Vivaldi and Boccherini. Fri: Richard Hickox conducts first London performance of Robert Saxton's *Viola Concerto* (Paul Silverthorne), plus works by

Rossini, Wolf, Strauss and Mendelssohn. Sat: Mark Wiggleworth conducts BBCSO in works by Strauss and Shostakovich, with soprano Marie Ewing. Sun: Matthias Bamert conducts National Youth Orchestra of Great Britain in Britwell, Musorgsky and Gerstwin, with piano soloist Shura Cherkassky. Next Mon: Claudio Abbado conducts Gustav Mahler Youth Orchestra in Musorgsky and Bruckner, with Dmitri Hvorostovsky (Royal Albert Hall 071-589 8212).

STRATFORD

All three theatres have new productions opening in the coming week. A new promenade production of Julius Caesar, directed by David Thacker, opens on Thurs in The Other Place. Wycherley's Restoration comedy *The Country Wife*, directed by Mark Stafford-Clark, opens next Tues in the Swan Theatre, with previews from tomorrow. Alec McCowen stars in Sam Mendes's new production of *The Tempest*, which starts previewing on Thurs in the Royal Shakespeare Theatre, first night next Wed. This month's repertory also includes *The Merchant of Venice*, *King Lear*, T.S.Eliot's *Murder in the Cathedral* and Goldoni's *The Venetian Twins* (0789-295623).

WASHINGTON

THEATRE Kennedy Center The Phantom of the Opera: Andrew Lloyd Webber's musical, directed by Harold Prince. Daily except Sun till Aug 28 (202-467 4600).

Lansburgh Theater Pirates of Penzance: Interact Theater Company's Gilbert and Sullivan production. Opens on Thurs, till Aug 28 (703-848 2632). Olney Theater Shadowlands: William Nicholson's drama based on the true story of C.S.Lewis and an American woman, opens next Tues for a four-week run (301-924 2739).

MUSIC

Wolf Trap Tonight: Reba McEntire, country music. Tomorrow: Dianne Warwick and Burt Bacharach. Thurs: National Symphony Orchestra plays music from Hollywood films. Fri: NSO provides live accompaniment for Hunchback of Notre Dame, the 1923 silent film of the Victor Hugo classic. Sat: NSO accompanies The Circus, Charlie Chaplin's last silent film. Sun: Pete Seeger and Arlo Guthrie, folk music. Mon: Neville Brothers, soul. Next Tues and Wed: The Temptations and Four Tops. Aug 15: Ray Charles (1824 Trap Road, Vienna, Virginia, 703-218 6500). Blues Alley Jazz Supperclub Tonight: Jim Chappell, keyboards. Thurs till Sun: Ruth Brown, vocals/ blues. Next Mon: Andy Narrel and Ray Obiedo (1073 Wisconsin Ave, in the alley, 202-337 4141). Merriweather Post Pavilion Tonight: Allman Brothers Band. Tomorrow: Al Jarreau and David Sanborn. Aug 15: Deep Purple. Aug 17: Beach Boys (301-982 1800). Oregon Ridge Fri: Baltimore Symphony Orchestra open-air concert featuring music by Gershwin and Duke Ellington. Sat: BSO popular concert ending with fireworks (410-783 8000).

ARTS GUIDE

Monday: Performing arts guide city by city. Tuesday: Performing arts guide city by city. Wednesday: Festivals Guide. Thursday: Festivals Guide. Friday: Exhibitions Guide. European Cable and Satellite Business TV (All times are Central European Time) MONDAY TO THURSDAY Super Channel: European Business Today 0730; 2230 Monday Super Channel: West of Moscow 1230. Super Channel: Financial Times Reports 0630 Wednesday Super Channel: Financial Times Reports 2130 Thursday Sky News: Financial Times Reports 2030; 0130 Friday Super Channel: European Business Today 0730; 2230 Sky News: Financial Times Reports 0530 Saturday Super Channel: Financial Times Reports 0930 Sky News: West of Moscow 1130; 2230 Sunday Super Channel: West of Moscow 1830 Super Channel: Financial Times Reports 1900 Sky News: West of Moscow 0230; 0530 Sky News: Financial Times Reports 1330; 2030

Mr Horst Seehofer, Germany's health minister, should be content. The reforms he launched in January to rein in spending on medicines have proved successful. The German drugs market, last year Europe's largest and growing at about 10 per cent a year, has been thrown into sharp reverse. Over the first five months of this year sales have fallen by 11 per cent.

Mr Seehofer's counterpart at the economics ministry is, however, less likely to be enthusiastic. According to Mr Hans Joachim Langemann, chairman of E. Merck, the family-owned German drugs group, "the world is falling apart" for drug manufacturers.

While the company may be overstating the case, two developments are likely: first, research and development could be adversely affected, particularly among small companies, many of which say they can no longer afford to develop new products; second, the reforms may trigger a restructuring of the sector.

The threat to the large groups' R&D spending seems minimal. But many small and medium-sized groups have not been able to absorb the fall in their sales and maintain R&D spending. The Bundesverband der Pharmazeutischen Industrie (BPI), the industry association, says 41 per cent of the 126 companies it surveyed in February planned to cut R&D budgets.

The package introduced by Mr Seehofer included an across-the-board 5 per cent price cut for prescription medicines followed by a price freeze for the same categories until the end of 1994. Prescription charges have also been raised, dampening demand.

But it has been Mr Seehofer's cuts in doctors' budgets that have really hit sales. He set their 1993 budget at DM24bn, the same level as in 1991 and DM3bn below last year's figure. If doctors exceed their budget, the first DM250m excess will be borne by them personally.

Mr Walter Wenninger, managing director of the health-care division of Bayer, Germany's second-largest pharmaceuticals group after Hoechst, says: "The threat of financial penalties (has) led to a truly awful change in prescribing habits, forcing doctors to cut both the number and value of their prescriptions."

The scale of the collapse in sales has been unprecedented. Dr Heinz Ried, managing director of domestic operations at Boehringer-Ingelheim, the

An unhealthy outcome

German reforms have hit drug sales, says Paul Abrahams

German pharmaceuticals: a bitter pill



1992 sales	Domestic sales (DM million)	Market share (%)	As % total pharmaceutical sales of group	As % total sales
Hoechst	1,550	5.0	18.2	3.6
Bayer	1,050	4.0	14.0	2.5
Boehringer-Ingelheim	975	3.8	23.2	18.4
Ciba	950	3.7	13.3	5.3
Boehringer-Mannheim	900	3.5	20.0	10.0
Schering	730	2.8	18.7	14.4
Astra	690	2.5	15.6	15.0
Ratiopharm	575	2.2	100	100
Bristol-Myers Squibb	550	2.1	5.8	3.3
Merck, Sharpe & Dohme	500	1.9	3.7	3.5

Source: Morgan Stanley Research

pharmaceuticals group, says that, on present trends, Germany's drugs bill this year could undershoot by as much as DM15bn, or 25 per cent.

For some companies the initial impact of the reforms has been severe. The BPI survey of companies representing 64 per cent of the German market found that more than half had seen falls in domestic turnover of 30-50 per cent in February.

Small and medium-sized groups, which have little international exposure and often sell traditional herbal-based medicines, have been hit hard. Madass, for example, a small family-owned group in Cologne, has seen domestic sales fall by 30 per cent in the six months to June.

The downturn has also hit the giants of the German industry. Bayer has seen its sales fall by 10 per cent so far this year after an increase of 9 per cent for the whole of last year. Boehringer-Ingelheim expects its domestic sales to drop this year by between 10 per cent and 12 per cent, leading to a reduction in turnover of up to DM100m.

The German subsidiaries of

foreign groups are suffering too. Astra, the fast-growing Swedish group and seventh-largest drugs company in Germany, posted first quarter sales down by 16 per cent in what is its largest single market. Ciba, the Swiss group and fourth-largest pharmaceuticals company in Germany, reported a 17 per cent fall in German turnover during the first six months of this year, compared with an increase of 9 per cent in the whole of 1992.

The only groups to have benefited from the reforms are companies selling cheaper generic products the patents of which have expired. Doctors are turning to cheaper medicines to keep within their budgets. Dr Michael Steiner, vice-president of The Boston Consulting Group, management advisers, says generics groups, which include the German groups Ratiopharm and Hexal, have doubled their market share to about 20 per cent so far this year.

While the generics companies have welcomed the reforms, the reaction of the drugs groups was initial incredulity. "For the first three

months the pharmaceuticals groups couldn't believe it," says Dr Steiner. "They had invested millions of D-Marks to explain the merits of their drugs. But all that mattered for doctors was price. It was then they realised the impact of the reforms would be lasting."

The fall in sales has forced most groups to introduce short-term working and cut jobs. BASF Pharma, BASF's drugs division formerly known as Knoll, will cut its 3,735-strong German labour force by up to 15 per cent this year, while Boehringer-Ingelheim is making up to 500 of its 2,500 workers in Germany redundant. Madass, the small German group, has cut its domestic workforce by a third, from 1,200 to 800.

The overriding concern for drugs companies is that Mr Seehofer could introduce further cuts in doctors' budgets next year. "Nothing is more encouraging than success. The government have seen that it costs nothing politically to push these measures through. We expect to be squeezed more," says Mr Martin Vischer, head of Ciba's pharmaceuticals division. Mr Seehofer has been able to head off doctors' protests by promising not to examine the issue of their fees.

In any event, the structure of the pharmaceuticals industry will never be the same. "Cost-cutting can only go so far," says Dr Ried at Boehringer-Ingelheim. "The small and medium-sized companies with little business outside Germany will disappear or merge. They just won't have the means to develop new medicines."

Consolidation has yet to take place because pharmaceuticals companies have traditionally been expensive and their prices will need to fall before big groups become interested in buying.

Nevertheless, Mr Vischer at Ciba believes consolidation is inevitable. "Within two years, the landscape will be unrecognisable. The smaller companies will have gone. The generic manufacturers will still be winning market share and the research-based companies will be trying to adapt. And that will be painful."

The aim of reform was to force the pharmaceuticals groups to cut costs and deliver better value for money. Only those which manage to combine these twin imperatives will survive. The one unexpected outcome of reform has been the severity of its impact on small and medium companies, some of which are now in danger of being squeezed out.

The chancellor's dilemma: an inside view

Don't pay the rich to be ill



Our social security system exists to help the poor. That should not be too expensive. We could guarantee the poorest 10 per cent of the population an income of £100 a week for £25bn. Yet the social security budget is more than £70bn, growing rapidly out of control, and still the streets are full of beggars.

This situation has occurred because we choose to perpetuate a powerful myth: that the social security system is an insurance system, to which we make contributions (like an insurance premium), as a result of which we are entitled to benefits if and when we become old, sick or unemployed. The result of this is that some £30bn of the £70bn budget is spent on the so-called contributory benefits - state pensions, unemployment and sickness benefit. A substantial part of this money goes to people who are not poor.

Why does a Conservative government dedicated to the principle of privatisation run this large nationalised industry, an insurance scheme that ignores all the basic actuarial principles and makes a massive loss? The answer is partly historical and partly that, by giving money to people because they meet certain conditions (old, ill, out of work) rather than because they are poor, the government hopes to minimise the poverty trap.

The poverty trap - very high marginal rates of tax on the incomes of the poor - is an inevitable and unwelcome consequence of means-testing - giving money to the poor and taking it away as they get richer. Means-testing is necessary to target resources and keep down costs. But it does impose a high rate of tax on those trying to escape from poverty by their own efforts. Better, many believe, to tackle

the causes of poverty, and leave people an incentive to work. It is a beguiling argument. The only problem is that it has turned out to be incredibly expensive. If social security payments depend on anything but income, you end up giving away large swathes of a £70bn budget to well-off pensioners, well-off families with children, and well-off invalids.

But largesse is not the only thing wrong with the present system. It also faces the classic "moral hazard" problem that confronts all insurers: the existence of the insurance makes the condition insured against more likely. If you promise to pay people money when they are ill, they are more likely to become ill. If you promise to pay them when they become single parents, they are more likely to become single parents. The same is true, at the margin, even of disability and unemployment.

Insurance is based on the principle that an accident, like lightning, strikes a helpless victim. In most cases, this paradigm is accurate. Most of those who become unemployed, sick or disabled cannot change their condition by an act of will. But what about the marginal cases? When does a backache become so bad that you really have to stop work? And who decides that it is that bad - you, or your doctor?

We all face days when we feel unwell. Those with highly paid, interesting jobs are, unsurprisingly, more inclined to struggle into work than the lowly paid in boring jobs. So if the latter are offered a new benefit when they are unwell that is more generous than unemployment benefit or the state pension, some who previously chose to work despite chronic illness or disability

state does not have to judge how sick they are; the incentive to mangle is completely removed; the money which goes to the well-off sick is saved; and the decision whether or not to work when somewhat unwell is taken from doctors and given back to the individual.

Unfortunately this radical solution - abolish invalidity benefit and use some of the money saved to make the means-tested benefits more generous - is blocked by the insurance myth, because invalidity benefit is one of the contributory benefits. It is difficult to defend taking money away from the sick. It is even harder to defend taking from the sick a benefit that they have paid for. So a sensible transfer from better-off, supposedly unwell, people to the genuinely poor is ruled out. The implications are grim.

The government presides over a poorly targeted system in which benefits for the ill, for the disabled, for single parents, are growing at a frightening speed. The numbers, small 15 years ago, are now large enough to have a macro-economic impact. Successive governments have, with the best intentions, drifted into commitments that are already crowding out other desirable public spending and that are ultimately unaffordable.

In the long run these issues must be addressed. But in the immediate future the most promising way of reining back the budget is to tackle the flat-rate benefits which, though not especially fast-growing, are very large.

An obvious target is the £5bn in child benefit, of which a big share goes to the better off. Means-testing it and clawing it back from them could easily be defended, as child benefit is non-contributory.

The government also has an opportunity to save some of the cost of the state retirement pension (a contributory benefit and therefore normally sacrosanct) because it is required to equalise the pension age for women and men. It should not hesitate to do so by raising the pension age for women to 65. Failure to grasp that nettle will send the worst possible signal to the financial markets about the government's willingness to tackle its budget problems.

But most important of all, the government must, in its long-term spending review, re-examine the basic principles governing our social security system. Until they are changed, the social security budget will remain an uncontrollable monster.

Bill Robinson

Next week: The missing oil revenue billions: The author is former director of the Institute for Fiscal Studies and was a special adviser to the former chancellor, Mr Norman Lamont.

A sensible transfer from better-off, supposedly unwell people to the genuinely poor is ruled out

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

No simple regulatory answer for BBC

From Mr Robert Phillips.
Sir, The picture of the BBC by Robert Baldwin and Martin Cave (Personal View, July 30) is a painting done by numbers. It misses the significance of our annual review, which reflects a clear separation of powers (currently being carried out) between the governors who, as trustees of the public interest, authorise the BBC's strategy and aims, and the management, which is

responsible for their execution. And it does not recognise that the performance indicators being put in place are more comprehensive and sophisticated than mere audience measurement.

Instead it takes the view that we can top and tail a utility regulator and add the word "broadcasting" to the title. But there is more to public service broadcasting than regulator and client, consumer and sup-

plier. There is more to the BBC than just broadcasting; it is a patron of the arts, a cultural entertainer. There is more to trusteeship than regulation. BBC governors are there to protect not the interests of a particular group of shareholders but those of the public as a whole. They and the management have a common interest in providing the range of services that will meet that trust. It is hard to see how some

three-tiered system could secure even the minimum necessary for compliance - still less to safeguard the BBC's independence (admitted around the world if not always at home) as the governors have done for almost 70 years.

Robert Phillips,
deputy director-general,
BBC.
Broadcasting House,
London W1A 1AA

Maastricht message

From Sir William Nicol.
Sir, When we called up the reporting of the Maastricht votes on our Financial Times database, we obtained every few lines the message: "Press Alt-H for Help or Alt-Q to Quit."

Is this subliminal advice for government readers? William Nicol,
International Institute,
George Mason University,
4001 North Fairfax Drive,
Arlington,
Virginia 22204, US

Alternatively...

From Mr Neil Cossins.
Sir, It was exciting to read (Technology: "The little engine that could", July 29) that Mazda is to build cars with an engine which emits 600g less carbon dioxide in a year, equivalent to planting 100 trees.

Wouldn't it be easier, and even more environmentally sound, just to plant the trees? 22 Franklin Street,
Reading RG1 7YA

Lysold plan 'best possible' for ensuring a sustainable future for Lloyd's

From Mr David Springbett.
Sir, On July 23 you reported Peter Middleton, chief executive of Lloyd's, being critical of me ("Names face write to recover losses") for advising Names to vote against a resolution supporting the present management, and being sharply critical of improvements (involving Lysold plc) suggested for Lloyd's business plan.

The EGM resolution contains several topics, including "that the new management of Lloyd's should be allowed the opportunity to implement the Business Plan". I, and my group, believe that the plan can be improved and, as we are unhappy for it to be implemented on the present basis, we have suggested a vote against the resolution. It is unfair of Peter Middleton to interpret this as a vote against the present management, as Lysold wishes to collaborate with him and his team.

The statement that the Lysold solution is "commercially naive" is amazing. Surely corporate capital investors must be regarded as "commercially naive" if they were to prefer the exposure in the Lloyd's plan to the security of the Lysold barrier through the end of 1993. Corporate investors must contribute 1.5 per cent to the central guarantee fund, and be exposed to possible additional levies. Lysold proposes a further 1 per cent annual charge with no exposure to the past or to any further levies, including Lioncover (Cameron Webb), a liability that Lloyd's has not yet mentioned.

Lysold considers it impossible to run a successful Lloyd's with half the membership involved in disputes. Lysold's proposed solutions involve the creation of an insurance company, owned by Names, incorporating all its reserves, operated under Department of Trade and Industry rules and not under the absolute control of Lloyd's; a solution that the council cannot suggest but

which can be proposed by the Names. These solutions include parameters for settling the litigation, closing open years, and providing a fair and affordable exit route for any Name at the end of two years. It is really sad that, after months of work and consultations with leading City institutions, Peter Middleton should denigrate Lysold as naive and unacceptable. Lysold is a constructive and workable solution to the massive problems at Lloyd's.

Hopefully, Peter Middleton will yet see Lysold as the best possible evolution of the Lloyd's business plan, and the implementation of Lysold will result in a positive and sustainable future for Lloyd's. Support for Lysold is growing and, unlike the Lloyd's business plan, the Lysold suggestions are "consultative".

David Springbett,
The Abbey House,
Hunterscombe Lane,
Taplow,
Berkshire SL6 8PQ

County of Cleveland enjoys favourable profile among electors

From Mr Bruce Stevenson.
Sir, May I take issue with one point in John Authers' otherwise accurate summary of the current difficulties in local government re-organisation ("Council reformer meets resistance", 25 July).

The County of Cleveland is not unpopular with its electors. The Mori opinion poll commissioned by the Local Government Commission established that Cleveland has one of the highest levels of county identity in all of the nine areas so far reviewed. County identity in Cleveland is comparable, for example, with North Yorkshire and a little higher than other tradi-

tional counties such as Lincolnshire, Gloucestershire and Derbyshire. Incidentally, it is twice as high as county identity in Avon, created at the same time as Cleveland in 1974.

In another equally independent study, the University of Birmingham examined satisfaction with county council services. Although precise comparisons were impossible, given differences in purpose, timing and wording of different surveys, it did become clear that satisfaction with county services in Cleveland is among the highest recorded in England.

May I make it clear that we

are nevertheless not arguing for the survival of the county council despite much misinformed comment to that effect. We wish to put right the mistakes of 1974. That is why we are supporting the creation of a new local authority to reflect the identity of Teesside, which was lost in 1974, and a second authority based on the present borough of Hartlepool, which also lost its general powers as a result of the 1974 re-organisation. It is interesting that, in the same Local Government Commission survey, levels of identity with Teesside were in fact even greater than those of the county council. This is a proposition which

strikes the right balance between cost and community identity. The proposition now has support from every large business organisation in the area, including the Confederation of British Industry, as well as hundreds of individual companies. It is supported by many community organisations including parish councils, senior health professions, organisations representing people with disabilities and thousands of individual Teessiders. Bruce Stevenson,
chief executive and treasurer,
Cleveland County Council,
Municipal Buildings,
Middlesbrough,
Cleveland TS1 2QH.

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Tuesday August 3 1993

Opportunities after the storm

YESTERDAY'S agreement by EC finance ministers to recast the exchange rate mechanism was one of the more dramatic and desperate tactical retreats in the community's history. In delivering such a painful blow to French political *amour propre*, it may yet unleash deadly recriminations.

Certainly it would have been better if the community had faced up earlier to the fact that an inflexible ERM was likely to shatter on the rock of the Bundesbank's legitimate determination to preserve its reputation for controlling inflation during the testing post-unification period. It would have been more logical and should have been possible for the community to agree to reorientate the ERM, rather than waiting for the markets to blow it out of the water. Had Germany been willing to depart temporarily from the system, its remaining members would have been free to bring down their own interest rates in a co-ordinated fashion and the weekend's adjustments might have been avoided.

But the most important point about the Brussels decision to move to broader fluctuation bands is that it is a lot better than the available alternative: persisting with a policy which has driven Europe into a recession of quite unnecessary depth, or abandoning the system entirely.

Indeed, the progressive re-shaping of the ERM in the last year can be seen alongside the grudging public support for the Maastricht treaty as delivering an unforgettable message: that the community must not allow its dreams to run too far ahead of economic and political realities. If it does, then its core achievement of having constructed from the chaos of post-war Europe an effective single market and a less far more ambitious joint political project will be placed in jeopardy. These are the stakes as the community adjusts to its new realities.

The good news is that monetary conditions can now be eased in Europe, even though it appears likely that significant interest rate cuts in Germany may still be some months away.

Unemployment rising

Mr Edouard Balladur, the French prime minister, has stated his determination to use his new freedom cautiously, but he will surely recognise the case for using it. With unemployment at 11.6 per cent and rising, and his colleagues on the French right positioning themselves for a presidential election, he should take an early opportunity to lop a couple of points off interest rates, although

A fresh start in schools

IT IS TOO soon to say with certainty that Sir Ron Dearing's report on the national curriculum and its assessment will bring an end to the confusion over testing in English schools. But the report contains many of the ingredients needed to address the justified concerns of the critics of the current arrangements. It also appears to hold fast to the basic and necessary principles of the government's education reforms.

The national curriculum, compulsory testing and the publication of school league tables are central to raising the standard of British education. The curriculum provides a set of educational targets which parents have a right to expect teachers to work towards. Testing at 7, 11, 14 and 16 measures achievement in meeting those targets. The publication of test results in league tables allows parents to compare school performance and provides a spur to schools that are failing to deliver.

The government's reforms ran into difficulty largely because of confusion over the purpose of testing. Simple tests were needed to assess individual pupil achievement so that school performance could be compared nationwide. Their creators tried to devise tests that could also diagnose individual pupils' needs, so increasing their complexity. The result was complicated tests requiring a complicated curriculum to sustain them. Teachers concerned about the use of test results in league tables were able to unite more moderate colleagues, parents, governors and even some of the government's advisers against the unwieldy and over-prescriptive structure.

Level of achievement

Sir Ron has gone to the heart of the problem with his proposal to focus tests on establishing the level of achievement of pupils throughout the country. Other purposes of testing, such as the diagnosis of individual pupils'

he will seek to achieve this with as little damage to the franc as possible. Given the fundamentals of the French economy, this ought to be achievable. As rates fall across most of Europe, economic prospects will brighten, although a full return of confidence will not be possible without the return of fiscal discipline and economic momentum in Germany.

The more debatable question is how the EC should proceed from here. Finance ministers have set a target of January 1994 to return to narrow bands, at which point the Maastricht treaty says the second stage of Economic and Monetary Union should start.

Realistic objective

It is too early to judge whether this is a realistic objective. Rather than spending too much time considering the Maastricht timetable for EMU, member states should set about making a bigger success of their managed system of floating exchange rates than they have, in recent times, of running the ERM.

Prior to the formal creation in January of the European Monetary Institute, a committee of EC central bankers, this will not be a simple task. With the Maastricht criteria for economic convergence a less rigidly fixed lodestar than hitherto, member states now face squarely their own responsibilities, desirable in their own right, to pursue credible, low-inflation economic strategies.

If this easing of European monetary policy can be accomplished without an outbreak of ill-tempered beggar-my-neighbour devaluations, it may indeed be possible for the community to consider an early return to narrow bands. But whether or not this target is met, the community cannot avoid the search for effective mechanisms for monetary co-ordination.

Rather than placing all its bets on simply being able to restore narrow bands next year, it should consider more far-reaching ERM reforms. Those who yesterday pronounced Maastricht and the EMU process impossible ignore the fact that the single market remains incomplete, and sufficiently fragile for it not to be able to withstand sustained volatility in exchange rates between member countries.

In Britain, the weekend's events have occasioned some misplaced *schaudertraute*. More appropriate would be a sense of regret that Mr John Major is so politically damaged that he cannot even consider reopening a more relaxed ERM, so removing his position at the centre of the difficult negotiations still to come about the community's monetary arrangements.

needs, should be left to teachers. He also sensibly recommends that the compulsory tests should concentrate on basic skills: English, mathematics and science. These changes would create shorter and sharper tests, making it harder for teacher unions to protest over the workload involved.

They also allow the national curriculum to be slimmed down to occupy less than 90 per cent of the timetable in primary schools, and to three-quarters in secondary schools. Even at these levels, the curriculum will still dominate the day-to-day business of the classroom, perhaps excessively so. However, Sir Ron's report restores flexibility to teachers and allows freedom to tailor the timetable to pupils' individual needs.

Price of peace
The government has wisely accepted Sir Ron's proposals without qualification. The decision raises questions over the future of Mr John Patten, the Education Secretary. Currently suffering from a viral infection, he stood fast against such concessions only a few months ago.

Because of that intransigence, the price of buying peace has risen. In accepting Sir Ron's recommendations, the government had to go one step further by abandoning league tables for the tests at 7 and 14. There is justification for this step. What matters to parents in choosing a primary school is the achievement of children leaving it at 11 to go on to secondary education. At secondary level, it is performance at the minimum school-leaving age of 16 that is important.

There is a danger, however, that this will be seen as a retreat on the principle of publishing league tables. The proposals announced yesterday offer the basis for a fresh start in school education. But they should not mark an end to the process of change which is so badly needed to raise standards in Britain's schools.

In Brussels yesterday, senior European Community officials appeared in shock as they woke up to a world of floating European exchange rates. The explosion within the European exchange rate mechanism ends 15 years of relative currency stability and will play havoc with farm support prices, the Common Agricultural Policy and the EC budget.

"We have not experienced anything like this," said Mr Henning Christophersen, EC economics commissioner. "We may have to adjust farm prices every third day."

Sir Roy Denman, former EC ambassador in Washington, was one of the few looking beyond immediate setbacks and remaining sanguine. He argued that the case for exchange rate stability and monetary co-operation leading to a single currency is as strong as ever. Paraphrasing General Charles de Gaulle's message on June 18 1940, Sir Roy said: "Europe has lost a battle, but it has not lost the war."

As the dust settled, the list of political casualties grew. Mr Jacques Delors, president of the European Commission, who pleaded in vain on Sunday night for the D-Mark to leave the ERM, looks mortally wounded. For it was Mr Delors who seized upon the ERM as the vehicle for forcing European economies to "converge" in order to reach European Monetary Union (EMU) within a fixed timetable.

Mr Delors' world of grand designs and logical structures was suited perfectly to the expanding European economies of the 1980s, which paved the foundation for the single European market; but the pillars of the old order came tumbling down through the external shocks of German unification and a deeper-than-expected recession.

Now the Community must discover whether it has the strength and political resilience to recover its internal equilibrium, or whether more turmoil is in the offing. As one senior EC official put it: "The question is not whether we can move forward, but whether we avoid going backwards."

Commission officials are already starting to lay the groundwork for a rearguard action. The strategy will be discussed at a meeting of the full Commission on Friday, at which Mr Delors, still suffering from sciatica, will be present.

The first priority will be to stress that the ERM is not dead but remains "in suspended animation". All the EC finance ministers, including Mr Kenneth Clarke, UK chancellor, came down against suspending the entire ERM system when they met in Brussels on Sunday. There was a common understanding of the importance of trying to maintain currency stability.

Thus the old EMS structures remain intact; the same rules on intervention apply, albeit within much wider fluctuation margins; and there is at least the technical possibility that the one-time hard core of stronger currencies, includ-

The crisis in the European Monetary System raises new doubts whether the central core of the Maastricht treaty, the programme for economic and monetary union, can be implemented as prescribed. These doubts are partly technical, but only partly. The more serious question is whether Europe is emotionally ready for the idea.

At a technical level, European Community finance ministers have been able to rescue the Exchange Rate Mechanism after a fashion. The widening of the bands may be sufficient to accommodate both the Bundesbank's commitment to a tight monetary policy and the rest of Europe's need for monetary relaxation. But this salvage operation leaves unresolved the problem of how, or indeed whether, the EC is to take the next steps towards monetary union.

The more serious doubts are political. The monetary crisis has stirred up powerful populist emotions in member states - often nationalist and even xenophobic - so that it is quite difficult to imag-

Major rethink

As their continental brethren survey the shards of the EMS, British politicians have been exceeding even their usual propensity to rewrite history with the latest round of "I told you so's".

Euro-enthusiast Kenneth Clarke indulged in it on the way to Brussels on Sunday, while John Major recalled his warning last autumn of the "fault-lines" which had led to sterling's election. Anyone would have thought the lot of them had stage-managed Black Wednesday down to the last second - instead of spending oodles of taxpayers' money trying hopelessly to man the defences.

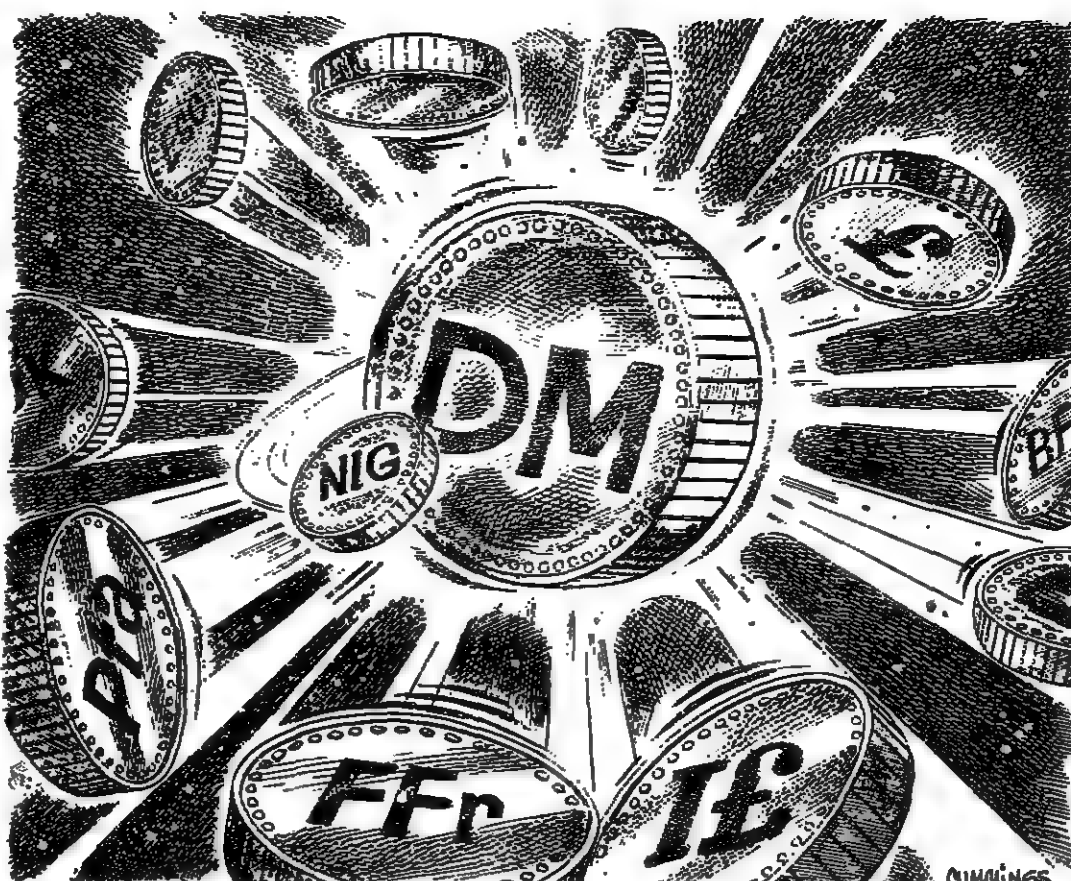
Lady Thatcher, by contrast, has something of a genuine claim to gloat. Observer recalls an animated conversation with the Iron Lady more than three years ago when she detailed how German reunification would rip the system apart. But she will be disinclined to trumpet her prescience, it was, after all, she who failed to talk her then chancellor, Major, out of the idea, hence landing Britain in there in the first place.

Collector's item

Memo to Roger Regan, new chairman of Spring Ram, the bathrooms and kitchens group,

Can the European Community survive the pressures imposed by the ERM debacle, asks Lionel Barber

The school of hard knocks



ing the German, French and Benelux, can be put back together again.

Meanwhile, the Commission will continue to press the case for economic convergence according to the timetable laid down in the Maastricht treaty, stricter budget discipline, and the preparation for the second stage of EMU, due to begin on January 1 1994. This involves tighter EC surveillance of European economies and the (largely symbolic) opening of the European Monetary Institute, the forerunner of the putative European Central Bank - assuming EC leaders can agree on a location and a president.

The second priority will be the single market. Largely ignored in recent months because of monetary turmoil, the 1992 project to allow the freedom of movement of goods, services, people and capital continues to gain in credibility.

Last week the Commission unveiled plans for harmonising the protection of design and intellectual property rights; this week, the risk

is that *de facto* floating exchange rates could tempt member states into competitive devaluations which could undermine the single market.

The third priority is enlargement negotiations with Austria, Finland, Norway and Sweden. Community membership for the sceptical Nordics was always going to be a hard sell: the dent in the EC's image means it will be even harder.

The fourth priority will be Mr Delors' own white paper on competitiveness - the wide-ranging study on why Europe is failing to create jobs at the rate of the US and Asia, and what it can do to restore steady economic growth.

Mr Wim Kok, Dutch finance minister, said early yesterday that the Delors paper could serve as the basis for a much more profound reflection on the common push for EMU. In Mr Kok's view, the crisis in the ERM had exposed fault-lines within the Community. The deflationary pressures inherent in Maa-

tricht's convergence criteria had pushed up unemployment in member states, raising threats to social stability. Some member states were clearly unwilling to pay the price of staying the course - a blunt reference to France.

It is now clear that it will be virtually impossible for most EC member states to meet the convergence targets on government debt, inflation and budget deficits by 1997, the date for monetary union.

Mr Christophersen conceded as much yesterday when he agreed that the earliest date for EMU could only occur if a majority of currencies were in narrow ERM fluctuation bands by the end of 1994 - a prospect that seems remote.

Some in the Commission would like to see a loosening of the convergence criteria to make EMU more credible. But such a development looks unlikely in the face of Germany's insistence that domestic economic interests take precedence over European considerations, and

The fault, dear Gaul...

Ian Davidson on a revival in cross-Channel prejudice

ine conditions in which voters would acquiesce in surrendering control over their national currencies.

These reactions have been particularly acute in France. In itself, this is not surprising: on one hand, the franc has been the prime target of market pressure; on the other, the franc fort has been invested with all the symbolism of national virility in being made the central plank of economic policy by all governments, on the left and the right, for the past 10 years.

If the intensity of popular interest is measured in column inches, the French carry off the prize. Last Saturday *Le Monde* gave the lead story and four inside pages to the monetary crisis. Yesterday *Figaro* gave it the lead story and nine inside pages. By contrast, yesterday's *Financial Times* gave it only

the lead story and two inside pages. What is more surprising about some French comment has been its atavistic character, notably from some people who should know better. The former socialist foreign minister, Roland Dumas, described Sunday's settlement as a victory for *les anglo-saxons* who had opposed European integration from the outset. Even Raymond Barre, a former conservative prime minister and internationally known economist, has insinuated that the speculation against the franc was indirectly orchestrated by British or American authorities.

Even *Le Monde* has sought to perpetuate the notion of a deep gulf between France and the Anglo-Saxons. According to its editorial on Saturday, the European currency crisis was a confrontation between two cultures: the continen-

tals, committed to dirigism, and the Anglo-Saxons, sincerely attached to liberalism and free trade; and within this antithesis, there is the opposition between the French commitment to fixed exchange rates and the Anglo-Saxon belief in floating exchange rates.

This contradiction is all the more poignant, in the picture painted by *Le Monde*, because France is isolated. It has long preached the cause of managed exchange rates, but it has great difficulty in recruiting allies for its point of view because the Germans are so ambivalent.

It is a touching picture, but strangely anachronistic and unreal. French traditions, no doubt, used to be enthusiastically dirigiste, but that was some time ago. The revolutionary fact about the past 10

that the price of giving up the D-Mark for a single currency must be price stability.

These twin imperatives were displayed by the Bundesbank's token interest rate cut on Thursday. This left the French franc at the mercy of the financial markets. The climax came on Sunday when the Germans would not let the French bully them into a *de facto* revaluation of the D-Mark or a public commitment to reduce short-term interest rates.

Mr Theo Waigel, German finance minister, spelled out on several occasions in his early morning press conference yesterday that the Bundesbank had gone out of its way to support weaker member currencies. "We have more than fulfilled our (ERM) obligations."

Such strong words betray a certain resentment over French tactics; but one European monetary official countered that the French and Germans had at least opened the crisis talks on Sunday with a joint proposal for the D-Mark to leave the system - only to have the deal founder on the opposition of the Dutch, followed by Belgium, Luxembourg and Denmark.

Thus, Germany is ready to compromise; but continues to be the dominant force within the Community. In the past 12 months, events such as the initial Danish rejection of Maastricht have raised questions about whether the treaty is the correct approach for accommodating Germany, or whether looser arrangements are required - for example, accelerating membership of former communist countries.

Commission officials argue that inviting Poland, the Czech Republic and Hungary, or even Slovenia, into the EC would destabilise the Community and could wreck uncompetitive eastern economies. But some German officials and other diplomats acknowledge that early membership could help to strengthen the political cohesion of the former eastern bloc countries.

An equally profound question-mark hangs over the resilience of the EC itself, and whether it is simply "a fair-weather community", an institution which can function efficiently only in good economic times but which remains acutely vulnerable to external shocks - such as the war in former Yugoslavia.

This is the third time, after all, that the dream of European monetary union set out in the Werner report in 1970 has foundered. First came the 1973 oil-shock; then the second oil-shock in 1979. Now, German unification appears to have blown the project off-course.

Mr Christophersen is optimistic. Putting on a brave face yesterday, he rejected the UK government's assertions that there were "fault-lines" in the ERM. "I don't think the system was flawed, but the system was more fragile than we thought." He could well have been talking about the Community.

years has been France's comprehensive conversion to market forces: privatisation, deregulation and, above all, to the removal of exchange control. Nobody would deny the France's long-standing commitment to fixed exchange rates. But to equate it with a dirigism that has long been abandoned is simply absurd. It shows that, in moments of high stress, ancient reflexes reassert themselves, even when real conditions have changed.

By the same token, the picture of the *anglo-saxons* as unanimously wedded to floating exchange rates is baffling. Has *Le Monde* forgotten that John Major was totally committed to British membership of the ERM until Black Wednesday, less than a year ago?

The real fault-line is not between the French, united on dirigism, and the British, united on free trade. It runs through both countries, between the pro-Europeans and the nationalists; Norman Lamont and Philippe Séguin, Norman Tebbit and Jean-Pierre Chevènement are all on the same side.

OBSERVER



professor of European management at the Open University and president of the Institute of Linguistics, promises to give the new venture his best shot. Having spent his whole career trying to get the European message across, he says that there is nothing wrong with the concept, it's simply been put over badly.

Plumber on board

The City's blue-chip merchant banks often like to lead their directors to the boards of companies

performing below par. So perhaps the arrival of Jeremy Lancaster, chairman of Wolsley, as a non-executive director of Kleinwort Benson, proves that it can be a two-way process.

Kleinwort, currently searching for a chief executive, has seen better days when Wolsley was one of Britain's more successful industrialists. Given that he is also the son of Wolsley's founder, he knows what it's like to be brought up in a family firm which needed to change its ways. His success during his 17 years at the Wolsley helm has been based on great attention to detail and a restlessness which has kept his management on their toes. However, getting this simple message across to the other 22 directors around the Kleinwort boardroom table could prove a challenge. Hope he didn't take the job just because he was flattered by Kleinwort's interest in him.

In full sale

If the leaders of former Soviet countries are seeking entrepreneurial pace-setters, they need look no farther than their transatlantic competitors in the tall ships race.

When the 130 vessels arrived at the end of the first leg in Bergen, their crews mostly turned in for a rest. But not so those of the Russian and Polish ships. Not only on the decks but all

along the docksides, they had soon set up stalls and were trading all manner of things for Norwegian kroner. The dearest items were clothing, with uniform jackets and caps going at Nkr150 or so. Among the cheapest were hammer and sickle badges, priced the same as jam pancakes at Nkr15 apiece.

Adding up

If a pair of dinosaurs had purchased a 100-million-year life annuity paying out \$416.66 each month, how much cash would their heirs have received to date?

The answer is half a trillion dollars (\$500bn), which is also the value of the assets Merrill Lynch now holds in custody on behalf of its clients worldwide. Celebrating this target achieved earlier in the year, the American broker has been holding an internal competition to see who could make sense of such a big number.

So far, *Observer's* favourite calculation is the one that sums the American Indians would today find in their cash management account had they invested the \$24 received for the sale of Manhattan at a rate of 6.66 per cent per annum.

Bi-word

When is the ERM not an ERM? When it's an ERM-aprophide.

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FINANCIAL TIMES

Tuesday August 3 1993

DALE POWER SYSTEMS
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battery based systems
Dale Power Systems plc
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2387/2388, 2389/2390, 2391/2392, 2393/2394, 2395/2396, 2397/2398, 2399/2400, 2401/2402, 2403/2404, 2405/2406, 240

INTERNATIONAL COMPANIES AND FINANCE

IBM and Dell try new approaches to US marketing

By Louise Kehoe
in San Francisco

INTERNATIONAL Business Machines and Dell Computer of the US yesterday introduced products and marketing approaches designed to address the increasingly segmented personal computer market.

In the US, IBM formed Ambra, a personal computers sales subsidiary, to target "price-sensitive PC customers who prefer purchasing through the direct channel".

Ambra will sell its own brand of PCs, built by subcontractors, through mail and telephone orders.

The formation of Ambra US follows similar moves last year by IBM in Europe and Canada.

It will offer a broad range of desktop and notebook PCs, aimed at the US market and substantially different from Ambra-branded products in Europe and Canada, the company said. Marketing and service functions will also be subcontracted to other companies.

Through Ambra, IBM is also attempting to broaden the scope of its PC marketing to cover market that its own

brand products do not address. The new company aims to capture a significant portion of the \$10bn direct-response market in the US, which at the moment is catered for by Dell, Gateway 2000 and Zeus.

Dell announced a series of desktop PC systems, services and support programs aimed at specific types of PC buyers.

"The old categories that computer companies have used - home versus business, large versus small, low-priced versus high-performance - no longer suffice," said Mr Michael Dell, chairman and chief executive.

Wang Laboratories, the US computer group, said it could emerge from Chapter 11 bankruptcy protection as early as autumn this year, Reuters reports. The company said it had reached agreement in principle on the private placement of \$60m in 12 per cent exchangeable preferred stock and warrants to purchase 3.6m shares of the new common stock that Wang will issue as part of its reorganisation plan.

Hewlett Packard has cut prices of its Deskjet brand inkjet PC printers by between 9 per cent and 22 per cent.

Star chief expected to resign

By Raymond Snoddy

MR Julian Mounter, chief executive of Star TV, the Asian satellite venture, is expected to announce his resignation tomorrow.

The move comes a week after Mr Rupert Murdoch's News Corporation bought a majority stake in the company, which broadcasts five channels of television to 38 countries. The cash and shares deal was worth around \$525m.

His resignation will come as a surprise after appearing last week to be looking forward to working with the new owners of Star TV. A meeting with Mr Murdoch was expected in Los Angeles this week.

News Corporation said it would be interested in maintaining some relationship with Mr Mounter, whose experience ranges from working for The Times newspaper and Thames Television in the UK.

He was also director-general of the New Zealand Broadcasting Corporation. He then took a year off to sail the world before becoming chief executive of Star last September.

He was involved in the negotiations which pitted Pearson, owners of the Financial Times, against News Corp for a majority stake in Star.

Murdoch bets on channels' star potential

The media investor's latest prize puts 3bn viewers within reach, writes Simon Davies

IT is undoubtedly a glittering prize. Mr Rupert Murdoch can potentially distribute his vast programming resources to half the world's population, and many of its fastest-growing economies, following his acquisition of Asian satellite broadcaster Star Television.

Less clear, however, is whether the myriad of Asian government regulations will allow this giant consumer market to tune in, and whether the 3bn people in the satellite's giant footprint will actually want to watch, in the face of growing competition from other broadcasters.

Mr Murdoch is faced with the governments of countries - China, Singapore, Malaysia and Indonesia - with a tradition of being suspicious of western media, and with an intimidating spectrum of languages and tastes to satisfy.

In fact, as he relaxes on his yacht, basking in the satisfaction of his victory in a four-man bidding war for the company, Mr Murdoch is faced with few certainties from this achievement.

He has unarguably proved a benefactor to Hong Kong investors, who had looked upon Star as a financial liability for owner Hutchinson Whampoa.

They have been delighted with a pay-back of six times the cost of their investment, representing an extraordinary profit of HK\$1.5bn (\$194m).

However, News Corporation's shareholders may have to wait a lot longer. It is estimated that Star may have accumulated losses of up to US\$200m by the end of 1995.

Wishing upon this Star, however, could make shareholders' dreams come true. News Corp already owns a vast library of programmes to add to Star's existing five channels: Prime Sports, MTV Asia, BBC World Service Television; a Mandarin channel and Star Plus, a family entertainment channel.

It also has the technical expertise to introduce digital compression and encryption to Star, enabling it to spawn 50 or more channels, avoiding piracy and eking greater yields from its Twentieth Century Fox and Fox Television libraries.

In the short term, it is Star's existing markets of India and Taiwan which will sustain earnings. Taiwan is busy regulating a network of an estimated 400 illegal cable operators, which are bringing in fees of around T\$100m (US\$378m).

In India, Star has been nothing short of a media phenomenon, with presenters from its MTV channel receiving rock

star receptions, and at least 3.3m households receiving its programmes.

Mr Kirk Sweeney, research director at Lehman Brothers, argued: "China may put a twinkle in his eye, but I don't think Rupert Murdoch is paying US\$25m for China today, or China tomorrow. He is paying for global distribution for his product."

However, the hidden value in the Star equation is definitely China. Mr Murdoch has made no secret of his ambition to break into this market of 1.2bn consumers, with their decades of accumulated savings.

Although direct satellite link-up is illegal for individuals, an estimated 500,000 dishes were sold in China last year, and there is no evidence of moves to enforce the law. As technology advances, and dishes get smaller, it is going to become increasingly difficult for governments to block Star's reach.

Mr John Ure, research associate at the Centre for Asian Studies, said: "I think China will try to follow the Singapore model of developing its own cable network, thereby enabling it to control what goes on to the screens."

There are already more than 1,000 licensed cable television

networks operating in China. Wharf Cable - the cable operating subsidiary of the former Sir Yue-Kong Pao's Wharf group - recently became the first foreign company to gain a licence to operate a Chinese cable network, in the city of Chengdu.

According to Star's latest internal forecasts, it expects to reach 14m Chinese households by the end of this year, and 21m by the end of 1994. This compares with the current figure of 4.8m.

However, the Chinese audience is going to want to watch Chinese programmes, and this is News Corp's one weak link. News Corp was blocked by Hong Kong regulators from purchasing 22 per cent of TVB, the Hong Kong terrestrial broadcaster which controls an estimated 60 per cent of all Chinese language programmes outside China.

TVB has just announced the formation of a consortium including CNN International, ESPN Asia, Home Box Office Asia and government-owned Australian broadcaster ATVI, which is to lease 16 transponders on the APT satellite, due for launch in June 1994. TVB sees Taiwan and, eventually, China as the vital markets. Further competition is inevitable.

Mr Fung Shong-kwong, general manager of TVB International, said: "I don't need computer models to project how we will do because we have been selling our programming to China on video and to TV stations for 15 years. Very profitably."

With a satellite transmission that will cover all of China and Taiwan, TVB can offer the same distribution, but more attractive programming.

Mr Fung said it was unlikely TVB would sign a programming deal with its erstwhile ally. Some analysts, however, believe News Corp could sell 12 per cent of its stake in Star, thereby retaining 51 per cent control and reeling TVB's library through the offer of equity participation.

As an alternative, or possible addition, Star is already negotiating to purchase the entire library of Hong Kong filmmaker Golden Harvest, which has around 350 titles.

More than just China is at stake. The overseas Chinese control the business wealth of Hong Kong, Singapore, Taiwan and the bulk of the southeast Asian economies. If Mr Murdoch can attract their hearts, he will definitely have a prize worth winning.

Lion Nathan buys brewing assets of Australian group

By Terry Hall in Wellington

LION NATHAN, the New Zealand-based brewing and soft drinks group, is set to lift its share of the Australian beer market from 40 to 46 per cent after buying the brewery operations of South Australian Brewing Holdings.

If approved, the takeover will consolidate Lion Nathan's position as the biggest brewer in Australia and New Zealand. SA Brewing's main brands are Southwark, West End and Eagle. Lion Nathan yesterday said it was paying A\$225m (US\$152m) in cash for SA's

brewing division, including the modern Southwark Brewing and Kent Town Malting, plus 105 hotels in the state of South Australia.

In addition, it has agreed a long-term contract for SA Brewing to continue to supply aluminium cans for SA brewing products, and later this year for Pepsi-Cola bottlers in New Zealand.

On expiry of the existing contract, SA Brewing will have the right to supply Lion Nathan's other aluminium can requirements in Australia and New Zealand, provided it can match competitive pricing.

Lion Nathan recently raised funds to retire debt and to help finance the purchase of the brewing interests.

It said the purchase would underpin its hopes to increase its share of the South Australian market and the overall Australian beer industry.

Lion Nathan said it had not yet decided whether to retain the hotels, noting that it did not own many in Australia and was selling them in New Zealand.

The purchase of the assets would increase Lion Nathan's assets in Australia to over 75 per cent of its total assets.

Asahi Breweries rises to Y8.5bn

By Emiko Terazono in Tokyo

ASAHI Breweries, a leading Japanese brewer, reported a rise in non-consolidated pre-tax profits at the halfway stage, despite a fall in sales.

The company posted a 7.4 per cent increase, to Y8.5bn (\$61m), in pre-tax profits for the first six months to June, due to its rationalisation efforts.

Sales fell 2.3 per cent to Y349bn. After-tax profits, however, plunged 23.3 per cent to

Y24bn due to a rise in corporate taxes.

In spite of the sharp fall in after-tax profits, Asahi said it would pay an unchanged half-year dividend of Y4 a share.

Asahi attributed the fall in sales to the separation of its food division in July last year. In addition, bad weather and a decline in consumer spending depressed beer sales, which fell 0.7 per cent to Y282.2bn.

The bad weather also affected sales of non-alcoholic

beverages, which declined 3.8 per cent to Y46.3bn.

Revenue from its real estate division dropped 19.6 per cent to Y7.4bn due to the continuing slump in the property market.

Wine sales fell 1.6 per cent to Y1.2bn and drug sales 71 per cent to Y981m.

For the full year to December, Asahi expects a 3.5 per cent rise in non-consolidated pre-tax profits to Y14.5bn on a 1.9 per cent increase in sales to Y785bn.

Amsterdam SE to delist shares in Daf

By Ronald van de Krol in Amsterdam

SHARES in Daf, the Dutch truckmaker which collapsed under the weight of its debts in early 1993, are to be delisted from the Amsterdam stock exchange on September 1, with official trading to end on August 31, the bourse said yesterday.

The move follows repeated assertions from the receivers that shareholders could not expect to receive anything for their shares, which are now

quoted at just F1 0.45, compared with their flotation price of F1 47 per share in mid-1989.

Daf was resurrected in slimmed-down form as Daf Trucks in March.

The company is held privately by shareholders who include the Dutch state, the Flemish regional government of Belgium, and a number of institutional shareholders.

The decision to halt trading means that the expiration date of October call and put

options on Amsterdam's European options exchange will also be brought forward to August 31.

However, Daf's 1988 6% per cent bonds will continue to be traded on the bourse on an over-the-counter basis.

A group of bondholders has said it will undertake legal action to press for damages against the issue's lead manager, ABN Amro Bank, and the trustee. The bonds, with a nominal value of F1,000, have recently been quoted at around F125.

US oil concern sells unit stake

OCCIDENTAL Petroleum, the US oil group, is to sell 20 per cent of Occidental Exploration of Argentina to Astra Compania Argentina de Petroleo for about \$24m, Reuters reports from Los Angeles.

Occidental said Astra had also agreed to buy for \$10m an option, exercisable in July 1994, to acquire the remaining 80 per cent.

Occidental Exploration on Argentina owns Occidental's Argentine oil and gas operating interests. At the end of 1992, it had 35m barrels of proven reserves.

Airport contract awarded

By Ariane Genillard in Bonn

ASEA Brown Boveri, the Swedish-Swiss energy and engineering group, and Deutsche Babcock, the German engineering company, have won a DM730m (\$429.4m) contract from the Greek government to supply equipment for the new Spata airport on the outskirts of Athens.

ABB's German-based Schaltanlage and Leihungsbaue subsidiary, which manufactures switch gears and energy wires, will provide electrical equipment worth DM410m for the airport's terminals and for the

runway lighting systems.

Krantz TKT, a subsidiary of Balcke-Dürr, owned by Deutsche Babcock, is expected to provide most of the remaining electrical equipment.

Infrastructure at the Spata airport will be built by Hochtief.

The whole project is estimated to be worth around DM4bn. The Greek government wants to create a Spata airport company to handle the development and the operations of the airport.

The airport, due for completion in 1998, will have a capacity of 18m passengers a year.

Westpac's Ord Minnett broking arm to be sold

WESTPAC Banking of Australia is to sell its Ord Minnett broking arm to Jardine Fleming Australia and Ord Minnett management, Reuters reports from Sydney.

No price was disclosed, but Westpac said Ord Minnett management and Jardine Fleming would each take a 50 per cent stake in Ord Minnett, and the deal would be closed by September 30.

Hong Kong-based Jardine Fleming is owned by Jardine Matheson Holdings and UK-based Robert Fleming, with 50 per cent each.

The buyers claim the company will benefit from the combination of Ord Minnett's strong domestic presence and Jardine Fleming's cross-border expertise and international network.

Mr Robert Joss, Westpac managing director, said the sale was in line with Westpac's strategy of disposing of non-core assets.

Mr Neville Miles, joint managing director of Ord Minnett Securities, said the group would focus on its underwriting business and derivative markets in Asia in the new joint venture. He said Ord Minnett had not yet finalised an arrangement to offer management and staff a stake in the broking firm.

Sales halted at telecoms joint venture

MOTOROLA of the US and Canada's Northern Telecom have halted sales of cellular telecommunications equipment from a joint venture formed by the companies last year, writes Louise Kehoe.

The venture had been expected to generate revenues of between \$500m and \$1bn, but industry executives said it had been dogged by disagreements over cellular telephone technology standards.

Although the venture has not been terminated, its sales activities have been suspended and most employees have been employed by the parent companies.

UOB improves

UNITED Overseas Bank (UOB) of Singapore lifted gross pre-tax profits for the six months to June 30 to S\$307m (US\$191m), a 30 per cent rise on a year ago, writes Karen Cook in Kuala Lumpur.

The bank also announced a one-for-eight bonus share issue.

All of these securities having been sold, this announcement appears as a matter of record only.

July 1993

8,280,000 Shares

PETS^{SMART}

Common Stock

1,440,000 Shares

The above shares were offered outside the United States and Canada by the undersigned.

Donaldson, Lufkin & Jenrette
Securities Corporation

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Banque Indosuez

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Black & Company, Inc.

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Fondriaria shareholders approve L1,058bn issue

By Haig Simonian in Milan

FONDRIARIA, Italy's third-biggest private-sector insurance group, which suffered a 1,578bn loss last year, yesterday won shareholder approval for a L1,058bn (\$858.4m) rights issue.

However, Gaic, the listed holding company which controls the heavily indebted Ferruzzi group and the heirs of Mr Camillo De Benedetti, will fall to about 34 per cent from 51 per cent.

Minority shareholders in both Fondriaria and Gaic have complained that the rights issue, announced soon after the scale of Ferruzzi's financial problems became apparent, would have meant that control of Fondriaria would have passed to Ferruzzi's five main creditor banks.

Under the terms of the offer, the banks led by Mediobanca, are fully underwriting the rights issue.

In an attempt to diffuse minority shareholders' wrath and potential conflicts with Milan magistrates monitoring the Ferruzzi rescue, Gaic has decided to sell the rights to about half the new shares to which it is entitled, using the proceeds to finance the purchase of the remainder. The underwriting banks have indicated to Gaic that the rights will be worth a maximum L16,000 a share.

Fondriaria's proposed rights issue, approved by shareholders in Florence yesterday, involves issuing two new shares at L6,500 each for every share currently held. Fondriaria shares were trading at almost L27,000 before the issue was announced.

The decision could mean Gaic will remain the biggest single shareholder in Fondriaria; had it not subscribed to any new shares, its stake in

Fondriaria would have dropped to about 17 per cent. However, the precise ranking of shareholders will depend partly on how many minority shareholders take up their rights. At present, Mediobanca has about 15 per cent of Fondriaria, while Generali, Italy's biggest insurer, with which it is closely associated, has about 7 per cent.

Fondriaria will use the proceeds to recapitalise its La Fondriaria, Milano and La Previdente subsidiaries. Some of the money will also go to cutting group debts of L2,388bn at the end of June.

Fondriaria's financial difficulties stem from its heavy spending to buy into Aachenener and Münchener Betelungungs, Germany's second-biggest insurer, as well as ambitious European expansion plans with AMIS and Royal Insurance of the UK. Fondriaria also embarked on an expensive and unsuccessful diversification in its domestic market, financing largely through debt.

Abbey National rises 11% pre-tax

By John Gapper, Banking Editor

ABBEY National, the home loans and banking group, yesterday reported an 11 per cent rise in interim pre-tax profits to £201m (\$448.5m) from £181m. It was helped by rapid growth in wholesale-funded fixed-rate mortgages.

Abbey achieved a 31 per cent rise in UK retail profits, to £300m from £229m, helped by a lower bad debt charge of £118m against £146m. This reflected a fall in house repossessions and in the number of mortgages in arrears.

In France, the bad debt charge rose to £94m, from £16m last time, because of the weak commercial property market. France accounted for the bulk of an £86m loss in continental Europe and offshore, against a £9m loss in the first half of 1992.

The European problems drove up the overall bad debt charge, which includes loan provisions and suspended interest, by 35 per cent to £222m.

Abbey raised its share of new mortgage lending to 23.3 per cent of the UK mortgage market, against 12.4 per cent, by promotion of fixed-rate mortgages. Net lending was £2bn, compared with £1.2bn, largely funded by wholesale funds rather than retail savings.

The group's share of UK retail savings fell from 4.1 to 3.3 per cent, as retail inflows dropped to £400m from £700m, and the percentage of the domestic mortgage book funded by retail savings fell to 50 per cent from 56 per cent.

Operating profits before bad debts rose 20 per cent to £523m. Sir Christopher Tugendhat, chairman, said the result was "encouraging, given that the UK housing market is only just beginning to emerge from a prolonged recession".

Sir Christopher said Abbey believed trading results in France might be improved by interest rate cuts.

Lex, Page 14

A summer under wraps at BNP

Pébereau plots a course for privatisation, writes Alice Rawsthorn

AUGUST is traditionally a time for French executives to rest, but for Mr Michel Pébereau, the new chairman of Banque Nationale de Paris, it will be a demanding month when he must map out a new strategy for the bank in preparation for its privatisation next autumn.

Mr Pébereau, who was brought into BNP two months ago by France's new centre-right government to replace the veteran Mr René Thomas, will in early September present his plans for the future of the traditional bastion of French banking - first to his staff and then the investment community.

The scale of Mr Pébereau's challenge at BNP should not be underestimated. He has taken over at an extraordinarily sensitive time when BNP is not only poised for sale to the private sector, but is also badly bruised by the recession that has for the past year haunted France's banks.

The new chairman does have the advantage of being an old hand at the privatisation game. He arrived at BNP after a decade at Crédit Commercial de France, a smaller banking group which was privatised by the last centre-right government in 1987.

Mr Pébereau impressed analysts and investors at CCF by creating a clearly defined niche for his group in the sprawling French banking scene. He focused on four areas of activity - retail banking, invest-



Michel Pébereau: to present plans in early September

ment banking, asset management and private banking - and positioned it as the bank for wealthy private clients. He invested in an ambitious arts sponsorship programme and even commissioned Mr Sébastien Salgado, the celebrated Brazilian photographer, to work on last year's annual report.

His task at BNP will be very different. Mr Pébereau has moved from a middle-sized bank which made net income of FF7.9bn in 1992 to one of the biggest banks in Europe with net income of FF39.92bn (\$6.77bn).

Moreover, BNP reported a reduction in net profits from FF2.94bn in 1991 to FF2.17bn in 1992 and recently warned of a further fall in the first half of 1993.

BNP, in common with the other big French banks, has been affected by the sluggish state of the credit market and the steep increase in business failures, particularly among smaller companies. Ms Susan Sternglass, banking analyst at Goldman Sachs, is braced for a further fall in net profits this year to FF1.1bn.

Rationalisation is now slightly easier due to recent changes in legislation and BNP, like the other banks, has already announced a cost-cutting plan. Analysts suspect Mr Pébereau might accelerate that programme, possibly as part of a longer term effort to streamline BNP's organisational structure.

On the strategic front, he has to consider what to do with the portfolio of industrial investments that BNP has built up in other state-controlled companies. Judging by his record at CCF, he is unlikely to follow Mr Jean-Yves Haberer, his counterpart at Crédit Lyonnais, by beefing up BNP's industrial banking role. But most of the existing investments are long-term stakes which he may decide to keep.

The other big issue is the future of BNP's relationship with Dresdner Bank of Germany. The two banks already collaborate in eastern Europe and have agreed terms for a share-swap of up to 10 per cent. Mr Pébereau must decide whether to extend the collaboration into other countries and how to structure BNP's operations outside France.

"Mr Pébereau was a great success at CCF and we have high hopes of him at BNP," said one analyst. "But BNP is much more complex than CCF and he has a bigger job to do. We'll really see what he is made of now."

BBA's half-year pre-tax profits mark time at £33.1m

By Roland Rudd in London

BBA, the engineering group, attempted to draw a line under the last eight years of big deals and rights issues as it reported profits before tax and exceptional items of £33.1m (£49.3m) in the first half of this year against £32.9m a year earlier.

Mr Vanni Treves, chairman, said: "We are entering a new stage of consolidation. We do not want to issue more equity for the foreseeable future."

In place of the succession of cash calls to fund new deals, Mr Treves said the group would be focusing on four core businesses. The remaining parts, with turnover of around £300m, would be sold.

The new strategy coincided with the departure of Mr John White, managing director, due to illness.

Mr Treves rebuffed speculation from some analysts and shareholders that the board had been unhappy with Mr White's performance over the last few years. "If Mr White had not caught a virus he would still be chief executive," he said.

It is understood that BBA's directors, led by its two non-executives, Mr Lionel Stammers and Mr Robert Cooper, had been working on an "orderly succession" in the longer term to Mr White before he became ill.

This was speeded up when Mr White became poorly and the group is now looking at four possible candidates to take over as managing director, although Mr Treves said: "There is no sense of urgency."

Redundancy and reorganisation costs of £7.5m were much bigger than expected. The figure is expected to rise to £14.5m by the end of the year.

Borrowings fell from £187m

to £163m, representing gearing of 36 per cent. The group's disposal programme, which could raise around £130m, will significantly reduce debt by the year-end.

However, the group warned that the timing of the disposals was in "the lap of the gods".

Under the new FRSS accounting standard, pre-tax profit rose from a restated £28.6m to £30.3m, which includes exceptional items of £17.2m principally from the disposal of the group's interest in Pacific BBA, the Australian industrial and automotive manufacturer.

Operating profit rose to £45.3m from £40.9m on increased sales of £742m against £694.1m.

Earnings per share declined to 4.2p from 4.5p. The interim dividend is maintained at 2.5p.

Details, Page 19

Gucci chairman admits to pledging shares

By Peggy Hollinger in London and Haig Simonian in Milan

MR Maurizio Gucci, chairman of the fashion house which carries his name, has admitted to pledging 10 per cent of his shares in the Gucci business to secure personal debts.

The latest twist in the battle for control of the company, made in a court filing in New York, came days after Mr Gucci publicly denied having pledged shares.

Investcorp, the Bahrain-based bank which holds 50 per

cent of Gucci, is seeking to force Mr Gucci's dismissal and win control of his 50 per cent through the New York courts. The bank alleges Mr Gucci has violated a shareholder agreement by pledging his shares. Mr Gucci denies this interpretation of the agreement.

In a New York court yesterday, a judge ruled that Mr Gucci's shares, which have been subject to a restraining order since July 25, should be frozen for a further week. The court is expected to decide on Friday whether the stake should

be restrained pending the outcome of arbitration launched by Investcorp last month.

Mr Gucci has consistently denied pledging any of his shares to third parties.

A Gucci spokesman suggested the apparent contradiction might be due to a technicality. He suggested that Mr Gucci had denied pledging "Gucci" shares, rather than commenting on shares in Seaton Hills, the offshore holding company which owns Mr Gucci's stake.

Last night, Gucci officials

were also trying to ascertain from lawyers whether pledging 10 per cent would be enough to infringe the pact with Investcorp.

Yesterday's admission follows an earlier setback for Mr Gucci. On Saturday, a Milan judge rejected his attempt to sequester Investcorp assets in Italy. The decision was based on the fact that the court could not consider an action by Mr Gucci regarding Guccio Gucci, the group's Italian parent company, as he is not a direct shareholder.

Residential Property Securities No. 2 PLC

£200,000,000

Mortgage Backed Floating Rate Notes 2018

The rate of interest for the three month period 30th July, 1993 to 29th October, 1993 has been fixed at 6.23125 per cent, per annum. Coupon No. 21 will therefore be payable on 29th October, 1993 at £1,333.54 per coupon.

Aggregate interest charging balances of Mortgages redeemed during the previous Interest Period: £4,395,383.73

Aggregate interest charging balances of Mortgages redeemed as at 30th July, 1993: £191,488,709.26

The aggregate principal amount of Notes outstanding as at 30th July, 1993: £97,500,000

S.G. Warburg & Co. Ltd.
Agent Bank

Temple Court Mortgages (No. 1) PLC

£175,000,000

Mortgage Backed Floating Rate Notes 2029

The rate of interest for the period 30th July, 1993 to 29th October, 1993 has been fixed at 6.14583 per cent, per annum. Coupon No. 13 will therefore be payable on 29th October, 1993 at £153.22 per coupon.

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Interest Rate	2nd July 1993	21st August 1993
Interest Period	2nd July 1993	21st August 1993
Interest Amount	£ 2,500	£ 2,500
Interest Period	2nd July 1993	21st August 1993
Interest Amount	£ 2,500	£ 2,500

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Fixed Rate Loan Notes Due 1996

Interest Rate	2nd July 1993	21st August 1993
Interest Period	2nd July 1993	21st August 1993
Interest Amount	£ 2,500	£ 2,500
Interest Period	2nd July 1993	21st August 1993
Interest Amount	£ 2,500	£ 2,500

The Long-Term Credit Bank of Japan, Limited Tokyo Agent Bank

Guaranteed Export Finance Corporation PLC

£350,000,000

Guaranteed Floating Rate Notes due 1995

In accordance with the provisions of the Notes, interest is hereby given that the Rate of Interest for the six month period ending 31st January, 1994 has been fixed at 5.5% per annum. The interest accruing for such six month period will be £278.77 per £10,000 Bearer Note, and £2,787.67 per £100,000 Bearer Note, on 31st January, 1994 against presentation of Coupon No. 4.

Union Bank of Switzerland London Branch Agent Bank 30th July, 1993

NEW ISSUE

This announcement appears as a matter of record only August 1993

CRÉDIT LOCAL de FRANCE

Italian Lire 500,000,000,000

Zero Coupon Notes due 2003

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August 1993

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Mortgage Securities (No.3) PLC

£63,000,000 Class A1
£39,000,000 Class A2
£15,000,000 Class A3
£8,000,000 Class B

Mortgage backed notes due 2035

For the interest period 30 July 1993 to 29 October 1993 the notes will bear interest as follows:

Class	Rate
Class A1	6.265% per annum
Class A2	6.440% per annum
Class A3	6.540% per annum
Class B	6.890% per annum

Interest payable 29 October 1993 will be as follows:

Class	Amount
A1	£895.86 per £63,175.00 note
A2	£1,605.74 per £100,000 note
A3	£1,630.67 per £100,000 note
B	£1,717.93 per £100,000 note

Agent: Morgan Guaranty Trust Company JPMorgan

BBA plans to focus on four core activities

By Roland Rudd

BBA, the engineering group, yesterday said it would focus on four core businesses as it reported half year profits to the end of June.

In response to its critics, who have attacked the group for lacking strategic consistency, Mr Vanni Treves, chairman, said the group would concentrate on building up its automotive, industrial, aviation and electrical businesses.

Mr Treves said: "We are not oblivious to what the institutions have been telling us. However, we decided to articulate the new strategy, which has been evolving for some time, without prompting from anyone."

Operating profits increased from £40.9m to £45.3m as the group benefited from further

cost cutting.

The automotive business, which bore the brunt of the redundancy and reorganisation costs, saw profits fall from £17.4m to £18m.

Industrials increased profits from £17.9m to £23.7m as its businesses continued to cut costs.

Aviation profits rose from £5.6m to £8.6m as programmes were reduced and delivery schedules delayed because of difficulties in the worldwide aviation market.

COMMENT

When a company seeks to reassure investors that it has no plans to ask for more cash for the foreseeable future it is a sure sign that things are not what they ought to be. Equity issues to fund a rapid succession of deals may have looked

attractive in the roaring 1980s, but not in the more sober 1990s. After six share issues in eight years, BBA's investors are understandably weary of cash calls. The share price peaked in 1986 at 274p; it yesterday fell 1p when the market rallied to close at 166p. BBA is now talking about a new stage of consolidation which involves focusing on four core businesses. It is a message many of the group's investors have longed to hear, and happens to coincide with the departure of the managing director responsible for the empire-building. With forecast pre-tax profits of £65m, giving earnings per share of 7.5p, the shares are on a hefty prospective multiple of 22.1. Investors should hold on unless the company goes back to its bad old ways of issuing more shares.



Vanni Treves: the new strategy has been evolving for some time

Midland & Scottish writes off oilfield

By Catherine Milton

MIDLAND & Scottish Resources has written off the entire value of its Emerald oilfield east of Shetland after "conversations" with its auditors.

It said the 1992 accounts, to be published shortly, had been prepared on a going concern basis assuming the group's lenders would continue their support for the Emerald Field project. The shares fell 3 1/2p to 12p.

The USM-quoted oil company published results for 1992 which included a provision of £80m (£38.9m) against the Emerald Field development, warning that audited accounts would be delayed pending a full assessment of a drilling programme.

The provision has been increased to £27m, deepening 1992 pre-tax losses from £97.4m to £113.8m (£46.4m).

Production in the Emerald Field was originally delayed by a protracted dispute over equipment with Davy Corporation, settled in May 1992.

The company said the Emerald Field would continue to provide positive cash flow. The extent to which cash flow would service related debt depended on the total reserves recovered from drilling new wells.

MSR said: "Without such wells the projected production and the cash flows based on that production are not now expected to generate a material surplus beyond that required to meet obligations to non-banking creditors."

It added: "The full accounts explain that the group has received confirmations from relevant lenders of their present intention to continue support for the Emerald Field project which has allowed the directors to prepare the accounts on a going concern basis."

Directors expect any shortfall to be recovered from the floating production platform, being built in Italy with Italian government backing, to be delivered in 1994. The platform is now MSR's principal asset.

Ashtead improves 22% to £2.76m

By Paul Taylor

ASHTHEAD, the plant and machinery hire group, reported a 22 per cent increase in annual profits and said that current trading was "well up on the same period last year and margins are now strengthening."

Pre-tax profits increased to £2.76m in the year to April 30 against £2.27m last time when profits were reduced by a £85,000 exceptional charge.

Of the £488,000 increase, £385,000 came in the second half and Mr Peter Lewis, chairman, said the stronger second half performance had continued into the current year.

Turnover increased by 10 per cent to £33.9m (£30.8m) with all three divisions achieving increased sales and rental income now accounting for 88 per cent of the total.

Earnings per share rose 35 per cent to 9.7p (7.2p); an increased final dividend of 3.40p makes a total of 4.53p (4.12p).

Mr Lewis said: "The results reflect the strategy we have been pursuing since 1990. We have maintained investment, reshaped our customer base and entered new markets. As a consequence, and almost entirely through organic growth, we have increased our market share and strengthened the position of each of our businesses."

Total capital expenditure

increased to £10.5m (£7.8m), including £8.8m on plant, comfortably exceeding the depreciation charge of £7.93m (£7.46m). Reflecting the high level of capital expenditure net borrowings increased to £10.3m (£8.4m) at the end of April, equivalent to gearing of 50 per cent, up from 43 per cent a year earlier.

A-Plant, the core plant hire division, lifted turnover by some 7 per cent to £26.9m, further increased its market share, and reported trading profits of £9.75m (£9.39m).

COMMENT

Ashtead's strategy through the recession should stand it in good stead now the recovery appears to have arrived. The group has continued to invest heavily in new plant, has reduced its dependency on construction from 80 per cent of turnover in 1990 to less than 40 per cent today and has emphasised industrial plant hire, rather than sales. Although the hire market has shrunk, Ashtead has managed to boost market share and push up prices recently. Having climbed from a low of 90p last September the shares gained another 19p yesterday to close at 236p. With pre-tax profits of some £3.5m expected this year and earnings of 11.7p the shares are trading on a lofty prospective p/e of about 20, but are still worth buying on signs of weakness.

Whitcroft ex-directors share £165,000 pay-off

By Paul Taylor

WHITCROFT, the Cheshire-based mini-conglomerate which reported a £41.8m pre-tax loss in the year to March 31, paid a total of £165,000 in compensation for loss of office to two former directors.

The payments were made to Mr Peter Gould, former chairman, and Mr Graham M'Cardell, finance director, and were disclosed in the company's annual report. The total payment was not broken down between the two, but Mr M'Cardell retired from the board in early March after

reaching normal retirement age, while Mr Gould resigned later that month after 24 years with the company, the last two as executive chairman.

Mr Gould's resignation was seen as an attempt to appease the group's institutional investors, who had watched the share price tumble.

He was succeeded in a non-executive capacity by Mr David Kendall, chairman of Bunzl, Mr Mike Derbyshire - brought in by Mr Gould as managing director last year - became chief executive, and Mr M'Cardell was succeeded by Mr Martyn Ellis.

Chrysalis closes MAM Leisure after losses

By Michael Skapinker, Leisure Industries Correspondent

CHRYSLIS, the music and media group, is to wind down MAM Leisure, its amusement machines subsidiary, and withdraw from the business.

Chrysalis expects MAM Leisure, which employs 400 people, to report a loss of £8m in the year to end-August, following a deficit of £1.8m last year.

Mr Chris Wright, chairman, said the business could not return to profitability without further rationalisation and considerable investment.

The business had been badly hit by recession, but had also been adversely affected by the fall in the number of people in the 18 to 25 age group.

The group said it expected to have withdrawn from the business by the end of 1993.

It said it was not yet clear whether all 400 employees would lose their jobs as there was still a possibility that small parts of the business might be sold to local operators.

Chrysalis had considered several options before deciding to close the business.

After failing to find a buyer for the subsidiary, the group considered withdrawing from several British regions and concentrating on the most densely populated parts of England. It decided, however, that this would not solve its problems.

See People

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corresponding dividend	Total for year	Total last year
Abbey National	4.18p	Oct 11	3.8	4.18	11.5
Ashtead	3.40p	Oct 8	3.02p	4.53p	4.12p
BBA	2.25p	Nov 15	2.25	7.5	7.5
Scott National	1.82p	Oct 7	2.1	2.1	8.85

Dividends shown pence per share net of tax where appropriate. (YON) increased capital. BBA stock. (YON) interest: shares 4.5p to date.

Scheme for LUI subsidiaries

By Richard Lapper

PROVISIONAL liquidators of the insurance subsidiaries of London United Investments are expected to publish a scheme of arrangement before the end of this month.

LUI, the insurance to property conglomerate, collapsed early in 1990.

Its subsidiaries, Kingscroft Insurance, Wallbrook Insurance, El Paso Insurance, Lime Street Insurance and Mutual Reinsurance - collectively referred to as the KWELM companies - have outstanding

liabilities to policyholders amounting to some \$5bn (£3.3bn).

The business underwritten by the KWELM companies consisted mainly of general and product liability insurance for North American companies, together with professional indemnity insurance for accountants, architects, engineers and lawyers, and medical malpractice insurance for doctors and hospitals.

Most of the business was written through HS Weavers (Underwriting) Agencies between 1972 and 1990.

Mr Chris Hughes and Mr Ian Bond, both partners in Coopers & Lybrand, will seek creditors' approval for a scheme of arrangement rather than a straight liquidation.

They believe a scheme of arrangement offers the best prospects for the 100,000 plus actual or potential creditors of the companies.

The provisional liquidators have recovered or secured more than \$200m since their appointment.

They are attempting to recover further insurance assets from more than 600 reinsurers worldwide.

£3m offer for loss-making Etonbrook

By Catherine Milton

MR ALEX Perloff, the erstwhile rebel shareholder of Etonbrook Properties who staged a boardroom coup and took the chair himself yesterday announced that companies in which he has interests had agreed a cash offer for Etonbrook.

The two investment companies, Panther and Multitrust, already own 1.25m shares -

some 33.9 per cent of the shares or 25.8 per cent of voting rights. They are offering 79p per share, a premium of 1.3 per cent over the 78p closing price on July 29, valuing the company at about £3.03m.

Etonbrook yesterday reported pre-tax losses of £1.23m in the year to March 31 compared with profits of £181,234. It showed net current assets of about £4.4m (£5.98m). Losses per share were 81.3p

compared with profits of 1.3p last time. There is no dividend.

The new board has decided not to compensate the company's former directors and has made a provision towards costs that could arise from legal claims.

Directors intend to investigate the original acquisition of properties from Palmerston Investment Trust, in particular a property bought for £2.5m in 1989 now valued at £250,000.



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US\$ 150,000,000

Guaranteed Floating Rate Notes due 2011

In accordance with the Description of the Notes, notice is hereby given that for the Interest Period from July 30, 1993 to October 29, 1993 the Notes will carry an Interest Rate of 5% per annum.

The Interest Amount payable on the relevant Interest Payment Date, October 29, 1993 against coupon N° 30 will be US\$ 126.39 per US\$ 10,000 principal amount of Note and US\$ 3,158.72 per US\$ 250,000 principal amount of Note.

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CONTRACTS & TENDERS



BANKING SERVICES AND
IS SUPPORT FOR PENSIONS
ADMINISTRATION

The Teachers' Pensions Agency (TPA) is an Executive Agency of the Department for Education. Based in Darlington, it administers the superannuation scheme for teachers in England and Wales. The TPA intends to market the functions currently carried out on its behalf by the 'Paymaster' based in Crawley; they are:

- The monthly payment of 300,000 pensions and other benefits; and
- IS Support for Pension Administration including the management and maintenance of its database of Teacher/Pensioners.

Following an advertisement in the Official Journal of the European Communities published on 23 July, any company that believes it has the necessary level of experience and competence in the areas of work identified above should make a written expression of interest before 20 August 1993. A detailed business questionnaire will be forwarded from the information received, together with extensive research and analysis, the TPA will prepare a select list.

Interested companies should write to:

Central Purchasing Unit
Department for Education
Mowden Hall
Sainsbury Road,
Darlington, Co Durham DL3 9BG

No additional information should be forwarded at this time.

Completed questionnaires must be returned to the above address by 12.00 on 20 August 1993 marked for the attention of Neil Oxley.

LEGAL NOTICES

In the High Court of Justice

Chancery Division

Mr Registrar's Office

No 004732 of 1993

IN THE MATTER OF A PFC

and

IN THE MATTER OF

THE COMPANIES ACT 1985

NOTICE is hereby given that the Order of the

High Court of Justice Chancery Division dated

14th day of July, 1993 confirming the removal of

the capital of the above-named Company from

£625,116,690 to £1,130,000 and the reduction of

the share premium account by £1,000,165.20 and

the Minute approved by the Court showing such

reduction to the capital of the said Company, as

altered the several particulars required by the

Registries of Companies on the 15th day of July,

1993.

DATED the 28th day of July, 1993

Slaughter and May (JRM:FWN:JMD)

25 Abchurch Lane

London EC4N 3DF

Solicitors for the said Company

Notice of Creditors' Meeting in

Administration Proceedings

North Staffs Pipeline Limited in

Administration

Notice is hereby given that a meeting of creditors

in the above matter is to be held at The Shire

Trent Main House (Horse, Barns, Farnley Way,

Ewans, Stoke on Trent ST4 5QB on the 18th day

of August 1993 at 3.30 pm to consider any

proposals under S.226(1) of the Insolvency Act

1986 and to consider establishing a creditors'

committee.

A proxy form should be completed and sent to

me by the date of the meeting if you cannot

attend the meeting and wish to be represented. In

order to be entitled to vote at the meeting you

must give to me, not later than 12.00 hours on the

business day before the day fixed for the meeting,

details in writing of your claim.

I am M. C. C. C.

C. C. C. C. C. C.

Birmingham B2 5ST

COMPANY NEWS: UK

Weir expands with £16m of acquisitions

By Andrew Baxter and Daniel Green

WEIR GROUP, the Glasgow-based engineering company, is paying about £16m for a package of UK, US and Australian businesses.

The companies being acquired are owned by Darchem, the wholly owned subsidiary of William Baird, one of Britain's biggest clothing manufacturers.

The deal is Weir's second biggest acquisition to date after the £30m it paid in 1990 for Strachan & Henshaw, the mechanical handling specialist. It continues the group's strategy of focusing on specialist

engineering products and services worldwide.

For William Baird, also based in Glasgow, the sale is its second in eight months of non-core businesses. The company said yesterday it planned to make further disposals to concentrate on clothing, textiles and distribution.

Weir has bought Darchem Engineering, Hoyt Darchem, Expert Heat Treatments, The Hoyt Metal Company of Australia and Darchem Engineering of California.

These make a range of products including insulation systems, fabricated components, specialist anti-friction alloys and white metal bearings.

as well as providing heat treatment services. The companies have annual sales of about £28m and made pre-tax profits last year of £3.9m.

Mr Ron Garrick, Weir's managing director and chief executive, said the Darchem businesses would complement and broaden Weir's product range and offer new business opportunities.

Weir, best known for its pumps, has spent about £120m on 23 acquisitions in the past six years, and sold nine businesses worth nearly £40m in the same period.

The £16m price tag compares with £5m of adjusted end-1992 net assets for the businesses

Weir is buying.

Mr John Dean, analyst at Albert E Sharp, the Birmingham-based broker, said: "It is not like Weir to pay significantly over net assets, and this reflects well on the profitability of the Darchem businesses."

Weir said the acquisitions would make a positive contribution to earnings. The group earned 35.5p per share last year on turnover of £424.8m and pre-tax profits of £39.2m.

William Baird's Darchem subsidiary is its umbrella company for non-textiles and clothing businesses. Last December, William Baird sold most of

Darchem's contracting side to

Cape, the industrial services and building products group controlled by Charter.

It still owns the building services division of Darchem as well as several small companies in motor components that it was unable to sell to Weir or Cape.

The £16m from the Weir deal will initially add to the company's cash pile, which stood at £22m at the end of the last financial year.

"The cash released from the disposal of these businesses will be invested in the group's principal activity in clothing and textiles," said Mr Donald Parr, chairman.

Govett to acquire US trust for \$3.8m

By Philip Coggan, Personal Finance Editor

GOVETT & Company, the fund management group, has agreed to buy the North American Trust Company for \$3.8m (£2.55m) from the Bank of San Diego.

The trust company provides pension trust services to law firms and medical services groups in the US and currently administers some \$1.4bn of assets. Govett already has a Jersey-based trust company, London Pacific.

Mr Ian Whitehead, chief financial officer, said the purchase gave Govett the administrative and operating capability to manage trust accounts for high net worth individuals, and allowed it the chance to cross-sell its investment management services. Trust companies are a source of high quality earnings, he said.

The agreement is subject to regulatory approval which is expected to be granted within six to eight weeks.

Oceonics declines to £2m and seeks £4.35m

OCEONICS GROUP, a provider of survey and positioning services, reported pre-tax profits down from £2.72m to £2.04m from revenues up 4 per cent to £30.1m in the year to end-March.

The company also announced plans to raise £4.35m by a placing and open offer of redeemable preference shares and the redemption of

existing preference shares.

Operating profit was £2.2m (£3.2m) after depreciation of £1.61m (£2.3m) and a charge of £2.61m in respect of exceptional losses on foreign currency overdrafts which were repaid during the year.

Net interest payable fell to £198,000 (£388,000) and tax took £294,000 (£364,000). This year's charge included £116,000 relating

to prior years, principally

to profits of overseas subsidiaries, some of which could not be offset against losses brought forward in other subsidiaries.

After an extraordinary charge of £426,000 retained profits were £224,000 (£1.75m). Earnings per share were 0.6p (1.2p).

The company is to issue

4.65m 6 per cent cumulative

convertible redeemable preference shares. All of the new

preference shares have been placed with institutional investors at par.

Existing holders can apply on the basis of one preference share for every 30 ordinary

shares.

The placing is conditional on

approval by holders of existing

9.25 per cent preference shares

for their redemption at par

plus payment of arrears and accruals of dividend in full.

In addition payment of a special dividend of 1p per existing preference share is proposed.

Most of the placing proceeds

will be used to redeem the

existing preference shares. The

balance of some \$853,000 will

provide additional working

capital.

McInerney suspended at 9p

SHARES IN McInerney Properties, the Dublin-based construction company, were suspended on the London Stock Exchange at 9p yesterday, pending clarification of its financial position.

As revealed last month, the company is in talks with certain non-bank creditors regarding a rescheduling of repayments due on sums amounting to some £1.43m (£1.35m).

The discussions, the company said, had taken longer than originally anticipated, although some progress had been made. However, one creditor, whose debt amounted to £250,000, had taken action against McInerney in the UK courts.

Depending on the outcome of

the talks, the preliminary results could be materially altered, and the future of the company remained uncertain, directors said.

Four properties are being

acquired together with an option on a fifth.

Consideration is £2.27m and the issue of 3.5m shares credited as fully paid, making an aggregate value of £9.2m.

The balance of the proceeds from the placing and offer will be used to reduce borrowings.

Robert Fleming has underwritten 32.9m of the shares which have been conditionally placed with institutional investors.

Shareholders may apply for

shares under the open offer on the basis of 1-for-1. British Land is taking up its full entitlement. Brokers are UBS.

Five Oaks also said that its

pre-tax loss for the year

to June 30 would be not

more than £900,000.

N'humbrian Water

Northumbrian Water, the smallest of the 10 UK privatised water companies, has acquired a leasing management company as part of its treasury management programme.

The company has bought Hambros Leasing, which carries debt of £46.5m for a nominal £100. Hambros Leasing will be renamed NWGL Leasing and will generate £87.2m in the form of lease rentals receivable over the next five years.

African Lakes

African Lakes, the motor trading, mining and agriculture group, recorded a deficit of £181,184 pre-tax for the six months to March 31.

The outcome, which came on turnover ahead to £26m (£22.7m), compared with profits

last time of £485,330.

The figures were compiled under FRSS3.

Losses per share emerged at 4.51p, against earnings of 0.69p, or after adjustment, losses of 5.01p.

Drayton Far East

Drayton Far Eastern Trust had a net asset value of 138p per share at June 30 against 107.3p six months earlier and 90.7p at the previous half year.

First-half earnings came out at 0.624p (0.454p) per share and the interim dividend is held at 0.135p.

Castle Cairn

Net asset value per share at Castle Cairn Investment Trust stood at 57.34p at June 30, compared with 49.78p a year earlier.

Available revenue for the six

months to end-June improved

from £55,000 to £69,000 for earn-

ings per share of 0.57p, against

0.46p.

Cairn Energy

Cairn Energy, the oil and gas exploration company, has raised \$17.5m (£11.6m) through the issue of new shares in CEUSA, its US subsidiary.

Receipts from the sale, leaving the UK group with a 6.1 per cent stake, will be used by CEUSA to repay debts of \$2.6m to Cairn and \$3.6m in redemption of preferred stock.

Inoco

Inoco, the property development company, swung back in the black with pre-tax profits of £834,000 for the six months to June 30, against a loss of £446,000.

The turnaround was partly due to lower interest charges of £2.3m, down from £3.7m. Earnings per share were 0.4p (losses of 0.22p).

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£24,000,000

Class A

Mortgage Backed Floating

Rate Notes due 2023

In accordance with the provisions of the notes, notice is hereby given that for the interest period 30th July, 1993 to 29th October, 1993 the notes will carry an interest rate of 6.1806% per annum.

Interest payable on the relevant interest payment date 29th October, 1993 will amount to £1,560.37 per £100,000 note.

Agent Bank: Bank of Scotland

Mortgage Securities (No. 1) Plc

£20,000,000

Class B

Mortgage Backed Floating

Rate Notes due 2023

In accordance with the provisions of the notes, notice is hereby given that for the interest period 30th July, 1993 to 29th October, 1993 the notes will carry an interest rate of 6.1806% per annum.

Interest payable on the relevant interest payment date 29th October, 1993 will amount to £1,560.37 per £100,000 note.

Agent Bank: Bank of Scotland

This notice is issued in compliance with the requirements of the International Stock Exchange of the United Kingdom and the Republic of Ireland Limited ("the London Stock Exchange"). It does not constitute an invitation to the public to subscribe for, or purchase, any securities.

Applications have been made to the London Stock Exchange and The Johannesburg Stock Exchange for ordinary shares of Charter plc to be issued pursuant to a Scheme of Arrangement under Section 425 of the Companies Act 1985 ("the Scheme of Arrangement") to be admitted to their respective official lists. It is expected that the listings will become effective and dealings in ordinary shares will commence on Monday, 23rd August, 1993.

Charter plc

(Incorporated in England under the Companies Act 1985)

Registered No. 2704949

Introduction to the Official List

Following the implementation of the recommended proposals by Charter Consolidated P.L.C. for the realisation of Minorco's shareholding and the introduction of a new holding company, Charter plc (which will be effected by means of the Scheme of Arrangement) to be in issue approximately 68,197,409 ordinary shares of 2p each.

Copies of the listing particulars comprised in the Scheme of Arrangement may be obtained during normal business hours from the Companies Announcements Office of the London Stock Exchange, London Stock Exchange Tower, Capel Court Entrance, off Bartholomew Lane, London EC2 by collection only, up to and including 5th August, 1993 or during normal business hours on any weekday up to and including 17th August, 1993 from:

Charter plc

7 HOBART PLACE

LONDON SW1W 0HH

Hoare Govett Corporate Finance Limited

4 BROADGATE

LONDON EC4M 7LE

Details will be included in the Companies Fiche Service available for collection from the London Stock Exchange, London Stock Exchange Tower, Capel Court Entrance, off Bartholomew Lane, London EC2.

3rd August, 1993

Notice to the holders of the outstanding ECU 45,493,052 9 percent Bonds due 2020 (the "Bonds") of Euramagro N.V.

Formal notice is hereby given to the holders of the Bonds pursuant to their Terms and Conditions that a meeting will be held on August 25, 1993 at 14.00 hrs, in Curaçao, Netherlands Antilles at the offices of the Company at 55A de Ruyterkade, Curaçao, Netherlands Antilles.

An exchange of the Bonds into other long term bonds of similar nature will be proposed at the meeting.

In order to take part in the meeting, either personally or by proxy, the holders of Bonds are required to deposit their bonds at least 10 business days prior to the meeting at the registered office of Euramagro N.V., at the offices of the Paying Agent or at any recognised bank.

Euramagro N.V., de Ruyterkade 55A, Curaçao, Netherlands Antilles
Curaçao, July 1993

The FT proposes to publish an in-depth survey on India covering the economy, politics, finance, foreign relations, tourism, power industries, NRIs and more.

INDIA

30th September, 1993

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COMMODITIES AND AGRICULTURE

Coffee prices in London jump to 2½-year highs

By Alison Maitland

COFFEE PRICES leapt to their highest levels for nearly two and a half years on the London market yesterday after a light frost hit some growing areas in Brazil and Latin American exporters agreed details of their new cartel.

The November futures price for robusta - the new second position - touched \$1.104 a tonne, its highest level since March 1991, before easing to close at \$1.074, up 33¢.

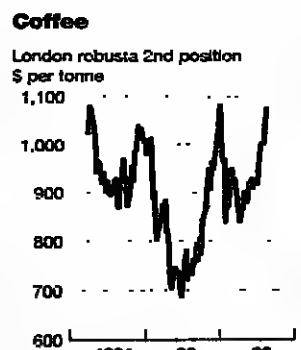
The initial rush to buy was mirrored in New York, where the December arabica contract reached a peak of \$1.15 cents a lb in early trading before easing to 79.9 cents later, up 0.85 cents.

Fund and speculative buying as well as trade interest fuelled the rise in London, surprising traders who had expected little change in prices.

The unexpected cold spell in Brazil, the world's largest producer, affected parts of the southern state of Parana where only 10 per cent of the coffee is grown, and appeared to be short-lived.

There were no initial reports of damage to trees.

Uncertainty about the effect on next year's crop, however, excited a market already built



ish about the possibility of tighter supplies following the Latin American export retention scheme agreed at the end of last week.

"We've had a good rise on the market and technically and fundamentally it may have done enough for the moment," said one trader, adding that the implications of the Latin American plan had already been largely absorbed.

Latin American producers, anxious to lift prices after the collapse earlier this year of talks on reviving the international coffee export quota system, agreed their new scheme would run from October 1.

They plan to hold back 20

per cent of exports if the indicator price set by the International Coffee Organisation remains below 75 cents a lb. If it rises to between 75 cents and 80 cents they will retain only 10 per cent, while for a rise between 80 cents and 85 cents they will neither hold back stocks nor release those retained.

A price of 85 cents a lb or more would trigger the release of stocks on to world markets, with a new management committee deciding when and how this should be done. The ICO price is currently just below 82 cents.

"They're coming up with a very realistic plan and not setting their sights too high in terms of prices," said Mr Lawrence Eagles, commodities analyst with London broker GNI.

"But there's still a question mark as to how long it can last with producers alone and how consumers will react."

The Latin Americans, accounting for more than 50 per cent of world production, will take their scheme to a meeting of the world's main coffee exporters in Kampala on August 16 and 17.

Consumers' responses should become clear at the International Coffee Organisation meeting on September 18.

Sumitomo rejects copper squeeze speculation

By Kenneth Gooding, Mining Correspondent

MR YASUO Hamanaka, the senior manager responsible for Sumitomo Corporation's copper trading operations, has been described by many London Metal Exchange traders as the single most powerful man in the copper market.

So it is not surprising that his name has been mentioned most frequently in discussions about the "squeeze" threatening to create turmoil on the LME's market in September and October.

One trader said yesterday that Sumitomo had reached a position "where if it were Octo-

ber today, it would control all the LME stocks".

There have been other widespread suggestions that the copper market is being manipulated to boost the price even though stocks in LME warehouses are at a 15-year low. The LME board has voiced its concern by twice giving warnings that it has the authority to take any action necessary to maintain an orderly market.

Mr Hamanaka, however, denied that Sumitomo - or any other organisation - was attempting to manipulate copper prices upwards. "It would be impossible to do so when demand [for the metal] is so fundamentally weak," he said.

Sumitomo is one of the world's leading traders of physical copper, as distinct from the "paper" variety on futures exchanges. It handles 500,000 tonnes a year for clients, mainly in Asia and the Far East but increasingly in Europe too.

Like many other Japanese corporations, Sumitomo is forbidden to speculate in commodities markets. Nevertheless, it does hedge its copper market dealings by trading futures and options along with buying copper for immediate delivery. In this way it exerts a tremendous influence on the market.

Mr Hamanaka suggested the

acute supply tightness that had developed on the LME market between September and October was highly technical and could be traced to the steep fall in copper prices in May, from which "there had to be some reaction".

He added that the backwardation (premium for metal for immediate delivery) for September to three months could not be justified.

It was unlikely to become unusually large and would probably range between \$10 and \$30 a tonne. (During a similar squeeze in 1991, when the LME still quoted copper in sterling, the LME board took the unprecedented step of lim-

iting the backwardation to 25¢ a tonne a day after it threatened to go above \$100).

"Demand [for copper] in Europe is weak. The US is recovering but is not booming. The Asian market is steady but only average," Mr Hamanaka pointed out.

Mainland China would probably consume 500,000 tonnes of copper this year, compared with domestic production of about 500,000 tonnes, and Sumitomo estimated that 40,000 to 50,000 tonnes of the metal was shipped from Europe to China in July. "I hear the Chinese will continue to take more copper to stockpile."

UK grain farmers grapple with new variables

Currency volatility and floods in the Mississippi basin bode storms for harvesters

THE LEGEND of St Swithun lives on. It rained on his day, July 15, and precipitation seems set to continue for most of the following 40 days.

Nevertheless, weather permitting, the UK cereals harvest will need to swing fully into gear in the next few days. Most farmers in the south have already dodged the storms and showers of the past couple of weeks to make a stuttering start at combine harvesting their winter sown barley fields.

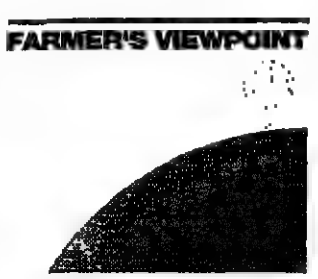
Spring sown barley is now almost ready too, as are the earliest fields of winter sown wheat. Little harvesting has so far been carried out in the north but the only thing delaying it is the lack of a dry spell.

The weather, good or bad, is a frustrating variable that is usually accepted by farmers with equanimity. Variations in supply and demand are recognised as inevitable influences on returns, although many farmers have not yet come fully to terms with the fact of declining guaranteed prices and less secure market outlets as a result of CAP reforms.

International currency volatility is the relatively new variable over which farmers realise they also have no control.

Let us consider those variables in turn.

First supply and demand: In the past few years UK farmers have grown about 23m tonnes of cereal a year while domestic demand has been about 16m tonnes, leaving 6m tonnes for export. By good fortune as well as good farming the recent



By David Richardson

quality of UK grain has been good enough to attract buyers from abroad to take up almost every tonne of the country's domestic surplus.

The British balance of trade had benefited to the tune of some £750m a year and UK intervention stores have been virtually unused. Mainly as a result of new set-aside regulations the exportable surplus could well be halved this year.

Questions, however, are being asked about the suitability and price of some UK grain for export. Much of the barley harvested in the south and west of England is reported to be thin and to contain high percentages of screenings - undersized grains which fall through a sieve designed to screen them out of the sample.

If the proportion falling through the sieve is greater than 6 per cent, and reports suggest that in many samples it is up to 12 per cent, the barley is only fit for animal feed.

Most samples of malting barley from East Angles are better than that and should, on the

face of it, be ideal for the export trade. But Denmark, Britain's greatest competitor for export markets, is reported to have a big crop, although it is still in the fields. And France, which harvests its crops before more northerly nations, has already begun to supply barley to breweries in Belgium and elsewhere at prices British merchants would find difficult to match.

It has also been estimated that France has 500,000 tonnes of malting barley available for export and Denmark a potential 700,000 tonnes. The total demand across the European Community - now that the old East Germany is supplying all that the old West Germany needs - is a mere 500,000 tonnes.

It is hardly surprising therefore that the prices being bid for UK malting barley are only about £120 a tonne for the very best samples and much less than that for anything of lower quality. This figure represents a reduction from last year's best prices of up to £50 per tonne, the benefit from which will doubtless be pocketed by the brewers. It would be surprising and entirely out of character if they cut the price of a pint of beer.

One of the reasons why the French are able to undercut British exporters is the decline in the value of the French franc and the relative strength of sterling. Even before last weekend French merchants were gambling on the value of their currency falling. They

were selling grain in other harder currencies on the assumption that they would soon be able to buy more French francs with them. The immediate effect was to reduce the bid price for British barley by 25 per cent.

Paradoxically the British merchants and the farmers who supplied them were in a similar situation last September when sterling fell out of the currency system. It is not so pleasant when the boot is on the other foot.

British guarantee prices for basic commodities, such as feed barley and wheat, as compared with specialist products like malting barley, however, are still substantially better than they would have been without the devaluation of the pound.

And then there is the perennial problem of the weather - here and abroad. In Britain farmers are already worrying about the prospect of a late start to the harvest, which would make harvesting difficult and expensive. Not only are there more machine breakdowns in moist conditions as cutter bars of combine harvesters are forced to run close to the ground to pick up the flattened corn, but there are also extra costs of drying the grain. Such weather conditions inevitably lead to lower quality, lower value samples.

Meanwhile, the floods in the Mississippi basin could affect EC arable farmers' returns. There is no doubt that US farmers whose land has been under flood water for several

weeks will have no crops to harvest and could face ruin without government support. What is less clear - and conflicting reports and a volatile trade in Chicago confuse the situation even more - is to what extent the floods will out-weigh US production of maize and soybeans.

But if US maize production and carry over stock is significantly reduced, which is a prospect unlikely, the price of EC wheat, which can be used as an alternative animal feed ingredient, could rise. And if the floods lead to a shortage of soybeans, which is more likely - prices suggest this is already the case - that too could give a lift to other commodity markets. If US soy supplies become scarce the cost of vegetable protein around the world will increase.

It is interesting to note that the last time there was such a soy shortage was in 1978. Then US President Nixon reacted by imposing an embargo on exports and the price of available supplies from South America and the like trebled. This was the main reason why the EC introduced its subsidy system for oilseeds and protein - a system which threatened to derail the recent General Agreement of Tariffs and Trade negotiations.

A similar soy supply situation may occur again just as the possibility of freer trade looms on the horizon.

How fascinating it will be to see President Clinton's reaction if such a scenario materialises.

Indonesia's soya imports to soar

By William Keeling in Jakarta

INDONESIA'S IMPORTS of soyabean meal are likely to rise 150 per cent to 350,000 metric tonnes in the marketing year beginning October 1 following the removal of a 35 per cent import surcharge last June, according to a report by the US embassy in Jakarta.

The report said Indonesian companies supplying feed to the poultry and livestock industry have indicated "tremendous interest in importing [soyabean] meal" now that it is price competitive with alternatives such as fish, cottonseed and rapeseed meal.

The greatest beneficiary of the relaxed regime was likely

to be India, which at present accounted for 44 per cent of Indonesia's soyabean imports. The embassy expected the US to increase its exports from 20,000 tonnes in the current marketing year to 80,000 tonnes next year.

Industry officials noted, however, that the government still protected the domestic crushing industry by demanding that feed companies continue to purchase 40 per cent of soyabean meal from Sarpindo, a privately owned company, which has a domestic crushing monopoly.

The report painted a mixed picture of Indonesia's other oilseed industries, oil palm and coconut.

Palm oil exports were forecast to rise 32.6 per cent to 1.5m tonnes in the year to September 30, and then to 1.85m tonnes next year, while total production would rise from 3.35m tonnes to 3.6m tonnes.

"Sustained growth will help boost [palm oil] production over the government's goal of 6m tonnes by the end of the century," said the report.

Coconut copra production, however, was forecast to fall 13 per cent this calendar year to 1.15m tonnes, before making a partial recovery to 1.2m tonnes in 1994.

Coconut oil exports were expected to decline 15 per cent this year to 650,000 tonnes, rising next year to 750,000 tonnes.

Tight cotton stocks may boost prices

WORLD COTTON prices could rise moderately during 1993-94 and 1994-95 because of tight stocks outside China, according to the International Cotton Advisory Committee.

It said the Cotlook A Index could rise from an average of 58 cents a lb during the current season to 66 cents in 1993-94 and 70 cents two seasons from now.

The committee, which groups 44 cotton producing and consuming countries, said stocks outside China were equal to the 1988-89 low of 38 per cent of use. It added that estimates of 1993-94 world production had tightened in recent months.

Production estimates for India and central Asia were reduced to a combined 340,000

tonnes during July. Estimated production in China for 1989-94 was 4.1m tonnes, a drop of 350,000 since June.

"Expectations of lower cotton area in China have been buttressed by government estimates, while reports of pest infestations and low morale among cotton farmers have prompted downward revisions in yields," the ICAC said.

Russia forecasts a higher than expected rise in cereals output

By Leyla Boulton in Moscow

RUSSIA MAY enjoy a sharply improved grain harvest this year, between 120m and 125m tonnes, up from 108.8m tonnes

last year, the deputy prime minister responsible for agriculture said yesterday.

Deputy prime minister Alexander Zavarukha also confirmed an official estimate of

grain imports falling to 16m tonnes from 26m last year.

The harvest figure he quoted was higher than the recent estimate of 110m to 114m tonnes which was cited by the

federal weather service.

It is also much higher than the 94.1m tonnes projected for the Russian Federation by the International Wheat Council in a report published last week.

The IWC put 1993 Russian wheat output at 43m tonnes, compared with 46m tonnes last year, and coarse grains output at 61.1m tonnes, compared with 65.6m tonnes.

WORLD COMMODITIES PRICES

MARKET REPORT

The ALUMINIUM market broke out of its recent narrow range yesterday, with the London Metal Exchange's three months delivery position closing \$11.75 higher at \$1,230.50 a tonne, and moving on to \$1,236 a tonne in after-hours trading. Dealers said the resistance band between \$1,220 and \$1,230 that had prevailed over the past two weeks was overcome by influential European buying and investment fund interest, which triggered stop-loss buying orders during the late kerf. The NICKEL market was steadier, as prices were "corrected" on technical grounds, having become oversold recently.

London Markets

SPOT MARKETS

Grain oil (per tonne FOB/Sept) + or -

Diesel \$14.50-4.50 +0.02

Brent Blend (dated) \$16.61-6.63 -0.06

Brent Blend (Sep) \$16.74-6.76 -0.03

WTI (10 p.m. est) \$17.92-7.94 -0.04

Oil products

WTI prompt delivery per tonne CIF + or -

Premium Gasoline \$193-195

Gas Oil \$199-200

Heavy Fuel Oil \$191-193

Naphtha \$182-183

Petroleum Argut Estimates

Oilseeds

Gold (per ton) \$403.26 -2.5

Silver (per ton) \$33.50 -4.0

Platinum (per ton) \$416.50 -2.90

Palladium (per ton) \$143.15 -1.15

Copper (US Producer) 92.00 -0.50

Lead (US Producer) 34.50 -0.10

The (Korea Lumpur market) 22.35

Tin (New York) 22.00

Zinc (US Prime Western) 62.00

Cattle (live weight) 131.80 -0.80

Sheep (live weight) 91.20 -2.50

Pigs (live weight) 71.50 -5.14

London daily sugar (white) 324.9 +1.5

London daily sugar (white) 327.15 +5.0

Tate and Lyle export price 327.0 -1.0

Barley (English head) Unq

Malta (US No. 3 yellow) Unq

Wheat (US Dark Northern) C147.0y

Rubber (Sri Lanka) 59.00

Rubber (Sri Lanka) 58.50

Rubber (Sri Lanka) 58.00

Rubber (Sri Lanka) 57.50

Cocoa (of Philippines) \$457.5v

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Three months metal closed on the LME at \$4,975 a tonne, recovering \$35 of Friday's \$87.50 fall. At the London Commodity Exchange COCOA futures emulated the buoyant coffee market (see story above) with the September position ending \$9 up on the day at \$773 a tonne. Dealers said the market continued to monitor developments in West Africa, where many analysts are predicting poor crops, but otherwise felt prices were building towards a potential move higher. PRECIOUS METALS eased back from early, foreign exchange-inspired highs. Compiled from Reuters

SUGAR - LIXE		\$
White	Close	Previous
Oct	291.90	287.20
Nov	290.50	287.40
Dec	286.50	281.00
Jan	280.00	281.00
Feb	275.00	276.00
Mar	265.00	261.00
Apr	260.00	261.00
May	255.00	256.00
Jun	250.00	251.00
Jul	245.00	246.00
Aug	240.00	241.00
Sep	235.00	236.00
Oct	230.00	231.00
Nov	225.00	226.00
Dec	220.00	221.00
Jan	215.00	216.00
Feb	210.00	211.00
Mar	205.00	206.00
Apr	200.00	201.00
May	195.00	196.00
Jun	190.00	191.00
Jul	185.00	186.00
Aug	180.00	181.00
Sep	175.00	176.00
Oct	170.00	171.00
Nov	165.00	166.00
Dec	160.00	161.00
Jan	155.00	156.00
Feb	150.00	151.00
Mar	145.00	146.00
Apr	140.00	141.00
May	135.00	136.00
Jun	130.00	131.00
Jul	125.00	126.00
Aug	120.00	121.00
Sep	115.00	116.00
Oct	110.00	111.00
Nov	105.00	106.00
Dec	100.00	101.00
Jan	95.00	96.00
Feb	90.00	91.00
Mar	85.00	86.00
Apr	80.00	81.00
May	75.00	76.00
Jun	70.00	71.00
Jul	65.00	66.00
Aug	60.00	61.00
Sep	55.00	56.00
Oct	50.00	51.00
Nov	45.00	46.00
Dec	40.00	41.00
Jan	35.00	36.00
Feb	30.00	31.00
Mar	25.00	26.00
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Jun	0.00	0.00
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Oct	0.00	0.00
Nov	0.00	0

INVESTMENT TRUSTS - Cont.

Trust	Price	1993	1992	1991	1990	1989	1988	1987	1986	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014	1013	1012	1011	1010	1009	1008	1007	1006	1005	1004	1003	1002	1001	1000	999	998	997	996	99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**AUTHORISED
UNIT TRUSTS**

● ET Cityline Unit Trust Prices are available over the telephone. Call the ET Cityline Help Desk on (877) 873-4578 for more details.

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● FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (071) 879 4378 for more details.

[illegible][illegible]

BERMUDA (SIB RECOGNISED)

Lloyd George Management
41 Center Ave. Hamilton, Pennsylvania

GUERNSEY ISB RECOGNISE

Equitable International Fund Managers Ltd
PO Box 255, St Peter Port Guernsey GY 0491 71
Sterling High Yld — 1127 007 1.001 1.0111 —

Estimated Equity = \$4,180,964 18.3% 18.7% 19.4%

IRELAND (SIB RECOGNISED)

GT Asia A	13.74	13.74
GT Asia B	20.40	20.40
GT Asia C	13.78	13.78
GT Asia D	14.88	14.88

Irish Life Centre, Lower Abbey St, Dublin 1

	Net Price	Gross Price	+ net %
100	100	100	0
10	90	100	11.11
20	80	100	22.22
30	70	100	33.33
40	60	100	44.44
50	50	100	55.56
60	40	100	66.67
70	30	100	77.78
80	20	100	88.89
90	10	100	99.99
100	0	100	100

Current Fd - Canadian	\$2.13	
Current Fd - US Dollar	\$16.78	
Current Fd - Managed S	\$48.12	61.57
Current Fd	\$66.93	88.32

Unit Price	\$100.0	
Morgan Grenfell Fund Mgrs (Inland) L		
More Unit		

High Income Class A	510.25	10.25	-0.57
High Income Class B	510.25	10.25	-0.57

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Pressure on franc and krone

THE French franc and the Danish krone came under strong selling pressure yesterday after their bands in the European exchange rate mechanism had been widened to 15 per cent against the D-Mark and Dutch guilder, writes James Biles.

The removal of their former ERM floors against the D-Mark encouraged dealers to push both currencies to levels at which they were undervalued on a trade weighted basis.

Both the franc and krone recovered at the end of a European session in which trading was mostly thin. But the rally in their currencies was mainly a result of the decision by both countries' central banks to keep monetary policy tight.

In France's case, the intervention rate was kept unchanged at 6.75 per cent, even though the franc's new floor of FF3.8548 could easily permit another cut in rates. This meant that, although the franc fell as low as FF3.55 to the D-Mark in the European morning, it later climbed back to a London close of FF3.805.

Denmark took a more aggressive stance, maintaining its 1 month interest rates at 25 per cent. This allowed the Danish krone to come back to a

London close of DKr4.0367 to the D-Mark after it had plunged as low as DKr4.1500 against the German currency. Belgium actively tried to maintain its currency within its former bands, intervening to support the Belgian franc at BF3.150 to the D-Mark.

The overwhelming feature of the market yesterday was the uncertainty of central banks over what action to take, now that the ERM has virtually collapsed. "There is a policy confusion over whether to go down the competitive devaluation route, or whether to stick close to the D-Mark," said Mr Robin Marshall, chief economist at Chase Manhattan Bank.

All European countries want economic growth to stimulate their economies. But, in France, the danger of competitive devaluation is that it could seriously embarrass the government of Mr Edouard Balladur, who was committed to the

franc fort policy. However, Mr George Soros, head of the Soros fund in New York which takes active positions in currencies, told the *Financial Times* that France could cut interest rates tomorrow without any further pressure on the franc.

For Belgium and Denmark, analysts see strong risks of disorderly devaluations that could impinge on their bond and equity markets - placing a burden on them to keep interest rates high. But, here again, Mr Soros felt that rates could be cut without long term depreciation.

Yesterday's appreciation of the D-Mark in Europe helped to push the dollar down 2 1/2 pence to DM1.7155. The dollar was also trading at a post-war low of Y104.05 in early US trading. Sterling closed down 3 pence on the day at DM2.5550, amid speculation of a base rate cut in the UK.

EMS EUROPEAN CURRENCY UNIT RATES						
	Ecu Central Rates	Currency Amounts Against Ecu	% Change	% Spread or Variations	Divergence Indicators	
French Franc	2,136.22	2 (884)	-1.29	8.49	-	
Italian Lira	1,936.27	1,936	-1.18	8.97	-	
Portuguese Escudo	204.8362	204.8362	-0.63	5.77	-	
Spanish Peseta	166.3863	166	-0.24	3.24	-	
Belgian Franc	6,339.66	6,339.66	0.23	1.13	-34	
German Mark	1,936.27	193.627	1.46	1.60	-38	
Austrian Schilling	133.7563	133.7563	1.12	1.12	-35	
Irish Punt	7,866.19	7,817.37	0.61	1.00	-36	

WORLD STOCK MARKETS

[illegible][illegible]**CANADA**

Sales	Stock	High	Low	Close	Change	Sales	Stock	High	Low	Close	Change	Sales	Stock	High	Low	Close	Change	Sales	Stock	High	Low	Close	Change
TORONTO																							
Jul 20 - closed 100																							
Quotations in cents unless marked \$																							
4472	Acadia	51 1/2	15 1/2	13		23180	Imperial	40	18 1/2			6745	Labatt	\$22 1/2	22	22		11400	Scania	56 1/2	6 1/2	6 1/2	
26200	Agria	40 1/2	16	16		4280	Delta Ltd	40	18 1/2			33080	Macdonald	45 1/2	21 1/2	21 1/2		17400	Shawmut	50	37 1/2	37 1/2	
44265	Alcan	36	30	30		21870	Delta Ltd	31 1/2	10 1/2	10 1/2		20912	Macdonald	45 1/2	21 1/2	21 1/2		7400	Shawmut	50	37 1/2	37 1/2	
10671	Alcan	36	30	30		21870	Delta Ltd	31 1/2	10 1/2	10 1/2		14901	Magna Ltd	\$24 1/2	50	50		13400	Shawmut	50	37 1/2	37 1/2	
1001	AMR	36 1/2	19 1/2	19 1/2		22000	Delta Inc	31 1/2	10 1/2	10 1/2		1001	Mid West	\$12 1/2	12 1/2	12 1/2		11500	Shawmut	50	37 1/2	37 1/2	
22187	Alcan	36 1/2	19 1/2	19 1/2		10030	Delta Inc	31 1/2	10 1/2	10 1/2		15580	Mark Inc	\$10 1/2	10 1/2	10 1/2		6420	Shawmut	50	37 1/2	37 1/2	
22187	Alcan	36 1/2	19 1/2	19 1/2		10030	Delta Inc	31 1/2	10 1/2	10 1/2		15580	Mark Inc	\$10 1/2	10 1/2	10 1/2		11500	Shawmut	50	37 1/2	37 1/2	
5500	Alcan	36 1/2	19 1/2	19 1/2		10030	Delta Inc	31 1/2	10 1/2	10 1/2		15580	Mark Inc	\$10 1/2	10 1/2	10 1/2		6420	Shawmut	50	37 1/2	37 1/2	
21575	BA	50 1/2	27 1/2	27 1/2		10030	Delta Inc	31 1/2	10 1/2	10 1/2		15580	Mark Inc	\$10 1/2	10 1/2	10 1/2		11500	Shawmut	50	37 1/2	37 1/2	
66700	BA	50 1/2	27 1/2	27 1/2		10030	Delta Inc	31 1/2	10 1/2	10 1/2		15580	Mark Inc	\$10 1/2	10 1/2	10 1/2		6420	Shawmut	50	37 1/2	37 1/2	
30340	BA	50 1/2	27 1/2	27 1/2		10030	Delta Inc	31 1/2	10 1/2	10 1/2		15580	Mark Inc	\$10 1/2	10 1/2	10 1/2		6420	Shawmut	50	37 1/2	37 1/2	
6700	Bell	54 1/2	42 1/2	42 1/2		10030	Delta Inc	31 1/2	10 1/2	10 1/2		15580	Mark Inc	\$10 1/2	10 1/2	10 1/2		6420	Shawmut	50	37 1/2	37 1/2	
11970	Bell	54 1/2	42 1/2	42 1/2		10030	Delta Inc	31 1/2	10 1/2	10 1/2		15580	Mark Inc	\$10 1/2	10 1/2	10 1/2		6420	Shawmut	50	37 1/2	37 1/2	
9125	Bell	54 1/2	42 1/2	42 1/2		10030	Delta Inc	31 1/2	10 1/2	10 1/2		15580	Mark Inc	\$10 1/2	10 1/2	10 1/2		6420	Shawmut	50	37 1/2	37 1/2	
4404	Bell	54 1/2	42 1/2	42 1/2		10030	Delta Inc	31 1/2	10 1/2	10 1/2		15580	Mark Inc	\$10 1/2	10 1/2	10 1/2		6420	Shawmut	50	37 1/2	37 1/2	
50000	Bell	54 1/2	42 1/2	42 1/2		10030	Delta Inc	31 1/2	10 1/2	10 1/2		15580	Mark Inc	\$10 1/2	10 1/2	10 1/2		6420	Shawmut	50	37 1/2	37 1/2	
46684	Bell	54 1/2	42 1/2	42 1/2		10030	Delta Inc	31 1/2	10 1/2	10 1/2		15580	Mark Inc	\$10 1/2	10 1/2	10 1/2		6420	Shawmut	50	37 1/2	37 1/2	
22223	Bell	54 1/2	42 1/2	42 1/2		10030	Delta Inc	31 1/2	10 1/2	10 1/2		15580	Mark Inc	\$10 1/2	10 1/2	10 1/2		6420	Shawmut	50	37 1/2	37 1/2	
4400	Bracewell	57 1/2	21 1/2	21 1/2		10030	Delta Inc	31 1/2	10 1/2	10 1/2		15580	Mark Inc	\$10 1/2	10 1/2	10 1/2		6420	Shawmut	50	37 1/2	37 1/2	
7372	TC Tel	30	20	20		13900	Hawthorn	52	21 1/2	21 1/2		11100	Maclean	45 1/2	21 1/2	21 1/2		23822	Telcelm	\$27 1/2	27 1/2	27 1/2	
1572	Trucon	22 1/2	7 1/2	7 1/2		13900	Hawthorn	52	21 1/2	21 1/2		11100	Maclean	45 1/2	21 1/2	21 1/2		23822	Telcelm	\$27 1/2	27 1/2	27 1/2	
4400	Trucon	22 1/2	7 1/2	7 1/2		13900	Hawthorn	52	21 1/2	21 1/2		11100	Maclean	45 1/2	21 1/2	21 1/2		23822	Telcelm	\$27 1/2	27 1/2	27 1/2	
26930	Camden	49 1/2	49 1/2	49 1/2		96298	Hecla Inc	65 1/2	13	13		8657	Parsons Ltd	\$40	39 1/2	40		66900	Teck	\$20 1/2	20 1/2	20 1/2	
2226	Canbridge	81 1/2	16	16		96298	Hecla Inc	65 1/2	13	13		26520	Parkland	45 1/2	21 1/2	21 1/2		10000	Transit	\$14	14	14	
17030	Canbridge	81 1/2	16	16		19150	Hecla Inc	65 1/2	13	13		26520	Parkland	45 1/2	21 1/2	21 1/2		10000	Transit	\$14	14	14	
882818	Ches	61 1/2	14 1/2	14 1/2		13557	Home Oil	51 1/2	18 1/2	18 1/2		4740	Pioneer Ltd	65	40	40		300	IMP A	\$22 1/2	22 1/2	22 1/2	
15290	Ches	61 1/2	14 1/2	14 1/2		13557	Home Oil	51 1/2	18 1/2	18 1/2		4740	Pioneer Ltd	65	40	40		745	Intrepid	\$31 1/2	31 1/2	31 1/2	
15290	Ches	61 1/2	14 1/2	14 1/2		13557	Home Oil	51 1/2	18 1/2	18 1/2		4740	Pioneer Ltd	65	40	40		21200	Intrepid	\$31 1/2	31 1/2	31 1/2	
34854	Can Pac	31 1/2	19 1/2	19 1/2		11649	Homestead	\$24 1/2	34	34 1/2		13820	Quebec	\$16 1/2	16 1/2	16 1/2		3003	Intrepid	\$31 1/2	31 1/2	31 1/2	
529	Can Pac	31 1/2	19 1/2	19 1/2		15870	Income	\$24 1/2	36	36		13820	Quebec	\$16 1/2	16 1/2	16 1/2		5665	Intrepid	\$31 1/2	31 1/2	31 1/2	
529	Can Pac	31 1/2	19 1/2	19 1/2		32622	Int'l Inc	\$44 1/2	44 1/2	44 1/2		13820	Quebec	\$16 1/2	16 1/2	16 1/2		5665	Intrepid	\$31 1/2	31 1/2	31 1/2	
11321	Can Pac	31 1/2	19 1/2	19 1/2		13274	Int'l Inc	\$44 1/2	44 1/2	44 1/2		13820	Quebec	\$16 1/2	16 1/2	16 1/2		5665	Intrepid	\$31 1/2	31 1/2	31 1/2	
41531	Can Pac	31 1/2	19 1/2	19 1/2		200	Int'l Inc	36	8	8		13820	Quebec	\$16 1/2	16 1/2	16 1/2		5665	Intrepid	\$31 1/2	31 1/2	31 1/2	
7381	Can Pac	31 1/2	19 1/2	19 1/2		500	Int'l Inc	36	8	8		13820	Quebec	\$16 1/2	16 1/2	16 1/2		5665	Intrepid	\$31 1/2	31 1/2	31 1/2	
5800	Can Pac	31 1/2	19 1/2	19 1/2		2241	Int'l Inc	36	8	8		13820	Quebec	\$16 1/2	16 1/2	16 1/2		5665	Intrepid	\$31 1/2	31 1/2	31 1/2	
2615	Can Pac	31 1/2	19 1/2	19 1/2		1540	Int'l Inc	36	8	8		13820	Quebec	\$16 1/2	16 1/2	16 1/2		5665	Intrepid	\$31 1/2	31 1/2	31 1/2	
4000	Can Pac	31 1/2	19 1/2	19 1/2		1540	Int'l Inc	36	8	8		13820	Quebec	\$16 1/2	16 1/2	16 1/2		5665	Intrepid	\$31 1/2	31 1/2	31 1/2	
4000	Can Pac	31 1/2	19 1/2	19 1/2		1540	Int'l Inc	36	8	8		13820	Quebec	\$16 1/2	16 1/2	16 1/2		5665	Intrepid	\$31 1/2	31 1/2	31 1/2	
5290	Can Pac	31 1/2	19 1/2	19 1/2		1540	Int'l Inc	36	8	8		13820	Quebec	\$16 1/2	16 1/2	16 1/2		5665	Intrepid	\$31 1/2	31 1/2	31 1/2	
4195	Can Pac	31 1/2	19 1/2	19 1/2		1540	Int'l Inc	36	8	8		13820	Quebec	\$16 1/2	16 1/2	16 1/2		5665	Intrepid	\$31 1/2	31 1/2	31 1/2	
10400	Can Pac	31 1/2	19 1/2	19 1/2		1540	Int'l Inc	36	8	8		13820	Quebec	\$16 1/2	16 1/2	16 1/2		5665	Intrepid	\$31 1/2	31 1/2	31 1/2	
13055	Can Pac	31 1/2	19 1/2	19 1/2		1540	Int'l Inc	36	8	8		13820	Quebec	\$16 1/2	16 1/2	16 1/2		5665	Intrepid	\$31 1/2	31 1/2	31 1/2	
10400	Can Pac	31 1/2	19 1/2	19 1/2		1540	Int'l Inc	36	8	8		13820	Quebec	\$16 1/2	16 1/2	16 1/2		5665	Intrepid	\$31 1/2	31 1/2	31 1/2	
34200	Can Pac	31 1/2	19 1/2	19 1/2		1540	Int'l Inc	36	8	8		13820	Quebec	\$16 1/2	16 1/2	16 1/2		5665	Intrepid	\$31 1/2	31 1/2	31 1/2	
4718	Can Pac	31 1/2	19 1/2	19 1/2		1540	Int'l Inc	36	8	8		13820	Quebec	\$16 1/2	16 1/2	16 1/2		5665	Intrepid	\$31 1/2	31 1/2	31 1/2	
4718	Can Pac	31 1/2	19 1/2	19 1/2		1540	Int'l Inc	36	8	8		13820	Quebec	\$16 1/2	16 1/2	16 1/2		5665	Intrepid	\$31 1/2	31 1/2	31 1/2	
4718	Can Pac	31 1/2	19 1/2	19 1/2		1540	Int'l Inc	36	8	8		13820	Quebec	\$16 1/2	16 1/2	16 1/2		5665	Intrepid	\$31 1/2	31 1/2	31 1/2	
4718	Can Pac	31 1/2	19 1/2	19 1/2		1540	Int'l Inc	36	8	8		13820	Quebec	\$16 1/2	16 1/2	16 1/2		5665	Intrepid	\$31 1/2	31 1/2	31 1/2	
4718	Can Pac	31 1/2	19 1/2	19 1/2		1540	Int'l Inc	36	8	8		13820	Quebec	\$16 1/2	16 1/2	16 1/2		5665	Intrepid	\$31 1/2	31 1/2	31 1/2	
4718	Can Pac	31 1/2	19 1/2	19 1/2		1540	Int'l Inc	36	8	8		13820	Quebec	\$16 1/2	16 1/2	16 1/2		5665	Intrepid	\$31 1/2	31 1/2	31 1/2	
4718	Can Pac	31 1/2	19 1/2	19 1/2		1540	Int'l Inc	36	8	8		13820	Quebec	\$16 1/2	16 1/2	16 1/2		5665	Intrepid	\$31 1/2	31 1/2	31 1/2	
4718	Can Pac	31 1/2	19 1/2	19 1/2		1540	Int'l Inc	36	8	8		13820	Quebec	\$16 1/2	16 1/2	16 1/2		5665	Intrepid	\$31 1/2	31 1/2	31 1/2	
4718	Can Pac	31 1/2	19 1/2	19 1/2		1540	Int'l Inc	36	8	8		13820	Quebec	\$16 1/2	16 1/2	16 1/2		5665	Intrepid	\$31 1/2	31 1/2	31 1/2	
4718	Can Pac	31 1/2	19 1/2	19 1/2		1540	Int'l Inc	36	8	8		13820	Quebec	\$16 1/2	16 1/2	16 1/2		5665	Intrepid	\$31 1/2	31 1/2	31 1/2	
4718	Can Pac	31 1/2	19 1/2	19 1/2		1540	Int'l Inc	36	8	8		13820	Quebec	\$16 1/2	16 1/2	16 1/2		5665	Intrepid	\$31 1/2	31 1/2	31 1/2	
4718	Can Pac	31 1/2	19 1/2	19 1/2		1540	Int'l Inc	36	8	8		13820	Quebec	\$16 1/2	16 1/2	16 1/2		5665	Intrepid	\$31 1/2	31 1/2	31 1/2	
4718	Can Pac	31 1/2	19 1/2	19 1/2		1540	Int'l Inc	36	8	8		13820	Quebec	\$16 1/2	16 1/2	16 1/2		5665	Intrepid	\$31 1/2	31 1/2	31 1/2	
4718	Can Pac	31 1/2	19 1/2	19 1/2		1540	Int'l Inc	36	8	8		13820	Quebec	\$16 1/2	16 1/2	16 1/2		5665	Intrepid	\$31 1/2	31 1/2	31 1/2	
4718	Can Pac	31 1/2	19 1/2	19 1/2		1540	Int'l Inc	36	8	8		13820	Quebec	\$16 1/2	16 1/2	16 1/							

INDICES

[illegible]**TOKYO - Most Active Stocks**
Monday, August 2, 1993

	Stocks	Closing	Change		Stocks	Closing	Change
	Traded	Prices	on day		Traded	Prices	on day
Mitsui Min & Sm.	12.4m	\$58	+11	Nagase & Co	2.4m	1,200	+40
Nippon	11.7m	\$3	-5	Mitsubishi Hy	2.6m	680	
Suntory Int'l Men	5.3m	1,090	+20	SGL Corp	1.6m	1,380	
Epson	2.7m	1,860	+50	NEC Corp	1.5m	1,010	-10
Nippon Steel	2.5m	305	-5	Corona Oil	1.6m	877	

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1. *Chlorophyll a* and *Chlorophyll b* were determined by the method of Arar and Collins (1971) using a Shimadzu 1601 UV-Visible Spectrophotometer. The concentration of chlorophyll was expressed in $\mu\text{g mL}^{-1}$.


1. The first group of variables, *demographics*, includes age, sex, and marital status. The second group, *education*, includes years of schooling and highest grade completed. The third group, *employment*, includes whether the respondent is employed, the type of job, and the number of hours worked per week. The fourth group, *income*, includes the respondent's annual income and the number of people in the household. The fifth group, *health*, includes whether the respondent is in good health, whether they have any chronic conditions, and whether they have any disabilities. The sixth group, *social capital*, includes whether the respondent is a member of a community organization, whether they have a strong sense of community, and whether they have a strong sense of civic responsibility. The seventh group, *attitudes*, includes whether the respondent is in favor of gun control, whether they believe in the right to bear arms, and whether they believe in the right to privacy. The eighth group, *behavior*, includes whether the respondent has ever used a gun, whether they own a gun, and whether they have ever been in a gun accident. The ninth group, *demographics*, includes age, sex, and marital status. The tenth group, *education*, includes years of schooling and highest grade completed. The eleventh group, *employment*, includes whether the respondent is employed, the type of job, and the number of hours worked per week. The twelfth group, *income*, includes the respondent's annual income and the number of people in the household. The thirteenth group, *health*, includes whether the respondent is in good health, whether they have any chronic conditions, and whether they have any disabilities. The fourteenth group, *social capital*, includes whether the respondent is a member of a community organization, whether they have a strong sense of community, and whether they have a strong sense of civic responsibility. The fifteenth group, *attitudes*, includes whether the respondent is in favor of gun control, whether they believe in the right to bear arms, and whether they believe in the right to privacy. The sixteenth group, *behavior*, includes whether the respondent has ever used a gun, whether they own a gun, and whether they have ever been in a gun accident.

1. *Journal of the American Medical Association*, 1997; 277: 1033-1038.

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Table with multiple columns listing NYSE Composite Prices, including stock symbols, prices, and volume. Includes sub-sections for 'Continued from previous page' and 'AMEX COMPOSITE PRICES'.

Table with multiple columns listing NASDAQ National Market prices, including stock symbols, prices, and volume.

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